



THE COMMITTEE AGENDA & REPORTS

for the meeting

Tuesday 6 August 2019
at 5:30 pm

in the Colonel Light Room.
Adelaide Town Hall

Members - The Right Honourable the Lord Mayor [Sandy Verschoor];
Councillor Abiad (Deputy Lord Mayor) (Chair)
Councillors Abrahamzadeh, Couros, Donovan (Deputy Chair), Hou, Hyde, Khera, Knoll,
Martin, Moran and Simms.

1. Acknowledgement of Country

At the opening of the Committee Meeting, the Chair will state:

'Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.'

2. Apologies and Leave of Absence

On Leave – Councillor Couros.

3. Confirmation of Minutes – 23/7/2019 [TC]

That the Minutes of the meeting of The Committee held on 23 July 2019, be taken as read and be confirmed as an accurate record of proceedings.

4. Items for Consideration and Recommendation to Council

Strategic Alignment – Liveable

4.1. Decluttered Streets / Naked Streets Review [2019/00536] [Page 3]

Strategic Alignment – Corporate Activities

4.2. 2018/19 Quarter 4 Finance Report [2017/03018] [Page 8]

4.3. Order Making Policy [2017/01627] [Page 71]

4.4. Public Notification of Category 2 Development Applications [2013/01478-4] [Page 84]

5. Discussion Forum Items

Strategic Alignment – Smart

5.1. IT Business Systems Roadmap – an enterprise approach [2015/01891] [Page 89]

Strategic Alignment – Liveable

5.2. Adelaide Park Lands Building Design Guidelines [2019/00464] [Page 122]

6. Council Member Discussion Forum Items

7. Exclusion of the Public

7.1. Exclusion of the Public to Consider [2018/04291] [Page 141]:

For the following Items for Consideration and Recommendation to Council in Confidence:

8.1. 2018-19 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)]

8.2. Rymill Park Kiosk EOI Results [s 90(3) (d)]

8.3. Property Matter [s 90(3) (b)]

For the following Discussion Forum Item in Confidence:

9.1. Strategic Property Investigations [s 90(3) (b) & (d)]

8. Items for Consideration and Recommendation to Council in Confidence

Strategic Alignment – Smart

8.1. 2018-19 Quarter 4 Commercial and Business Operations Report [2017/03018] [Page 146]

Strategic Alignment – Liveable

8.2. Rymill Park Kiosk EOI Results [2018/00267] [Page 164]

Strategic Alignment – Creative

8.3. Property Matter [2017/01770] [Page 171]

9. Discussion Forum Item in Confidence

Strategic Alignment – Liveable

9.1. Strategic Property Investigations [2015/00903] [Page 182]

10. Closure

Decluttered Streets / Naked Streets Review

ITEM 4.1 06/08/2019
The Committee

2019/00536
Public

Program Contact:
Shanti Ditter, AD Planning,
Design & Development 8203
7756
Approving Officer:
Klinton Devenish, Acting Director
Place

EXECUTIVE SUMMARY:

In August 2018 Council requested that the Administration investigate the principles of Naked Streets and how these could be implemented to reduce visual clutter on the city's streets.

While the original motion referred to Naked Streets, a term which typically relates to Shared Zones such as Bank Street and Leigh Street, it is understood that the intent of the motion related to Decluttered Streets, which have reduced signage and line-marking to improve visual amenity. Both Naked Streets and Decluttered Streets are discussed in this report.

Guidance relating to Decluttered Streets is included within the Adelaide Design Manual and examples of a decluttered approach is evident on a number of CoA's streets, including Stanley Street and Palmer Place, North Adelaide.

RECOMMENDATION:

THAT THE COMMITTEE RECOMMENDS TO COUNCIL

That Council:

1. Notes the principles of Naked Streets and Decluttered Streets as outlined in Item 4.1 on the Agenda for the meeting of The Committee held on 6 August 2019.
2. Notes that the Adelaide Design Manual is aligned with the principles and concepts of Naked Streets and Decluttered Streets.
3. Notes that as a result of the Council decision, the Administration reviewed 2018/19 asset renewal projects and adopted a decluttering approach to line marking where appropriate.
4. Approves that 2019/20 asset renewal projects be reviewed, and the principles of Decluttered Streets applied where appropriate.
5. Notes that the level of line-marking and signage applied to each street, will vary across the city and North Adelaide depending on:
 - 5.1. street typology, role and function.
 - 5.2. traffic volumes and parking demand.
 - 5.3. Regulatory requirements, and the ability to seek exemptions from Department of Planning, Transport and Infrastructure.
 - 5.4. community and key stakeholder concerns and issues raised.

IMPLICATIONS AND FINANCIALS:

City of Adelaide 2016-2020 Strategic Plan	Strategic Alignment – Liveable The Strategic Plan states that <i>Council plans for every street and public area to be a 'parklike green' experience within the CBD.</i>
Policy	The <i>Adelaide Design Manual</i> supports using informal environmental cues to convey information rather than signage and line-marking, thereby creating high quality and great streets that are welcoming to all users.
Consultation	Not as a result of this report.
Resource	Not as a result of this report.
Risk / Legal / Legislative	Not as a result of this report.
Opportunities	Opportunity to rationalise the use of signage and line-marking for street upgrades as part of street asset renewals and new projects within the City of Adelaide.
19/20 Budget Allocation	Not as a result of this report.
Proposed 20/21 Budget Allocation	Not as a result of this report.
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report.
19/20 Budget Reconsideration (if applicable)	Not as a result of this report.
Ongoing Costs (eg maintenance cost)	Not as a result of this report.
Other Funding Sources	Not as a result of this report.

DISCUSSION

Background

1. At its meeting on 14 August 2018, it was resolved that Council:
 - 1.1. *Notes the principle of Naked Streets in so much that line-marking and associated 'traffic and parking signage' or 'street signage', within the City of Adelaide, should only be implemented where absolutely required, with a view to minimising unnecessary visual clutter in city streets;*
 - 1.2. *Requests Administration undertake research into the principles of NAKED STREETS (including precedents in other cities), Reporting back to Council by March 2019 how these principles could be applied to minimise excess line-marking and signage in the City of Adelaide;*
 - 1.3. *Requests Administration further provide in such a report to Council the inclusion of recommendations that would be required to update Council's policies and guidelines, along with options for applying any change retrospectively to city streets.*
2. The Naked Street concept was developed by Dutch traffic engineer Hans Monderman in the 1970s. Naked Streets remove the distinction between footpath and traffic lanes, so vehicles and pedestrians can share road space. Naked street approaches place a greater importance on how drivers make decisions about their behaviour, recognising the importance of how they perceive their surroundings. It's a significant departure from the typical approach of trying to control driver behaviour through the use of line-marking, signage and traffic control devices such as speed humps, roundabouts etc.
3. Naked Streets are more commonly referred to as "shared streets" or "shared space" in Europe and as "Shared Zones" by the South Australian Department of Planning, Transport and Infrastructure (DPTI).
4. It is understood that when Naked Streets were referenced in the Council Decision, the intent was not just to explore Shared Zone environments, but also to explore the concept of Decluttered Streets that aim to reduce line-marking and signage generally across the City of Adelaide.

Regulatory Requirements and Supporting Documentation

5. Signage and line-marking requirements for roads in South Australia are governed by the Department of Planning, Transport and Infrastructure's (DPTI's) *Manual of Legal Responsibilities and Technical Requirements for Traffic Control Devices* and *Pavement Marking Manual*, and *Australian Standard 1742 Manual of Uniform Traffic Control Devices*. Any new or updated signage and line-marking typically must conform to these requirements.
6. For schemes that propose to deviate from the regulatory requirements, approvals need to be sought from DPTI, which is supported by significant research and evidence. A recent example includes the upgraded bikeway on Frome Street, where approval was sought for the omission of edge line-marking in the bike lanes. It was considered that the concrete surface treatment provided sufficient differentiation from the roadway and that the addition of an edge line would add unnecessary visual clutter.

Naked Street Principles and Precedents

7. The key principles of Naked Streets (Shared Zones) in South Australia and nationally/internationally include:
 - 7.1. **Low vehicle speeds.** A 10 km/h speed limit is generally applied. Lower speeds help to increase safety (real and perceived) for pedestrians.
 - 7.2. **Priority to pedestrians.** Vehicles must give-way to pedestrians at all times. Combined with the low speed limit, this encourages pedestrians to use the whole of the road, rather than stick to the traditional 'footpath' areas.
 - 7.3. **Just Pedestrian Area.** While pedestrians can legally use the entire roadway, a pedestrian only area is also provided, to increase the feeling of safety.
 - 7.4. **Parking is generally limited** and only provided where absolutely required. Limiting parking discourages vehicles from entering the street unnecessarily and the lower traffic volumes thereby help to improve safety.
 - 7.5. **High quality design including:**
 - 7.5.1. No kerb line / differentiation between footpath and traffic lanes. The lack of traditional pavement markings reinforce that it is not a traditional roadway encouraging drivers to take greater care.
 - 7.5.2. Design features to create a slow vehicle environment where drivers are not able to proceed through it at much more than walking space.

- 7.6 **Minimal line-marking and signage.** Contrasting paving is typically used in place of line-marking. Area controls will apply to the entire street, with any signage within the street used to highlight exceptions to the area control.
8. In the City of Adelaide, we have a number of existing shared zones including the recently constructed Bank Street, Leigh Street, Peel Street and Charlick Circuit. The upgraded Gawler Place south, between Rundle Mall and Grenfell Street, will also function as a Shared Zone.
9. Existing Shared Zones in the City of Adelaide and other precedents nationally and internationally can be viewed here ([Link 1](#)).

Decluttered Street Principles and Precedents

10. Decluttered Streets have a separate carriageway for vehicles and footpath for pedestrians. A defining feature of this design approach is the absence or reduction of formal traffic control measures such as signage and line-marking. As well as improving visual amenity, the aim is to achieve a reduction in vehicle speed by creating some uncertainty in drivers' minds over whether they have the right of way.
11. The key principles of Decluttered Streets include:
- 11.1. **Low Traffic volumes.** Typically adopted on lower volume streets, as higher volumes reinforce the perception of priority in drivers.
 - 11.2. **Narrow carriageway.** Typically adopted on narrow carriageways.
 - 11.3. **Defined carriageway.** A dedicated roadway for vehicles and footpath for pedestrians to maintain separation.
 - 11.4. **Contrasting pavement treatment.** Streets often employ paving rather than asphalt, helping to create a contrast to a 'standard' roadway.
 - 11.5. **Reduction of formal traffic control measures.** The use of signage and line-marking is minimised and used only where legally required or when conveying essential information.
 - 11.6. **Dedicated bike lanes on wider streets and primary cycle routes.** Studies have shown that riders feel safer and more confident when separated from motor traffic.
 - 11.7. **Avoid duplication.** Where possible, avoid double-up of information on signage and line-markings.
 - 11.8. **Reduce size and simplify.** Use the smallest and simplest format of each sign.
 - 11.9. **Reduce signage.** Minimise the number of signs used.
 - 11.10. **Rationalise installation.** Locate signs on buildings, railings, existing posts and lamp columns rather than on new posts.
 - 11.11. **Area parking controls.** Apply blanket controls to entire streets or areas to reduce the number of signs within the area.
12. A number of streets in North Adelaide have adopted a Decluttered Street approach. Examples include Brougham Place, Palmer Place, Stanley Street and Archer Street east, where some or all of the following signage and line-marking approaches have been adopted.
- 12.1. Area parking controls.
 - 12.2. Absence of a centre line.
 - 12.3. Minimal parking control markings.
 - 12.4. No Stopping line-marking only where necessary.
13. Examples of where a Decluttered Street approach can be seen in the City of Adelaide, as well as other international precedents, can be viewed here ([Link 2](#)).

Adelaide Design Manual

14. The City of Adelaide's 'Adelaide Design Manual' (ADM) includes guidance and direction on the creation of well-designed streets.
15. The ADM has six guiding principles that are aimed at delivering a high standard of public realm both in functionality and aesthetics. These include:
- 15.1. Create a public realm that is welcoming and user friendly
 - 15.2. Strengthen the character and identity of our capital city
 - 15.3. Provide the canvas for city life
 - 15.4. Integrate the different functions of the street harmoniously and efficiently

- 15.5. Design public spaces sustainably and with careful regard for the big picture
- 15.6. Strive for excellence in design
- 16. The ADM also provides specific guidance relating to decluttering streets through avoiding the over-use of signage and line-marking. The document states:
 - 16.1. Signage and line-marking can often be interpreted through an overly cautious and risk-adverse approach rather than conveying information with informal cues in the environment.
 - 16.2. An overuse of traffic signage is generally the result of a failure to remove obsolete signage, an over-cautious, risk-adverse approach to new signage, or the erection of unnecessary signage.
 - 16.3. It is almost always better to convey information through informal cues in the environment.
- 17. The principles of the ADM are taken into consideration in the design of all new street infrastructure projects to help to achieve a consistent approach to various street types.

Issues and Challenges

- 18. In many cases, issues experienced on streets dictate the level of signage and line-marking that is employed. Examples include:
 - 18.1. Wider roads encourage higher speeds. Line-marking helps to visually reduce the width of the roadway thus helping to lower speeds and benefitting safety.
 - 18.2. Parking is less efficient when individual bays are not marked, as vehicles tend to leave larger gaps to other vehicles, potentially reducing car parking capacity. With angle parking, vehicles can be parked parallel to the kerb in the absence of line marking to indicate otherwise.
 - 18.3. It can be more difficult to emphasise special purpose parking bays, such as permit zones, with reduced line-marking and signage.
 - 18.4. Many drivers are unaware of the rules governing parking in proximity to an intersection. In the absence of No Stopping line-marking, drivers often park too close to the intersection, compromising safety.
 - 18.5. Heavy rain and detritus can obscure parking control lines, while graffiti can make signage illegible. If parking controls are not visible to drivers, there can be confusion over where and when to park. Providing both signage and line-marking reduces the likelihood of parking violations and the consequent challenging of parking expiations.
 - 18.6. Infrastructure can cause confusion for new users. For example, when the upgraded north – south bikeway was opened some pedestrians mistook the bikeway for a footpath. Additional pavement marking was required to emphasise its designated use.
 - 18.7. The removal of bike lanes makes riders feel less safe and discourages cycling.
 - 18.8. Reacting to and addressing the above issues can mean that the principles of the ADM maybe compromised. It can be necessary to find an acceptable balance between adhering to the ADM and facilitating safe and efficient traffic operation.

Next Steps

- 19. We will continue to identify opportunities to apply the principles of Naked Streets and Decluttered Streets in the City of Adelaide as part of street asset renewal and new projects, as per the guidance outlined in the ADM Street Design section and the principles listed above in Item 7 and Item 11 respectively.
- 20. The level of line-marking and signage applied to each street will vary across the city and North Adelaide depending on:
 - 20.1. The street typology, role and function.
 - 20.2. The traffic volumes and parking demand.
 - 20.3. The Regulatory requirements, and the ability to seek an exemption from DPTI.
 - 20.4. The community and key stakeholder concerns and issues raised.

ATTACHMENTS

Nil

2018-19 Quarter 4 Finance Report

ITEM 4.2 06/08/2019
The Committee

2017/03018
 Public

Program Contact:
 Tracie Dawber, AD Finance &
 Procurement 8203 7002

Approving Officer:
 Clare Mockler, Deputy CEO &
 Director Culture

EXECUTIVE SUMMARY:

The 2018-19 Quarter 4 Finance Report summarises:

- The preliminary end of year financial performance for the year ended 30 June 2019
- Preliminary end of year adjustments including carry forwards and budget variances for project related income and expenditure
- A revised forecast for the 2019-20 Budget to fund emerging priorities and reflect known variances to the adopted Budget
- Amendments to the 2019-20 Fees and Charges Schedule

The financial result for the fourth quarter is a net funding deficit of (\$15.5m) including subsidiaries which is \$18.0m favourable to budget. This is primarily due to timing variations in the delivery of projects \$16.8m and net savings of \$1.2m.

The proposed net adjustments for Quarter 4 are \$18.3m. This includes retiming adjustments into 2019-20 and 2020-21 of \$17.0m including \$1.7m for the Adelaide Central Market Authority and \$0.2m for the Rundle Mall Management Authority. There were also net savings for projects of \$1.3m, consisting of savings \$4.4m partially offset by emerging priorities (\$3.1m). These net adjustments for the quarter, combined with operational net savings of \$0.3m have decreased the annual funding requirement for 2018-19 from (\$33.5m) to (\$15.5m).

At the end of this financial year the funding requirement was (\$47.0m) which is a \$18.0m decrease compared to the Quarter 3 Revised Forecast. This level of borrowing is within our current Prudential Borrowing Limits.

The 2019-20 adopted budget was a deficit of (\$2.0m) prior to preliminary end of year carry forwards. The additional proposed carry forwards for preliminary end of year will increase this deficit by (\$14.7m) to (\$16.7m), noting a further allocation of (\$2.3m) in 2020-21 financial year.

A revised forecast for the 2019-20 Budget is proposed to incorporate emerging priorities, identified budget variations and funding for two Council decisions. The net proposed amendment is \$0.1m, resulting in a revised forecast deficit of (\$16.6m) and forecast borrowings of (\$63.6m) at 30 June 2020.

An amendment is proposed to the 2019-20 Fee and Charges Schedule for three fees that were not correctly advised in the original schedule adopted in June. These have a negligible impact on Council income.

RECOMMENDATION:

THAT THE COMMITTEE RECOMMENDS TO COUNCIL

That Council:

1. Notes the year to date Financial Performance for the period ended 30 June 2019, as detailed in Schedule 1 of Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
2. Notes the year to date Treasury Report for the period ended 30 June 2019, as detailed in Schedule 2 of Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
3. Notes the 2018-19 Proposed Quarter 4 revised Long Term Financial Plan, forecasted Key Financial Indicators, and prudential borrowing ratios as detailed in Schedules 4-6 of Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
4. Notes the 2018-19 Uniform Presentation of Finances as detailed in Schedule 7 of Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
5. Approves the 2018-19 proposed Quarter 4 revised forecast for Operating and Capital Projects, the Infrastructure Program, and Major Projects (City Transformation Investments) as summarised in Schedule 3 and detailed in Schedules 8-12 in Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
6. Approves the proposed retiming for Operating and Capital Projects, the Infrastructure Program, and Major Projects (City Transformation Investments) as summarised in Schedule 3 and detailed in Schedules 8-12 in Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
7. Notes the Quarter 4 Capital Program Report for the period ended 30 June 2019 as included in Schedule 13 in Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
8. Approves the proposed carry forwards for the Adelaide Central Market Authority and Rundle Mall Management Authority as summarised in Schedule 15 and detailed in Schedule 16 of Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
9. Approves the 2019-20 proposed revised forecast for Operating and Capital Projects, the Infrastructure Program, and Major Projects (City Transformation Investments) as summarised in Schedule 1 and detailed in Schedules 2-7 in Attachment B to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
10. Notes the 2019-20 revised Long Term Financial Plan and Proposed Forecast Uniform Presentation of Finances as detailed in Schedules 8 and 9 of Attachment B to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.
11. Approves the changes to the 2019-20 Fees and Charges Schedule as detailed in Attachment C to Item 4.2 on the Agenda for the meeting of The Committee held on 6 August 2019.

IMPLICATIONS AND FINANCIALS:

City of Adelaide 2016-2020 Strategic Plan	Strategic Alignment - Corporate Activities The deliverables and objectives set out in the Quarter 4 Revised Forecast (QF4) document are directly aligned to the delivery of year 3 of the 2016-2020 City of Adelaide Strategic Plan.
Policy	Not as a result of this report.
Consultation	Not as a result of this report.
Resource	Not as a result of this report.
Risk / Legal / Legislative	The quarterly review meets Council's obligations under the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011.
Opportunities	Not as a result of this report.
19/20 Budget Allocation	Adjustments to the 2018-19 Budget are detailed throughout the Report and Attachment A .
Proposed 20/21 Budget Allocation	Proposed retiming adjustments from 2018-19 of \$17.0m in 2019-20 and 2020-21 as detailed in Attachment A . (\$14.7m) proposed to be incorporated in the 2019-20 Budget and (\$2.3m) proposed to be incorporated in the Long Term Financial Plan for 2020-21. Proposed revised forecast to the 2019-20 Budget with a net adjustment of \$0.1m as detailed in Attachment B .
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report.
19/20 Budget Reconsideration (if applicable)	Not as a result of this report.
Ongoing Costs (eg maintenance cost)	Not as a result of this report.
Other Funding Sources	Not as a result of this report.

DISCUSSION

1. **Attachment A** provides a summary of the financial performance for the quarter ended 30 June 2019 and proposes adjustments to the Quarter 3 Revised Forecast (QF3) as part of the Quarter 4 Revised Forecast (QF4).
2. Schedule 1 compares the financial performance for the fourth quarter to the 2018-19 QF3 Revised Forecast and shows a net funding deficit of (\$15.5m) inclusive of subsidiaries with a \$18.0m favourable variance. The favourable variance is primarily due to the timing variations in the delivery of projects for City of Adelaide \$15.1m and subsidiaries \$1.7m, savings of \$4.4m on projects, partially offset by emerging priorities for projects (\$3.1m) and unfavourable variances in operations (\$0.2m) inclusive of subsidiaries.
3. Schedule 2 provides the Treasury Report for the fourth quarter and shows borrowings as at 30 June 2019 of \$41.5m which is within our Prudential Borrowing Limits.
4. Schedule 3 provides a summary of all proposed adjustments to income and expenditure arising from emerging priorities, additional costs, savings, transfers between categories and carry forwards recommended by the Administration. The proposed net adjustments for QF4 are \$18.3m, including the timing adjustments of \$17.0m, noting (\$14.7m) would be allocated into the 2019-20 Budget while the balance of (\$2.3m) would be incorporated in the Long Term Financial Plan for 2020-21.
5. Business Operations were \$0.5m favourable to QF3 with no proposed adjustments.
6. General Operations were (\$1.2m) unfavourable to QF3 with no proposed adjustments.
7. Projects (Operating & Capital) were \$2.0m favourable to QF3 primarily due to savings of \$1.0m and retiming adjustments of \$1.6m, partially offset by emerging priorities of (\$0.6m). Refer to Schedules 8 and 9 for the detailed lists of proposed adjustments.
8. The Infrastructure Program were \$9.2m favourable to QF3 primarily due to savings of \$3.2m and carry forwards of \$7.4m, partially offset by emerging priorities of (\$1.4m). Refer to Schedule 10 for a summary of the Infrastructure Program and Schedule 11 for a detailed list of proposed adjustments.
9. Major Projects (City Transformation Investments) were \$0.1m favourable to QF3 primarily due to retiming adjustments of \$1.1m and savings \$0.1m offset by a planned allocation of (\$1.1m) due to a timing adjustment. Refer to Schedule 12 for a detailed list of proposed adjustments.
10. Commercial Opportunities were \$5.1m favourable to QF3 due to retiming adjustments \$5.0m and savings of \$0.1m. Refer to Attachment B to Item 8.1 on the Agenda for the meeting of The Committee held on 6 August 2019.
11. Subsidiaries were \$2.2m favourable to QF3 primarily due to timing adjustments for the Adelaide Central Market Authority capital works program \$1.7m, and favourable operational variances for Adelaide Central Market Authority and Rundle Mall Management Authority. Refer to Schedule 15 for a summary of the Subsidiaries.
12. Schedule 16 provides a detailed list of proposed timing adjustments for the Adelaide Central Market Authority \$1.7m and a provisional allocation for the carry forward of Rundle Mall Management Authority's 2018-19 surplus into 2019-20 of \$166,000.
13. The end of the financial year cumulative funding requirement is (\$47.0m), which is a \$18.0m reduction compared to QF3 (\$65.0m), and \$3.3m favourable to the original forecast cumulative funding requirement of (\$67.0m) in the 2019-20 Budget.
14. Schedule 4 provides an updated Long Term Financial Plan with the proposed QF4 Cumulative Borrowing Position and Baseline changes into 2019-20 and beyond.
15. Schedule 5 provides the proposed Quarter 4 Revised Key Financial Indicators and Ratios.
16. Schedule 6 provides the proposed Quarter 4 Revised Prudential Borrowing Ratios, which indicate that our 10-year projection of borrowings is within our current Prudential Borrowing Limits.
17. Schedule 13 provides a summary of the Capital Program (Capital Projects, the Infrastructure Program and Major Projects) performance for 2018-19 where 60% of projects have been delivered, and 80% of the QF3 Revised Forecast has been spent.
18. Schedule 14 provides a summary of the drivers for the timing variances of \$26.8m (excluding subsidiaries). This shows more than 57% of the total value of the timing adjustments are due to external factors \$15.4m, with a further \$4.1m due to latent issues and \$3.7m being multi year projects.
19. **Attachment B** is the 2019-20 Revised Forecast which proposes net adjustments of \$0.1m to the 2019-20 Budget. These includes additional requests and emerging priorities of (\$2.1m) offset by savings of \$2.2m.

20. The emerging priorities and budget increases include:
 - 20.1. An addition budget allocation for Gawler Place of (\$962,000) offset by a deferral of works in the Infrastructure Program.
 - 20.2. A timing adjustment (\$285,000) to reflect the 2019-20 budget allocation for the Financial Assistance Grant Local Roads funding which was received in 2018-19.
 - 20.3. Funding for two Council decisions (\$90,000), including the Strategic Event Matter (\$75,000) and an increase in the event sponsorship for the 2020 China New Year Celebrations (\$15,000).
 - 20.4. Increases in the Solid Waste Levy (\$119,000) and vehicle search fees (\$117,000).
 21. The emerging priorities are offset by savings and budget adjustments which include:
 - 21.1. A reduction in the 2019-20 Infrastructure Program to offset the additional funding requirement for Gawler Place Redevelopment \$677,000 and the timing adjustment for the Financial Assistance Grant of \$285,000.
 - 21.2. A timing adjustment to the existing Gawler Place Development budget of \$1.1m to offset expenditure that was incurred in 2018-19 rather than 2019-20 as previously forecast.
 22. The 2019-20 revised forecast reduces the forecast cumulative funding requirement at 30 June 2020 to (\$63.6m). This is \$3.4m lower than forecast in the 2019-20 Budget due to the timing adjustments relating 2018-19 project expenditure into 2020-21 of \$2.3m and net savings in the 2018-19 financial year of \$1.1m.
 23. **Attachment C** proposes an amendment to the 2019-20 Fees and Charges Schedule for three fees. These fees were incorrectly advised as being \$0 due to an administrative error. The three fees have a negligible impact on Council's income.
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ATTACHMENTS

Attachment A – 2018-19 Preliminary End of Year Report

Attachment B – 2019-20 Revised Forecast

Attachment C – Schedule of 2019-20 Fees and Charges to be amended.

- END OF REPORT -

2018-19 Preliminary End of Year Report

Attachment A



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Uniform Presentation of Finances	Schedule 7: Quarter 4 Uniform Presentation of Finances
Projects	Schedule 8: Proposed amendments to Operating Projects Schedule 9: Proposed amendments to Capital Projects
Infrastructure Program	Schedule 10: Infrastructure Program & Renewals Summary Schedule 11: Proposed amendments to the Infrastructure Program
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Capital Report & Timing Analysis	Schedule 13: Quarter 4 Capital Program Report Schedule 14: Project timing analysis
Subsidiaries	Schedule 15: Subsidiaries Summary Schedule 16: Proposed amendments to Adelaide Central Market Authority
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Schedule 1: 2018-19 Financial Performance to 30 June 2019

Financial Performance

Revised Forecast

Uniform Presentation of Finances

General & Business Operations

Projects

Infrastructure Program

Major Projects

Capital Report & Timing Analysis

Subsidiaries

Financial Statements

This schedule compares the 2018-19 actual performance against 2018-19 Quarter 3 Revised Forecast.

\$'m	Full Year		
	Actual	QF3 Revised Forecast*	Variance
Business Operations	24.8	24.3	0.5
General Operations	32.6	33.8	(1.2)
Funding available for Projects	57.4	58.1	(0.7)
Projects: Operating & Capital	(18.5)	(20.5)	2.0
Infrastructure Program & Renewals	(37.6)	(46.8)	9.2
Projects & Infrastructure Program	(56.1)	(67.3)	11.2
Underlying Surplus/(Deficit)	1.4	(9.2)	10.5
Major Projects	(12.3)	(12.4)	0.1
Commercial Opportunities	(2.1)	(7.2)	5.1
City of Adelaide Surplus/(Deficit)	(13.0)	(28.8)	15.8
Subsidiaries	(2.5)	(4.7)	2.2
Net Surplus/(Deficit)	(15.5)	(33.5)	18.0
Total Cash/(Borrowings) at Year End	(47.0)	(65.0)	18.0

* As advised at the time of the 2019-20 Budget adoption, the QF3 Revised Forecast has been adjusted to recognised a \$5.0m grant received in 2018-19, a year earlier than previously forecast in the 2018-19 Quarter 3 Revised Forecast.

The full year net funding surplus is \$18.0m favourable to the Quarter 3 Revised Forecast, reducing the cumulative funding requirement to (\$47.0m).

Key variances include:

- **Business Operations \$0.5m favourable** primarily due to favourable variances within Property and UPark. Refer to the 2019-20 Quarter 4 Business Operations Report.
- **General Operations (\$1.2m) unfavourable** primarily due to unfavourable variances in contractual services (\$2.7m) and materials (\$0.6m) partially offset by favourable variances in income \$0.5m and employee costs \$1.8m.
- **Operating & Capital Projects \$2.0m favourable** due to timing variances on the delivery of projects \$1.6m and net savings of \$0.4m
- **Infrastructure Program \$9.2m favourable** due timing variances in the delivery of projects \$7.4m and net savings of \$1.8m including Lighting & Electrical \$0.7m and Transport \$0.5m. Refer to Schedule 10 for further detail.
- **Major Projects \$0.1m favourable** primarily timing variance in the delivery of projects \$1.1m including North Tce Public Realm \$0.8m offset by a timing adjustment for Gawler Place (\$1.1m).
- **Commercial Opportunities \$5.1m favourable** primarily due to the timing variances \$5.0m including Gawler Place UPark works (\$3.3m).
- **Subsidiaries \$2.2m favourable** due to the timing of Adelaide Central Market Authority's capital works program \$1.7m, and operational surpluses.

Schedule 2: 2018-19 Treasury Report to 30 June 2019

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
Major Projects
Capital Report & Timing Analysis
Subsidiaries
Financial Statements

Borrowing Facility

Borrowings Facility	Available	Interest Type	Borrowing(s) Amount as at 30 June 2019	Change since previous report	Maturity Date	CAD Interest Rate
LGFA CAD 554	\$30m	Variable	\$30.0m	(\$0.0m)	16/12/2023	2.50%
LGFA CAD 555	\$70m	Variable	\$11.45m	(\$4.05m)	15/06/2033	2.50%

- Note CAD facilities are flexible and allows Council to convert all or part of it into a fixed rate interest only loan for a maximum of 5 years.
- Rate decreased by 0.25% on the 5th June 2019

Prudential Borrowing Limits

Prudential Limit Ratio	Comments	Limits	YTD Actual to Jun-19
Debt Service Coverage Ratio	The number of times Council's annual 'Amount Available for Projects' can service annual principle and interest commitments.	Min 5 times	6.2
Leverage Test	Total borrowings expressed as a multiple of the annual 'Amount Available for Projects'.	Max 1.5 years	0.72
Asset Test	The percentage of total borrowings to Council's saleable property assets.	Max 25%	12.7%

Interest Income/(Expenditure)

\$'000	Quarter 4 Apr - Jun		Full Year		Annual	Administration Comments
	Actual	Budget	Actual	Budget	Budget	
Revenue	\$7	\$11	\$32	\$61	\$61	Interest revenue consists of interest earned on operating monies held in the NAB operating account.
Expense	(\$262)	(\$437)*	(\$911)	(\$1,749)	(\$1,749)**	Interest expense consist of LGFA CAD facility. * Based on revised forecast ** Reduced from \$2,155 to \$1,749 in the Quarter 3 Revised Forecast

Schedule 3: Proposed Quarter 4 Revised Forecast

This schedule summarises the carry forwards and budget adjustments in the fourth quarter.

\$'m	QF3 Revised Forecast	Emerging Priorities	Savings	Carry Forwards	QF Revised Forecast	Net Adjustments
Projects: Operating & Capital	(20.5)	(0.6)	1.0	1.6	(18.5)	2.0
Infrastructure Program & Renewals	(46.8)	(1.4)	3.2	7.4	(37.6)	9.2
Major Projects	(12.4)	(1.1)	0.1	1.1	(12.3)	0.1
Commercial Opportunities	(7.2)	-	0.1	5.0	(2.1)	5.1
Total excluding Subsidiaries		(3.1)	4.4	15.1		16.4
Subsidiaries	(4.7)	-	-	1.9	(2.8)	1.9
Total including Subsidiaries		(3.1)	4.4	17.0		18.3

The proposed net adjustments to the Quarter 3 Revised Forecast are **\$18.3m**. This includes proposed timing adjustments of \$17.0m with \$14.7m allocated in 2019-20 and \$2.3m allocated in 2020-21:

- **Operating and Capital Projects \$2.0m** including savings of \$1.0m and carry forwards of \$1.6m, partially offset by emerging priorities of (\$0.6m). Refer to Schedules 10 and 11 for a detailed breakdown.
- **Infrastructure Program \$9.2m** including savings of \$3.2m, carry forwards of \$7.4m, partially offset by emerging priorities of (\$1.4m). Refer to Schedule 11 for a detailed breakdown.
- **Major Projects \$0.1m** due to savings of \$0.1m and carry forwards \$1.1m offset by emerging priorities (\$1.1m). Refer to Schedule 12 for a detailed breakdown.
- **Commercial Opportunities \$5.1m** due to savings of \$0.1m and carry forward of \$5.0m.
- **Subsidiaries \$1.9m** due to carry forwards of \$1.7m for Adelaide Central Market Authority capital works program and \$0.2m for the Rundle Mall Management Authority (provisional subject to finalisation of the Audited Financial Statements). Refer to schedules 14 and 15 for a detailed breakdown.

Schedule 4: Quarter 4 Revised Long-Term Financial Plan

Financial Performance

This schedule provides the Long Term Financial Plan updated for the Cumulative Borrowing Position into 2019-20 and beyond.

Revised Forecast

Uniform Presentation of Finances

General & Business Operations

Projects

Infrastructure Program

Major Projects

Capital Report & Timing Analysis

Subsidiaries

Financial Statements

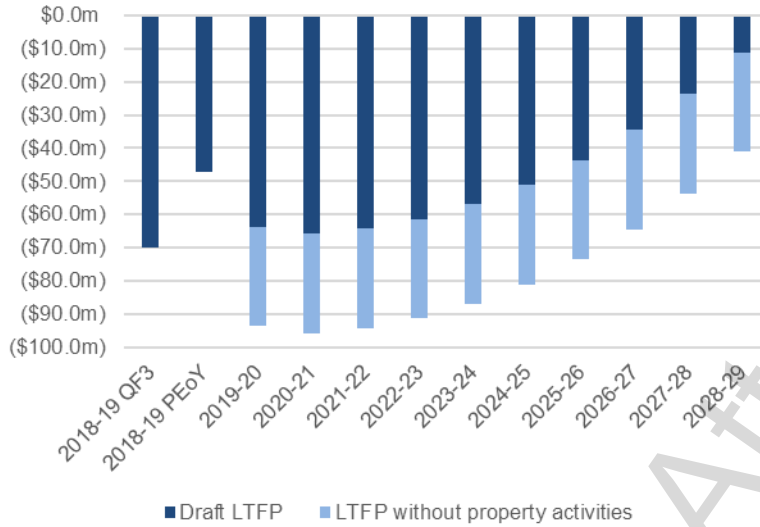
\$'m	2018-19 QF3*	2018-19 PEOY	2019-20 Adopted Budget	2019-20 Budget incl. PEOY Carry Forwards	2020-21 Plan	2021-22 Plan	2022-23 Plan	2023-24 Plan	2024-25 Plan	2025-26 Plan	2026-27 Plan	2027-28 Plan	2028-29
General Operations													
General Rates	102.8	103.4	108.6	108.6	112.2	115.9	119.7	123.7	127.7	132.0	136.3	140.8	145.5
Revenue	33.4	33.3	33.1	33.1	33.9	34.7	35.5	36.3	37.1	38.0	38.9	39.8	40.7
Expenditure	(102.4)	(104.1)	(104.7)	(104.7)	(107.2)	(109.6)	(112.1)	(114.7)	(117.4)	(120.1)	(122.8)	(125.6)	(128.5)
General Operations Surplus	33.8	32.6	37.0	37.0	38.9	41.0	43.1	45.2	47.5	49.9	52.4	54.9	57.6
Business Operations													
Revenue	45.3	45.1	48.5	48.5	49.6	50.8	52.0	53.2	54.4	55.6	56.9	58.2	59.6
Expenditure	(21.0)	(20.3)	(22.2)	(22.2)	(22.7)	(23.2)	(23.8)	(24.3)	(24.9)	(25.4)	(26.0)	(26.6)	(27.2)
Business Operations Surplus	24.3	24.8	26.3	26.3	26.9	27.6	28.2	28.8	29.5	30.2	30.9	31.6	32.3
Amount available for Projects	58.1	57.4	63.3	63.3	65.9	68.5	71.3	74.1	77.0	80.1	83.2	86.5	89.9
Projects	(20.5)	(18.5)	(21.5)	(23.1)	(20.7)	(21.2)	(21.7)	(22.2)	(22.7)	(23.2)	(23.8)	(24.3)	(24.9)
Capital Works Program													
Infrastructure Program	(36.8)	(27.4)	(33.4)	(39.0)	(34.7)	(34.2)	(35.0)	(35.8)	(36.6)	(37.5)	(38.3)	(39.2)	(40.1)
Other Asset Renewals	(3.6)	(3.1)	(2.4)	(2.8)	(3.1)	(3.2)	(3.2)	(3.3)	(3.4)	(3.5)	(3.6)	(3.6)	(3.7)
Capital Works Program Management	(6.4)	(7.1)	(7.3)	(7.3)	(7.5)	(7.6)	(7.8)	(8.0)	(8.2)	(8.4)	(8.6)	(8.8)	(9.0)
Infrastructure Program and Renewals	(46.8)	(37.6)	(43.1)	(49.1)	(45.3)	(45.0)	(46.0)	(47.1)	(48.2)	(49.4)	(50.5)	(51.6)	(52.8)
Underlying Current Year Funding Surplus/(Deficit)	(9.2)	1.4	(1.3)	(8.9)	(0.2)	2.3	3.5	4.8	6.1	7.5	9.0	10.6	12.3
Major Projects	(12.4)	(12.3)	(19.1)	(19.3)	(1.0)	-	-	-	-	-	-	-	-
Commercial Opportunities	(7.2)	(2.1)	21.7	16.7	(1.0)	(0.8)	(0.6)	(0.4)	(0.2)	-	0.1	0.2	0.3
Annual Funding Surplus/(Deficit) excl Subsidiaries	(28.8)	(13.0)	1.3	(11.5)	(2.2)	1.5	2.9	4.4	5.9	7.5	9.1	10.8	12.6
Subsidiaries	(4.7)	(2.5)	(3.3)	(5.2)									
Annual Funding Surplus/(Deficit) incl. Subsidiaries	(33.5)	(15.5)	(2.0)	(16.7)	(2.2)	1.5	2.9	4.4	5.9	7.5	9.1	10.8	12.6
Cumulative Funding Surplus/(Deficit) at End of Year incl. Subsidiaries	(65.0)	(47.0)	(65.0)	(63.7)	(65.9)	(64.4)	(61.5)	(57.1)	(51.2)	(43.7)	(34.6)	(23.8)	(11.2)
<i>Project retiming incorporated in the relevant budget categories above</i>	<i>(23.0)</i>	<i>(23.0)</i>	<i>(18.4)</i>	<i>(33.1)</i>	<i>(2.3)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>

* As advised at the time of the 2019-20 Budget adoption, the QF3 Revised Forecast has been adjusted to recognised a \$5.0m grant received in 2018-19, a year earlier than previously forecast in the 2018-19 Quarter 3 Revised Forecast.

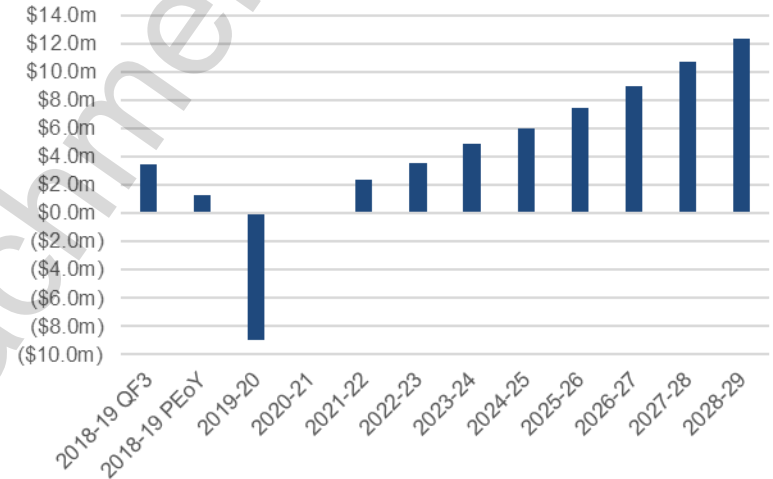
Schedule 5: Quarter 4 Revised Key Financial Indicators and Ratios

- Financial Performance
- Revised Forecast**
- Uniform Presentation of Finances
- General & Business Operations
- Projects
- Infrastructure Program
- Major Projects
- Capital Report & Timing Analysis
- Subsidiaries
- Financial Statements

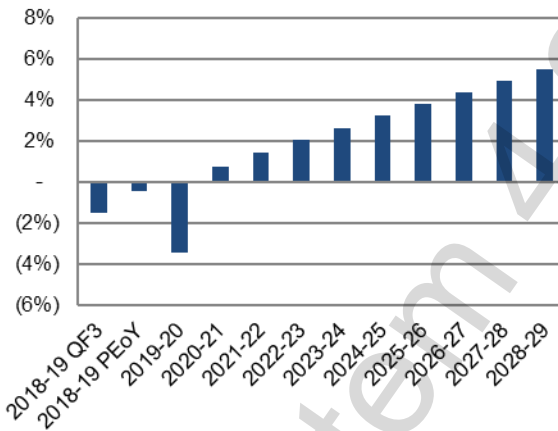
Borrowings



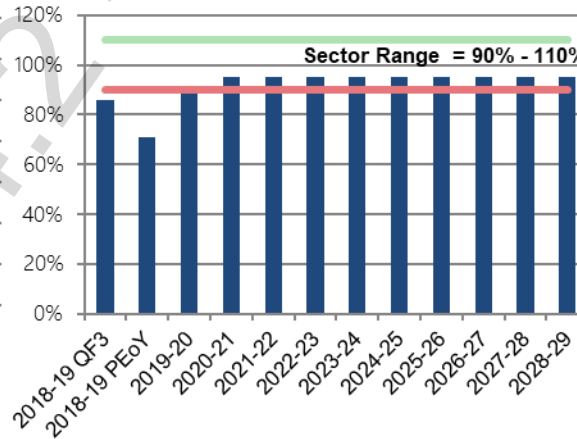
Underlying Operating Surplus/(Deficit)



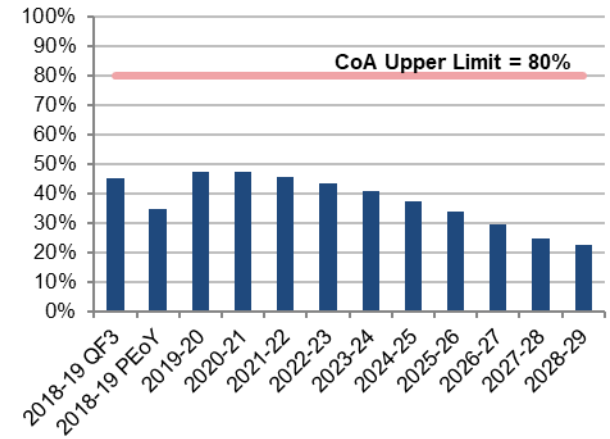
Operating Surplus Ratio



Asset Sustainability Ratio



Net Financial Liabilities Ratio



Schedule 6: Quarter 4 Revised Prudential Borrowing Ratios

Financial Performance

Revised Forecast

Uniform Presentation of Finances

General & Business Operations

Projects

Infrastructure Program

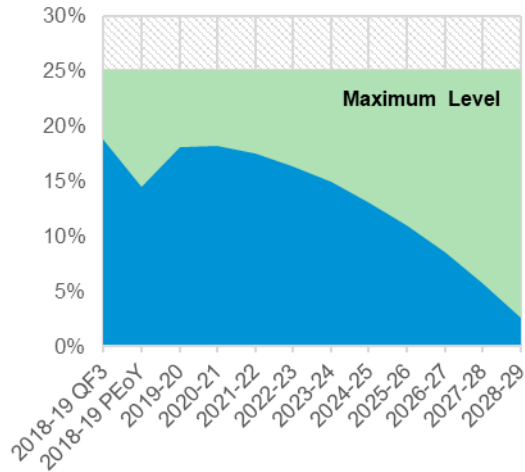
Major Projects

Capital Report & Timing Analysis

Subsidiaries

Financial Statements

Asset Test Ratio



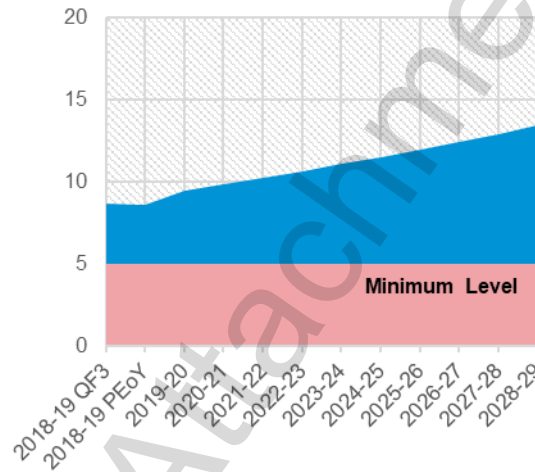
The percentage of total borrowings to Council's saleable property assets.

Maximum 25%

Total Borrowings /
Total Saleable Property Assets

(Saleable Property Assets = Total Property Assets LESS Landmark Public Buildings and Park Lands)

Debt Service Coverage Ratio

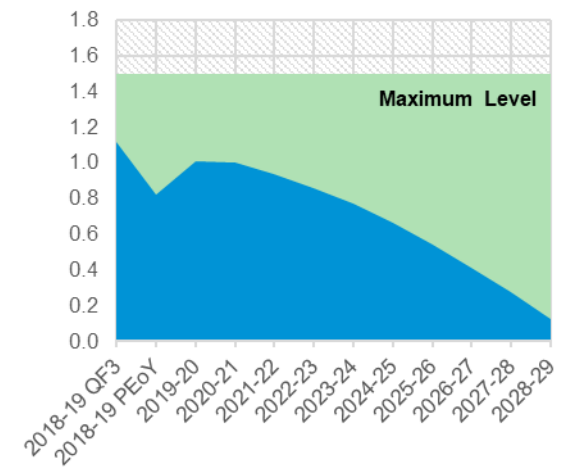


The number of times Council's annual 'Amount Available for Projects' can service annual principle and interest commitments.

Minimum 5 times

(General Operations Surplus + Commercial Businesses Surplus) / Annual Principal and Interest Payments.

Net Financial Liabilities Ratio



Total borrowings expressed as a multiple of the annual 'Amount Available for Projects'.

Maximum 1.5 Years

Total Borrowings / (General Operations Surplus + Commercial Businesses Surplus)

Schedule 7: Uniform Presentation of Finances

Financial Performance					
Revised Forecast	\$'m	2018-19 QF3 Budget*	2018-19 Preliminary End of Year	2019-20 Adopted Budget	2019-20 Budget incl. PEOY Carry Forwards
Uniform Presentation of Finances	Income	195.6	196.5	205.0	205.0
	less Expenses	(198.5)	(197.6)	(210.7)	(212.5)
	Operating Surplus / (Deficit) before Capital Amounts	(2.9)	(1.1)	(5.6)	(7.4)
General & Business Operations	less Net Outlays on Existing Assets				
Projects	Net Capital Expenditure on Renewal & Replacement of Existing Assets	54.7	43.8	47.5	55.3
Infrastructure Program	less Depreciation, Amortisation and Impairment	(43.4)	(43.6)	(45.5)	(45.5)
Major Projects	less Amounts received specifically for Existing Assets	(3.3)	(3.3)	(1.1)	(1.5)
	Net Outlays on Existing Assets	8.0	(3.1)	0.9	8.3
Capital Report & Timing Analysis	less Net Outlays on New and Upgraded Assets				
Subsidiaries	Net Capital Expenditure on New and Upgraded Assets	31.5	25.6	37.7	43.4
Financial Statements	less Amounts received specifically for New and Upgraded Assets	(8.9)	(8.0)	(42.2)	(42.4)
	Net Outlays on New and Upgraded Assets	22.6	17.6	(4.5)	1.0
	Net Lending / (Borrowing) for the Financial Year	(33.5)	(15.5)	(2.0)	(16.7)

* As advised at the time of the 2019-20 Budget adoption, the QF3 Revised Forecast has been adjusted to recognised a \$5.0m grant received in 2018-19, a year earlier than previously forecast in the 2018-19 Quarter 3 Revised Forecast.

Schedule 8: Proposed amendments to Operating Projects (1 of 7)

Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Smart							
OP-S1	Efficiency & Service Reviews	(528)	-	80	(448)	Engagement of an independent Community Engagement Consultant to provide external technical expertise and recommendations for the review of our community engagement service. Outcomes of this review will inform our approach to community engagement as an organisation.	Yes Q4
OP-S2	Investment Attraction	(260)	5	51	(204)	Complete the City Insights website enhancements and survey for "Employment and activity snapshot 2019". To gather information on businesses and employment in the CBD and North Adelaide. Commitment raised for completion in 2019-20.	Yes Q2
OP-S3	Employment and Activity Snapshot 2019 (Business Insights)	(80)	-	40	(40)	Scheduled completion extended following revisions in methodology and procurement due to cost constraints.	Yes Q1
OP-S4	International Relations	(477)	4	10	(463)	Funding to host Austin delegation as part of Vogue Festival. Contract signed with Vogue.	Partially Q1
OP-S5	Business Activation and Support	(138)	-	28	(110)	Contribution to Vogue for business activation and extension of Vogue into the East End. Contract signed with Vogue.	Yes Q1
OP-S6	Vogue Festival	(65)	10	7	(48)	Contribution to Vogue for business activation and extension of Vogue into the East End. Contract signed with Vogue.	Yes Q1
OP-S7	City Wide Business Modelling Feasibility Study	(60)	-	30	(30)	Consultant contracted and work has started. Final payment on approval of report.	Yes Q2
OP-S8	Entrepreneur Support Initiatives	(274)	13	31	(230)	Southstart tranche 2 payment. Studio re-skin and whiteboards for office ordered in 2018-19 with delivery in early 2019-20.	Yes Q1
OP-S9	Retail Strategy	(439)	14	55	(370)	Commitment for the development of Smart CBD Development software which will be completed in 2019-20.	Yes Q2

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 8: Proposed amendments to Operating Projects (2 of 7)

Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Smart continued							
OP-S10	Brand Marketing & Campaign Development	(150)	-	57	(93)	Exhibition Studios Design for Life Public Activation Pod & fitout costs. Pod acquired in 2018-19 awaiting fit out and delivery.	Yes Q1
OP-S11	Redevelopment of CoA Website	(240)	6	28	(206)	Extra functionality for website (Shootsta online video production-as-a-service trial) to be implemented following the website launch in late June.	Yes Q2
OP-S12	Property Valuation Software Solution	(230)	-	172	(58)	Continue implementation for Property Valuation Software. Scheduled to be completed Quarter 1 2019-20 in line with the original request for funding at QF3.	Yes Q1
OP-S13	PCI Compliance	(509)	-	194	(315)	Completion of software implementation, testing and project management costs. Procurement for these were delayed by the audit in May and should be completed early Q1. The balance of the carry forward is to complete actions from the May audit, for completion in 2019-20.	Partial Q4
OP-S14	2020-2024 Strategic Plan	-	(12)	-	(12)	Early commencement of work on the Strategic Plan. Budget allocated in 2019-20. Offset by savings in other projects.	NA
OP-S15	Renew Adelaide Funding	(208)	(9)	-	(217)	Funding in line with the agreement.	Completed
OP-S16	Mainstreets Development Program	(269)	21	-	(248)	Project completed with savings.	Completed
OP-S17	Business Growth & Capability Building	(205)	31	-	(174)	Project completed with savings.	Completed
OP-S18	National Economic Development Australia Conference	(13)	-	13	-	Carry forward funding for the National Economic Development Australia Conference in partnership with 6 other Councils in November 2019.	Yes Q2
OP-S19	West End Research	(35)	11	-	(24)	Project Stage 1 completed with savings.	Completed
OP-S20	Civic Collection Revaluation	(70)	26	-	(44)	Project completed with savings.	Completed
Projects with changes less than \$5k		(637)	3	-	(634)		
Total Smart		(4,887)	123	796	(3,968)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 8: Proposed amendments to Operating Projects (4 of 7)

Financial Performance
Revised Forecast
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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Green continued							
OP-G8	Carbon Neutral Adelaide	(1,400)	-	66	(1,237)	Contracted work on legal advice and energy expertise on new electricity contract.	Yes Q2
				47		Sustainability Incentive Scheme: Applications closed in June 2019 and are still being processed.	Yes Q1
				49		EV Charging Stations: Monitoring and verification of the parking demand system required a period of time before data could be analysed. Output from contractor not to required standard, anticipated to be resolved in Q1 2019-20.	Yes Q1
OP-G9	Building Upgrade Finance	(210)	-	65	(145)	Carry forward of multi-year grant for Building Upgrade Finance.	Yes Q2
OP-G10	EPA Kaurna Rain Gardens	(13)	5	-	(8)	Project completed with savings.	Completed
Projects with changes less than \$5k		(58)	-	-	(58)		
Total Green		(2,875)	236	408	(2,232)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 8: Proposed amendments to Operating Projects (5 of 7)

Financial Performance	Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Revised Forecast	Liveable							
Uniform Presentation of Finances	OP-L1	Park Lands Strategy Implementation - Park Lands Parking Study	(33)	-	17	(16)	Project is underway with staged payments.	Yes Q2
General & Business Operations	OP-L2	ADM Technical Specifications and Construction Standards	(90)	-	65	(25)	Consultant has started work, final payment will be made when report is delivered in 2019-20.	Yes Q2
Projects	OP-L3	Free City Connector	(887)	-	19	(868)	Changes to the scope of the independent review have extended the scheduled completion of components of the review.	Yes Q1
Infrastructure Program	OP-L4	Social Infrastructure Audit	(20)	-	15	(5)	Carry forward to deliver elements of the audit such as peer review and investigating opportunities such as innovative/emerging forms of social infrastructure.	Partially Q3
Major Projects	OP-L5	Adelaide Leaders & Community-led Neighbourhood Development	(40)	15	5	(20)	Engagement with Culturally and Linguistically Diverse communities on our draft Welcoming City Action Plan deferred until October 2019 to align with the Strategic Plan engagement timing. Project to be delivered with savings.	Partially Q2
Capital Report & Timing Analysis	OP-L6	North Adelaide Parking Review	(75)	-	16	(58)	Additional funds required to cover labour costs for sign installations (\$40k) and utilisation surveys (\$26k), noting a further (\$50k) has been requested in the 2019-20 Budget revised forecast, increasing the available budget to (\$66k).	Yes Q2
Subsidiaries	OP-L7	Heritage assessment - Golf Masterplan	(23)	-	16	(7)	Assessment delayed due to availability of relevant stakeholders for participation.	No Q1
Financial Statements	OP-L8	Christchurch Vigil	-	(11)	-	(11)	Emerging issue funded by activation underspend.	Completed
	OP-L9	Strategic Partnership Don Dunstan Foundation	(126)	(7)	-	(133)	Project complete with small overspend.	Completed
	OP-L10	Review of Adelaide Park Lands Management Strategy	-	(5)	-	(5)	Finalise completion of 2017-18 project.	Completed
	OP-L11	Josie Agius Park Community Sports Hub	(65)	(5)	-	(70)	Project completed with small overspend.	Completed

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 8: Proposed amendments to Operating Projects (6 of 7)

Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Liveable continued							
OP-L12	Residential Growth Action Plan	(80)	(5)	-	(85)	Project complete with small overspend.	Completed
OP-L13	Recreation and Sports Grants	(175)	7	-	(168)	Project completed with savings.	Completed
OP-L14	Wellbeing Roadmap	(33)	10	-	(23)	Project completed with savings.	Completed
OP-L15	Central Market Arcade Investigation – Redevelopment Options	(531)	73	-	(458)	Project completed with savings.	Completed
OP-L16	Noise Management	(63)	19	-	(44)	Applications for 2018-19 all funded with \$11k remaining unallocated from the \$22k noise grants budget.	Completed
OP-L17	Master Plan for City Squares: Whitmore Square	(99)	20	-	(79)	Project completed with savings.	Completed
OP-L18	Built Heritage Management Promotion	(148)	30	-	(118)	Project completed with savings.	Completed
OP-L19	Built Heritage Management Grants	(1,366)	67	-	(1,299)	Applications for 2018-19 all funded with only \$14k left unallocated from the \$1.13m grants budget and \$53k salary savings due to staff vacancy.	Completed
Projects with changes less than \$5k		(841)	5	-	(836)		
Total Liveable		(4,695)	213	153	(4,328)		

Table Key

Additional Expenditure /
Reduced IncomeTransfers /
Zero Bottom LineSavings /
Increased Income

Carry Forwards

Schedule 8: Proposed amendments to Operating Projects (7 of 7)

Financial Performance	Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Revised Forecast	Creative							
Uniform Presentation of Finances	OP-C1	Implementation of Reconciliation Action Plan Park Lands	(4)	-	(12)	(16)	Reversal of QF3 carry forward as expenditure incurred in 2018-19.	Yes Q1
General & Business Operations	OP-C2	Welcome China	(65)	-	11	(54)	Contractual obligation for WeChat with China Digital.	Yes Q1
Projects	OP-C3	Sponsorship Funding	(1,934)	2	10	(1,922)	Project will be completed with savings.	Yes Q1
Infrastructure Program	OP-C4	City Activation	(520)	60	-	(460)	Project completed with savings.	Completed
Major Projects	OP-C5	High Profile National Production	-	(25)	-	(25)	Prior year opportunity that was not expected to be realised. Offset by savings in other projects.	Completed
Capital Report & Timing Analysis	OP-C6	Christmas In The City	(527)	(15)	-	(542)	Project completed with small overspend.	Completed
Subsidiaries	OP-C7	Adelaide's New Year's Eve	(334)	(10)	-	(344)	Project completed with small overspend.	Completed
Financial Statements	OP-C8	NAIDOC Week Celebrations	(45)	(6)	-	(51)	Project completed with small overspend.	Completed
	OP-C9	Anzac Day Service, March & Related Activities	(62)	7	-	(55)	Project completed with savings.	Completed
	Projects with changes less than \$5k		(1,199)	(6)	-	(1,205)		
	Total Creative		(4,690)	7	9	(4,674)		
	Total Operating Projects		(17,147)	579	1,365	(15,202)		

Table Key

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Schedule 9: Proposed amendments to Capital Projects (1 of 2)

Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
P722	City Connector Smart Technology & Bus Stops	(17)	-	5	(12)	Replacements of damaged digital bus stops.	Yes Q1
S727	UPark Electric Vehicle Charging System	(180)	-	2	(178)	Outstanding works on payment modules and invoice dispute on utilisation and visualisation datasets.	Yes Q1
T023	Terrance Plowright Sculpture installation	(60)	-	46	(14)	Statue requires rectification works to meet loading standards. Commencement of installation delayed until Quarter 1 2019-20 pending review of rectifications. Expect to complete project in March 2020.	Q3
T026	E-Planning	(177)	-	18	(159)	Stage 3 of the ePlanning project is being varied to reflect the changes from DPTI which will ensure delivery of a solution that maximises long term outcomes for Council.	No Q4
T177	On Street Electric Vehicle Charging System	(63)	-	3	(60)	Outstanding works on payment modules and invoice dispute on utilisation and visualisation datasets.	Yes Q1
T179	Fast Charging Stations for Mobile Hand Held Devices	(30)	23	-	(7)	Project completed with savings.	Completed
U003	Smart Move Strategy	(25)	6	-	(19)	Project completed with savings.	Completed
U004	Public Art	(163)	-	61	(102)	<ul style="list-style-type: none"> UNESCO City of Music mural delayed due to negotiation complexity. Morphett St Bridge mural delayed awaiting Public Art Action Plan endorsement. City of Music laneways renaming delayed due to artist negotiations and confidentiality. Six murals planned for 2019-20. 	Partially Q3
U005	Love lock relocation	(8)	-	7	(1)	Works to be completed end of July 2019 due to contractor delays.	Yes Q1
U006	Business Systems Roadmap	(150)	(204)	-	(354)	Due to savings on other projects work was progressed further than the original scope with our Enterprise Architect partners.	Completed

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 9: Proposed amendments to Capital Projects (2 of 2)

Financial Performance	Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Revised Forecast	U008	Enterprise Architecture	(250)	(186)	-	(436)	Integration support for all Information Management Capital projects not identified separately against each individual project. Additional request offset by savings from other Information Management projects.	Completed
Uniform Presentation of Finances	U010	Customer Centric Services	(675)	319	-	(356)	Project completed with savings following revision of scope to progress the Business Systems Road Map.	Completed
General & Business Operations	U020	Asset Management System	(664)	36	-	(628)	Project completed with savings, noting some of the integration costs borne by U008 Enterprise Architecture.	Completed
Projects	U030	Geospatial Information system (GIS)	(600)	(59)	56	(603)	Activities linked to milestone payments will be completed in 2019-20. Cloud hosting and licence costs were higher than originally anticipated.	Yes Q1
Infrastructure Program	U733	Rundle Mall Safety Bollards	-	(47)	-	(47)	Final invoices for installation of safety bollards in Rundle Mall.	Completed
Major Projects	Projects with small changes		(328)	3	-	(325)		
Capital Report & Timing Analysis	Projects with no changes		(10)	-	-	(10)		
Subsidiaries	Total Capital Projects		(3,399)	(109)	198	(3,310)		
Financial Statements	Total Capital and Operating Projects		(20,545)	470	1,563	(18,512)		

Table Key

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Schedule 10: Infrastructure Program and Renewals Summary

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Category	Current Net Budget (QF2) 2018-19	Proposed Net Budget Adjustment	Proposed Net Carry Forwards	Revised Net Budget (QF3) 2018-19
\$'000s				
Main Streets	(5,207)	129	1,825	(3,253)
Residential Streets	(4,739)	247	817	(3,675)
Laneways	(2,785)	110	1,584	(1,091)
City Landscape	(1,102)	70	10	(1,022)
Street Furniture	(408)	12	23	(372)
Park Lands	(2,450)	184	201	(2,065)
City Works				
Transport	(8,594)	546	1,381	(6,667)
Traffic Signal	(842)	(33)	120	(755)
Bridges	(1,726)	113	38	(1,575)
Lighting & Electrical	(1,994)	738	12	(1,245)
Water Infrastructure	(1,424)	80	168	(1,175)
Urban Elements	(829)	26	-	(804)
Park Lands Assets	(743)	132	28	(583)
City Works Sub Total	(16,152)	1,602	1,747	(12,803)
Asset Management Services	(750)	59	-	(691)
Buildings	(3,172)	(4)	662	(2,514)
Plant, Fleet and Equipment	(1,882)	10	332	(1,540)
Information Management	(1,684)	151	154	(1,379)
Sub-total	(40,331)	2,570	7,356	(30,406)
Capital Works Program Management	(6,426)	(717)	-	(7,143)
Infrastructure Program & Renewals	(46,757)	1,853	7,356	(37,549)

The end of year position for the Infrastructure Program is a \$9.2m reduction on QF3 incorporating additional requests of (\$1.4m), savings \$3.2m and carry forwards of \$7.4m.

- **Main Streets \$2.0m net decrease** due to carry forwards for Jeffcott \$0.95m, Pirie Street \$0.45m and Hindley St \$0.3m
- **Residential Streets \$1.0m net decrease** primarily due to carry forwards for Gray St \$0.4m and Archer St \$0.3m
- **Laneways \$1.7m net decrease** due to carry forwards for Union St \$1.1m, Gresham St \$0.4m and Moonta St \$0.2m
- **City Landscape \$0.1m net decrease** primarily due to savings.
- **Park Lands \$0.4m net decrease** primarily due to carry forward for North Park Lands shared use path \$0.2m and savings on Park 24 Access Improvements \$0.1m
- **City Works \$3.3m net decrease:** carry forwards for Roads Renewal Program \$0.9m, Victoria Square Access & Inclusion \$0.3m, Kerb and Footpaths Renewals \$0.2m and savings on renewals of electric cabling and switchgear \$0.5m and Park Lands Assets \$0.1m
- **Buildings \$0.7m net decrease** due to carry forwards for James Place toilets \$0.1m, Adelaide Central Bus Station \$0.1m, Adelaide Bowling Club \$0.1m and Town Hall Café Refurbishment \$0.1m
- **Plant, Fleet and Equipment \$0.3m net decrease** due to carry forwards for waste truck \$0.2m and gym equipment for the Aquatic Centre \$0.1m
- **Capital Works Program Management (\$0.7m) net increase** alignment of resource costs in Strategy and Marketing with overhead recharge

Schedule 11: Proposed amendments to the Infrastructure Program (1 of 13)

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Main Streets							
T104	Hutt St Streetscape	(272)	36	-	(235)	Project completed with savings.	Completed
U102	Hindley Street	(337)	-	282	(55)	Carry forward to facilitate delivery of Council agreed short term objectives following workshop in May.	No May-20
U103	Grote St (Design)	(130)	34	-	(96)	Savings identified with further design costs to be funded from 2019-20 project.	Completed
U105	Jeffcott St Stage 2	(2,236)	-	956	(1,280)	Heritage works reprogrammed to allow for third party Powerline Undergrounding project completion.	Yes Jun-21
U106	Pirie St (Gawler PI to Hindmarsh Sq)	(870)	-	439	(431)	Construction commenced in Quarter 4 2018-19 following extended design period.	Yes. Aug-19
U109	Decorative Lighting Program	(360)	-	131	(229)	Construction commenced in Quarter 4 2018-19 following full master planning and design process.	Yes Sep-19
U110	Angas St (Design)	(75)	40	5	(30)	Delay in scoping due to the impact of a development by a third party.	Yes Jul-19
U142	Wakefield St Streetscape (Design)	(15)	15	-	-	Project completed with savings.	Completed
U145	Waymouth St paving remediation	(20)	(1)	13	(8)	Remediation trial underway with planned completion in Quarter 1 2019-20.	Yes Sep-19
Projects with small changes		(468)	4	-	(464)		
Projects with no changes		(425)	-	-	(425)		
Total Main Streets		(5,207)	129	1,825	(3,253)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Residential Street							
T020	Wright Court & Field Street	(75)	18	-	(57)	Savings identified with further design costs to be funded from 2019-20 project.	Completed
T111	Boulton St Streetscape	(455)	9	-	(446)	Project completed with savings.	Completed
T113	St Helena Place Streetscape	(723)	91	10	(623)	Project to be completed with savings in July 2019.	Yes Jul-19
U111	Residential Streets Improvement Program	(146)	(2)	38	(110)	Carry forward to finalise design in July 2019.	Yes Jul-19
U112	Molesworth and Tynte St	(1,463)	51	-	(1,412)	Project completed with savings.	Completed
U113	Archer Street	(450)	80	309	(61)	Construction commenced in Quarter 4 2018-19 following design process, aligning with second year of planned investment. Savings achieved as the tender price was lower than originally estimated.	Yes Sep-19
U116	Gray St (Currie to Waymouth)	(380)	-	393	13	Timing of delivery aligned with adjacent third-party developments.	Yes Aug-19
U119	Turning Gray St Green	(25)	-	52	27	Carry forward of construction budget for grant funded works, sustainability lead design and construct project.	No Dec-19
U146	O'Brien St	(15)	-	15	-	Works initiated in Quarter 4 2018-19, concept options being prepared for further consultation.	No Sep-19
Projects with small changes		(981)	1	-	(980)		
Projects with no changes		(26)	-	-	(26)		
Total Residential Streets		(4,739)	247	817	(3,675)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 11: Proposed amendments to the Infrastructure Program (3 of 13)

Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Laneways							
T118	Gresham St Streetscape	(845)	-	273	(572)	Construction commenced in Quarter 4 2018-19 following identification of additional stormwater upgrade requirements.	Yes Sep-19
T123	Laneway Upgrade Design Program 17-18	(36)	8	-	(28)	Project completed with savings.	Completed
U120	Union St	(1,366)	-	1,171	(195)	Planning extended to ensure quality outcome within allocated budget aligning to stakeholder requirements and minimise impacts during construction.	No Jun-21
U121	Laneways (Design)	(70)	38	-	(32)	Project completed with savings.	Completed
U122	Chesser, Coromandel and French St - Green Arbours	(85)	66	-	(19)	Extensive community consultation required prior to commencing works. Savings identified with further design costs to be funded from 2019-20 project.	No Oct-19
U123	Moonta St	(350)	-	140	(210)	Delivery of the functional lighting has been delayed until state government funding has been confirmed.	Yes Sep-19
Projects with small changes		(34)	(2)	-	(35)		
Projects with no changes		-	-	-	-		
Total Laneways		(2,785)	110	1,584	(1,091)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 11: Proposed amendments to the Infrastructure Program (4 of 13)

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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
City Landscapes							
T128	Nature Strips and Verges 17-18	(13)	8	-	(5)	Project completed with savings	Completed
U127	Bundey's Road	(250)	37	-	(213)	Project completed with savings.	Completed
U128	Nature Strips and Verges	(97)	0	10	(87)	Carried forward pending Councils approval of recommended winners of Greening Awards for 2018-19	Yes Aug-19
U129	Planter Box Program	(350)	28	-	(322)	Project completed with savings.	Completed
U198	Landscaping Frome St	(204)	(5)	-	(209)	Project completed with small overspend.	Completed
Projects with small changes		(160)	2	-	(158)		
Projects with no changes		(28)	-	-	(28)		
Total City Landscape		(1,102)	70	10	(1,022)		
Street Furniture							
U130	Wayfinding 18-19	(265)	11	-	(254)	Project completed with savings.	Completed
U131	Street Furniture 18-19	(80)	(1)	23	(58)	Awaiting delivery of prototypes for Council review. Additional funds required for costings of materials on new furniture suite.	Yes Aug-19
Projects with small changes		(63)	2	-	(61)		
Projects with no changes		-	-	-	-		
Total Street Furniture		(408)	12	23	(372)		

Table Key

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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Park Lands							
R003	Creek Rehabilitation	(736)	22	10	(703)	Carry forward required to complete variation for additional safety works. Project to be completed with savings.	Yes Sep-19
U152	South Terrace Shared Use Path and Park Lands	(620)	54	-	(566)	Project completed with savings.	Completed
U153	North Park Lands shared use path (D&C)	(210)	-	172	(38)	Construction commenced in Quarter 4 2018-19 following full design process.	Yes Sep-19
U154	Whitmore Square Improvements	(200)	50	-	(150)	Project completed with savings.	Completed
U155	Place of Reflection	(1)	-	1	-	Grant funded project. Extended project timeframes to ensure sufficient time for community consultation.	No Jan-20
U159	Path from North Adelaide station to Mills Terrace	(300)	(84)	-	(384)	Increase cost due to additional lighting.	Completed
U160	Town Clerk's Walk (Design)	(40)	38	-	(2)	Project completed with savings following reduction in scope.	Completed
U161	Park 24 Access Improvements (Design)	(130)	59	24	(47)	Delay to design initiation following stakeholder consultation. Project to be completed with savings.	Yes Jul-19
U163	Victoria Park/Pakapakanthi (Park 16) Water feature	(30)	27	-	(3)	Project completed with savings.	Completed
U164	Park Planning - Event Infrastructure Rymill, Rundle (Design)	(40)	17	(20)	(43)	2018-19 QF3 carry forward reversed and savings identified as remaining design works to be funded within the 2019-20 project.	Completed
U166	Park 25 Minor Improvements	(43)	-	14	(30)	Carry forward to complete concreting around an electrical pit.	Yes Jul-19
Projects with small changes		(52)	1	-	(51)		
Projects with no changes		(48)	-	-	(48)		
Total Park Lands		(2,450)	184	201	(2,065)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 11: Proposed amendments to the Infrastructure Program (6 of 13)

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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Transportation Multi-Class							
R745	Victoria Square Access & Inclusion Works	(541)	(200)	279	(461)	Contractor went into administration during construction, money paid will not be refunded, works replanned for internal delivery.	Yes Sep-19
U300	Roads Renewal Program	(2,825)	530	889	(1,407)	Savings primarily Scheduled works delayed due to third party (APA Gas) retiming their works. Savings due to reduced scope which will be delivered in 2019-20 as part of the City South Tram Project. Works completed with savings. <i>Note: \$573k adjustment to the opening balance due to the reclassification of renewals between U300 Roads Renewal Program and U350 Kerb and Footpaths renewals due to the nature of the works.</i>	Yes Sep-19
U301	Roads, Footpath, KWT Design	(212)	15	-	(197)	Savings identified with further design costs to be funded from 2019-20 project.	Completed
U341	West Terrace/Currie St Intersection	-	-	(6)	(6)	Carry forward reversed as project completed.	No Apr-20
U342	Glen Osmond Road accessible parking	(70)	45	-	(25)	Project completed with savings.	Completed
U350	Kerb and Footpaths renewals	(4,265)	157	219	(3,889)	Latent issues delayed completion of program of works. Works completed with savings. <i>Note: (\$573k) adjustment to the opening balance due to the reclassification of renewals between U300 Roads Renewal Program and U350 Kerb and Footpaths renewals due the nature of the works.</i>	Yes Jul-19
Projects with small changes		(298)	(1)	-	(299)		
Projects with no changes		(383)	-	-	(382)		
Total Transportation Multi-Class		(8,594)	546	1,381	(6,667)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 11: Proposed amendments to the Infrastructure Program (7 of 13)

Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Traffic Signals							
T136	Traffic SCATS & CCTV Installation 17-18	(349)	35	-	(314)	Project completed with savings.	Completed
U202	Lantern Renewal Program	(348)	(88)	120	(316)	Additional project initiated in Quarter 4 2018-19 to carry out safety improvements to intersection of Leigh/Topham pedestrian crossing.	Yes Sep-19
U205	SCATS CCTV replacement Program	(101)	15	-	(86)	Project completed with savings.	Completed
Projects with small changes		(26)	6	-	(20)		
Projects with no changes		(18)	-	-	(18)		
Total Traffic Signals		(842)	(33)	120	(755)		
Bridges							
T390	Bridge Renewals	(564)	49	-	(515)	Project completed with savings.	Completed
T395	Bridge Renewal 17-19	(38)	(7)	-	(45)	Project completed with small overspend.	Completed
U390	Morphett Bridge rehabilitation works	(1,029)	63	38	(928)	Traffic volumes determined delivery window of April-June, final works dry weather dependant.	Yes Jul-19
U391	Adelaide Bridge risk management investigation	(56)	8	-	(48)	Project completed with savings. Future investigation costs to be funded from 2019-20 program.	Completed
Projects with no changes		(39)	-	-	(39)		
Total Bridges		(1,726)	113	38	(1,575)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Lighting and Electrical							
T139	Distribution Board Renewal 17-18	(182)	15	-	(167)	Project completed with savings.	Completed
T142	Street Lighting renewal 17-18	(14)	8	-	(7)	Project completed with savings.	Completed
U210	Park Lands Lighting	(300)	44	-	(256)	Project completed with savings.	Completed
U212	Main Street LED conversion	(450)	141	12	(297)	Final portion of works being delivered July following re-scoping of project. Project to be completed with savings.	Yes Sep-19
U213	Electric cabling and switchgear	(678)	539	-	(139)	Project completed with savings.	Completed
U214	Distribution Boards and other electrical assets	(40)	(32)	-	(72)	Project completed with savings.	Completed
U215	Frome/Rundle St communication ducts and pits	(50)	17	-	(33)	Project completed with savings.	Completed
Projects with small changes		(188)	5	-	(183)		
Projects with no changes		(92)	-	-	(92)		
Total Lighting and Electrical		(1,994)	738	12	(1,245)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 11: Proposed amendments to the Infrastructure Program (9 of 13)

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Water Infrastructure							
T195	Torrens Lake retaining wall work	(10)	(36)	-	(46)	Project completed with savings.	Completed
U231	Torrens Lake submerged earth retaining structures	(92)	46	46	-	Definition of works delayed to align with condition audit outcomes.	No Jun-20
U232	Torrens Lake Weir	(70)	-	70	(0)	Planned multi-year project. Design and construct contract in place for delivery in 2019-20.	Yes Dec-19
U234	Brownhill Keswick Creek	(478)	37	-	(441)	Contribution as part of regional subsidiary obligations. Timing of works subject to progress of the regional subsidiary.	Yes Jul-19
U235	Gresham St Stormwater	(331)	-	38	(293)	Project being aligned with street works being completed in T118 Gresham Street.	Yes Aug-19
U236	Torrens Embankment failure - Red Ochre restaurant	(50)	35	15	-	Quarter 4 2018-19 initiated works, consultant engaged for investigation delivery. Project to be completed with savings.	Yes Aug-19
Projects with small changes		(342)	(2)	-	(344)		
Projects with no changes		(51)	-	-	(51)		
Total Water Infrastructure		(1,424)	80	168	(1,175)		
Urban Elements							
U220	Urban Elements	(789)	10	-	(779)	Project completed with savings	Completed
U229	Fireman Gardner's Memorial Drinking fountain	(40)	16	-	(24)	Project completed with savings	Completed
Projects with no changes		-	-	-	-		
Total Urban Elements		(829)	26	-	(804)		

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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Park Land Assets							
U240	Park Lands Assets	(738)	132	28	(578)	Remaining scheduled works delayed to align with optimal planting season. Project will be completed with savings.	Completed
Projects with no changes		(4)	-	-	(4)		
Total Park Land Assets		(743)	132	28	(583)		
Asset Management Services							
T901	Condition Audit Phasing - Bank Protection & Torrens Lake Submerged Assets	(72)	22	-	(50)	Project completed with savings	Completed
U900	Assessment and Analysis (Parent)	(648)	7	-	(641)	Project completed with savings	Completed
U920	Preliminaries and Investigations (Parent)	(30)	30	-	-	Project completed with savings	Completed
Projects with no changes		-	-	-	-		
Total Asset Management Services		(750)	59	-	(691)		
Capital Works Program Management							
	Internal Resourcing for Capital Projects	(6,426)	(717)	-	(7,143)	Adjustment to internal charge for the attribution of costs for project capitalisation.	NA
Projects with no changes		-	-	-	-		
Total Capital Works Program Management		(6,426)	(717)	-	(7,143)		

Table Key

Additional Expenditure /
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Carry Forwards

Schedule 11: Proposed amendments to the Infrastructure Program (11 of 13)

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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Buildings							
S318	Frome UPark Lighting and Ventilation Upgrade	(44)	23	-	(21)	Project completed with savings.	Completed
T167	Town Hall Design Only	(14)	-	4	(10)	Ongoing design work for Town Hall requiring extensive consultation with stakeholder group for endorsement.	Yes Jul-19
U173	Victoria Park Heritage Buildings Program	(130)	-	31	(99)	Works commenced following the Adelaide 500 event.	Yes Jul-19
U261	CCTV Network renewal	(200)	-	46	(154)	Timing of works aligned with announcement of City Deal.	Yes Sep-19
U262	CLC Building compliance work	(260)	(13)	-	(273)	Additional funds to undertake hazardous waste removal and ceiling tile renewal.	Completed
U264	Adelaide Central Bus Station	(354)	-	104	(250)	Additional rectification works required following latent conditions on site.	Yes Jul-19
U265	Upgrade Rundle St East toilets	(393)	55	52	(286)	Third party service connections has delayed completion. Project will be completed with savings.	Yes Jul-19
U266	Upgrade accessibility James Place toilets	(300)	(100)	122	(278)	Project commencement scheduled post events season and subsequently delayed to align with completion of related third-party works. Additional funds required for latent condition and the replacement of assets at the end of their life.	Yes Oct-19
U267	Bell Tower safety access and refurbishments (ATH)	(37)	-	16	(21)	Works delayed as scope of the service is specialised and there is a limited market available to perform the works.	Yes Sep-19
U269	Civic Area Management Plan	(60)	19	25	(16)	Delays to development of final plan following consultation with stakeholders. Project to be completed with savings.	Yes Jul-19
U270	Adelaide Bowling Club	(432)	(23)	88	(367)	Third party service connections has delayed completion. Additional funds required to install wet fire service.	Yes Sep-19
U271	Integrated Water Management	(95)	-	81	(14)	Extended design period for installation of smart meters delivery dependant on third party installation.	Yes Aug-19

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 11: Proposed amendments to the Infrastructure Program (12 of 13)

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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Buildings continued							
U272	Town Hall Café refurbishment	(162)	(19)	91	(90)	Contribution only. Project being carried out by third party. Works have commenced, carry forward of final payment.	Yes Dec-19
U273	Colonel Light Room Furniture	(80)	22	-	(58)	Project completed with savings.	Completed
U274	Central Market Arcade Safety Works	(120)	14	-	(106)	Project completed with savings.	Completed
U276	Central Bus Station seating replacement	(50)	11	-	(39)	Project completed with savings.	Completed
U277	Property Improvements	(12)	-	1	(11)	Minor finalisation works on Hutt Street Library improvements.	Yes Jul-19
Projects with small changes		(156)	6	-	(150)		
Projects with no changes		(272)	-	-	(272)		
Total Buildings		(3,172)	(4)	662	(2,514)		
Plant, Fleet and Equipment							
U400	Plant & Fleet 18-19	(1,700)	3	206	(1,491)	Budget for waste truck approved at QF3, four month procurement. Program to be delivered with small saving.	Yes Sep-19
U401	Library Books 18-19	-	-	16	16	Unspent State Government grant funding for the purchase of library books.	No Dec-19
U402	Town Hall Stage and Lighting	(60)	7	-	(53)	Project completed with savings.	Completed
U403	Health Club Equipment	(110)	-	110	(0)	Preferred supplier has been chosen from tender process and PO raised to purchase equipment.	Yes Sep-19
Projects with no changes		(12)	-	-	(12)		
Total Plant, Fleet and Equipment		(1,882)	10	332	(1,540)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Information Communication Technology							
U411	Server Replacement 18-19	(515)	87	18	(410)	Scope reduced as resourcing required for PCI compliance project. Planned activities will be completed in 2019-20 within budget already allocated. Carry forward for the replacement of SCATS server purchased in 2011 for DPTI/Traffic Management Centre network at end of life.	Yes Aug-19
U412	Network Connectivity and Security 18-19	(221)	62	-	(159)	Some activities were re-prioritised as resourcing required for PCI compliance project. Funds used to offset overspend in U414 due to priority for renewal of public PCs in libraries.	Completed
U413	Telecommunications System Upgrade 18-19	(30)	30	-	-	Resourcing required for PCI compliance project. Planned activities will be completed in 2019-20 within budget already allocated.	NA
U414	Corporate PC and Desktop Replacement 18-19	(646)	(56)	-	(702)	Increased scope as the replacement of the public PCs in the libraries were brought forward (previously scheduled in 2019-20) as considered higher priority than Network activities in U412 which were delayed due to PCI project.	Completed
U415	Printer and Photocopier Replacement 18-19	(58)	25	-	(33)	Savings from supplier price reductions and rationalisation of MFD printers. Some savings used for data and integration project in U411 Server Replacement .	Completed
U416	Corporate Applications 18-19	(130)	3	52	(75)	People counting for CoA buildings delayed due to vendor buy out. Small saving from completed activities.	Yes Sep-19
U417	Internal print room printer	(84)	-	84	-	Internal print room upgraded in June ready for delivery of new printer in July.	Yes Jul-19
Projects with no changes		-	-	-	-		
Total Information Communication Technology		(1,684)	151	154	(1,379)		

Table Key

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Schedule 12: Proposed amendments to Major Projects (1 of 2)

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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Major Projects							
T174	Josie Agius Park/Wikaparntu Wirra (Park 22)	-	-	(26)	-	Planned multi-year project. Fully grant funded.	Yes Aug-19
				26			
T190	Denise Norton Park/Pardipardinyilla (Park 2) East Enhancement	-	-	(35)	-	Planned multi-year project. External funding received in advance of construction which is planned for 2019-20.	No Jun-20
				35			
S710	Gawler Place Development	(8,079)	(1,084)	-	(9,164)	Increased funding required to cover latent conditions, offset by adjustment in 2019-20 budget allocation.	Yes Dec-19
S716	Market to Riverbank Laneways Upgrade	(720)	-	(236)	(484)	Planned multi-year project. Timing of delivery reviewed to align with developments on the remaining streets within the link.	Partially Jun-20
				473			
S717	Peltzer Park/Pityarilla (Park 19) Enhancement	-	-	(236)	-	Planned multi-year project. Fully grant funded.	Yes Sep-19
				236			
S718	North Terrace Public Realm Upgrade	(1,037)	-	806	(231)	Planned multi-year project. Construction timing subject to confirmation of required third-party works.	Yes Jun-20
S719	City of Adelaide Bikeways Projects - North-South	(370)	-	(68)	(302)	Planned multi-year project. North Terrace to Rundle and North Adelaide sections planned for future years.	Yes Jun-20
				136			
S780	City of Adelaide Bikeways Projects - East-West	-	-	1	(1)	Planned multi-year project, planned for future years. Reversal of carry forward for planning resource.	No Jun-20
				(2)			
U050	City Skate Park	-	7	-	-	Planning on project started in 2018-19. Budget request offset by recognition of grant income.	No Aug-20
			(7)	-	-		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
	Smart City	(1,793)	30	27	(1,735)	<ul style="list-style-type: none"> Smart Parking reversal of QF3 carry forward (\$213k) as milestone payment made in 2018-19 with savings of \$30k. Off Street Parking carry forward of \$116k as vendor has not reached anticipated milestones. Digital Wayfinding carry forward of \$125k to complete scoping work required to apply for City Deals funding. 	Partially Jun-20
	Smart Organisation	(432)	54	-	(377)	Projects completed with savings.	Completed
	Projects with no changes	-	-	-	-		
	Total Major Projects	(12,431)	(1,001)	1,136	(12,295)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 13: Quarter 4 Capital Program Report (1 of 4)

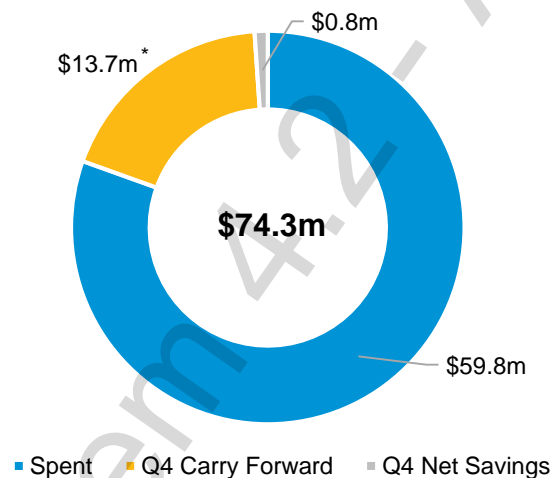
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Project Type	Major Projects	Buildings	City Landscapes	City Works	Streets	Other	Total	Percentage
Carry forward from 2017-18	11	7	5	18	14	21	76	32.6%
2018-19 Program of Work	4	13	25	42	25	16	125	53.7%
New 18-19 Projects	-	7	6	7	4	8	32	13.7%
Total	15	27	36	67	43	45	233	100%
Project Completed or in Closure Stage	4	16	28	45	22	24	139	59.7%
Not Progressing	-	-	-	5	4	-	9	3.9%
Ongoing projects with completion planned in future years	11	11	8	17	17	21	85	36.4%

There were 234 projects in 2018-19 for the Capital Program.

- 76 are carry forwards from 2017-18 and 32 are new projects. Of these, 139 projects (60%) have been delivered.
- 85 projects (36%) will be carried forward into 2019-20.
- 9 projects will not be progressing this year.

Capital Program – Net Budget Profile



At the end of Quarter 4, \$59.8m (80%) of the 2018-19 Quarter 3 Revised Forecast has been spent.

An additional \$13.7 million* (18%) is proposed to be carried forward into 2019-20 at Preliminary End of Year (excluding QF 1-2 carry forwards).

* Note this excludes Operating Projects and Subsidiaries.

Schedule 13: Quarter 4 Capital Program Report (3 of 4)

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Carry Forward projects with planned completion in Quarter 1 2019-20

Streets

- Gresham Street Streetscape
- Decorative Lighting Program
- Archer Street
- Moonta Street
- Waymouth Street Paving Remediation
- Pirie Street (Gawler Place to Hindmarsh Square)
- Gray Street (Currie to Waymouth)
- St Helena Place Streetscape
- Angas St (Design)
- Residential Streets Improvement Program
- O'Brien Street (Design)

City Works

- Victoria Square/Tarntanyangga Access & Inclusion Works
- Main Street LED Conversion
- Lantern Renewal Program
- Road Renewals 18/19
- Kerb and Footpath Renewals 18/19
- Morphett Bridge Rehabilitation Works
- Sturt Street Renewals
- Morphett / Gouger St Intersection

Buildings

- Bell Tower Safety Access and Refurbishments
- CCTV Network Renewal
- Adelaide Bowling Club
- Adelaide Central Bus Station
- Integrated Water Management
- Heritage Buildings Program (Vic Park)
- Rundle St East Toilets
- Civic Area Management Plan

Other

- Love Lock Relocation (Public Art)
- City Connector Smart Technology & Bus Stops
- UPark and On-street Electric Vehicle Charging System
- Plant & Fleet 18-19
- Health Club Equipment
- Corporate Applications 18-19
- Internal Print Room Printer

Major Projects

- Josie Agius Plark/Wikaparntu Wirra (Park 22)
- Peltzer Park/Pityarilla (Park 19) Enhancement

Schedule 13: Quarter 4 Capital Program Report (4 of 4)

Financial Performance	Major Projects	
Revised Forecast	Project	Key Update
Uniform Presentation of Finances	Pelzer Park/Pityarrilla (Park 19) Enhancements	Public Art concept has been presented the Public Art Reference Group.
General & Business Operations	Josie Agius/Wikaparntu Wirra and Gladys Elphick Park/Narnungga (Park 22 & 25) [two projects]	Park 22 – Project is complete and operational. Works underway for the remaining available grant budget. Park 25 – Park launch held successfully in November 2018. Public Works Committee Report submitted to the State Government in January for reporting and closing out of the project.
Projects	Gawler Place Redevelopment	Gawler Place South: 80% of the western side have been completed. Rundle Mall to Featherstone lane 40% complete. Gawler Place North: U-Park to North Terrace now complete. Rundle Mall to Fisher Place 50% complete.
Infrastructure Program	City of Adelaide Bikeways	North-South Bikeway: Construction of the next sections of shared path have commenced and will be completed in September 2019. Detailed design for the section on Frome Street (North Tce-Rundle St) is underway. Work continues on the remaining sections to be completed. Funding deed completion date is June 2020.
Major Projects		East-West Bikeway: A concept design and engagement strategy for the bikeway on the Pirie-Waymouth corridor is underway as per Motion on Notice. Design and engagement work for other route options remains on hold as per Council decision Bikeshare Scheme: Not progressing in 2018-19.
Capital Report & Timing Analysis	Market to Riverbank	Bentham Street: Design is currently in a value management process and the construction program will be confirmed once the design has been finalised. Funding deed completion date is June 2020. Pitt Street and Topham Mall South: Continue to be assessed for design delivery within the existing budget.
Subsidiaries	North Terrace Public Realm	Design is now being concluded in keeping with Program Control Group's decision to align project scope with significant constraints under the footpath identified by our recent survey of services. Materials have been order with associated project costs committed.
Financial Statements	Denise Norton Park/Pardipardinyilla (Park 2) Enhancements	Community consultation completed, feedback being collated into a consultation report. 50% detailed design and documentation completed by consultant, currently undergoing internal review.
	Smart Projects	Smart parking public facing components completed with administrative functionality expected to be completed in Quarter 1 2019-20. Off-Street parking element requirements being scoped with expected completion in Quarter 4 2019-20.
	Carbon Neutral Adelaide	Construction of Solar Panels completed on planned buildings: Topham UPark, Adelaide Aquatic Centre and Pirie Street UPark. Installation of the Town Hall Solar PV delayed until Quarter 1 2019-20 due to approvals required on heritage building.

Schedule 14: Timing Analysis

Total carry forwards from 2018-19 into 2019-20 and 2020-21 total \$26.8m for the City of Adelaide and \$1.9m for subsidiaries, noting:

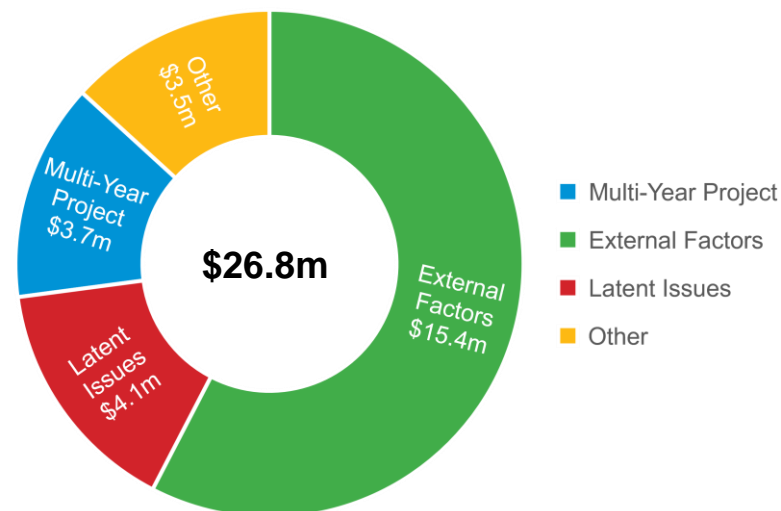
- **2019-20:** \$15.7m has been allocated in 2019-20 from 2018-19, noting a further \$6.7m was carried forward at the end of 2017-18 into 2019-20
- **2020-21:** \$2.3m has been allocated in the Long Term Financial Plan for 2020-21 from 2018-19.

Carry forwards have decreased by \$8.7m year-on-year, primarily due to the progression of the multi-year Major Projects.

\$'m	2017-18	2018-19			Variance 2018-19 to 2017-18
		QF1-3	Preliminary EOY	Total	
General Operations	0.0	-	-	-	0.0
Capital & Operating Projects	4.8	1.3	1.6	2.9	(1.9)
Infrastructure Program	7.9	2.5	7.4	9.9	1.9
Major Projects	22.3	6.0	1.2	7.2	(15.1)
Commercial Opportunities	0.5	2.0	4.9	6.9	6.4
Total	35.5	11.7	15.1	26.8	(8.7)

Primary drivers for carry forwards

- **Capital & Operating Project**
61% of Carry Forward is due to External Factors with a further 6% being planned.
- **Infrastructure: Program**
76% were primarily due to External Factors, while Latent Issues accounted for a further 8%.
- **Major Projects**
50% was due the multi-year nature of the projects, with the rest a due to External Factors (50%).
- **Commercial Opportunities**
52% is due to External Factors while 48% was due to Latent Issues.



Schedule 15: Subsidiaries Summary

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This table compares the 2018-19 actual performance against 2018-19 Quarter 3 Revised Forecast.

\$'000s	Actual	QF3 Budget	YTD Variance
Operations			
Adelaide Central Market Authority	250	(95)	345
Adelaide Park Lands Authority	-	-	-
Rundle Mall Management Authority	166	(38)	204
Operations Total	387	(133)	549
Capital Works			
Adelaide Central Market Authority	(2,959)	(4,678)	1,717
Capital Works Total	(2,959)	(4,678)	1,717

This schedule summarises the carry forwards in the fourth quarter.

\$'000s	2018-19 QF3	2018-19 PEoY	Variance to QF3 Budget	Administration Comment
Capital Projects				
Adelaide Central Market Authority	(4,678)	(2,961)	1,717	Net movement of (\$1,717k) due to carry forward of the capital works program into 2019-20. Refer to Schedule 16.
Annual Funding Surplus/(deficit)	(4,620)	(2,903)	1,717	

Rundle Mall Management Authority

A carry forward of \$166,000 has been included for the Rundle Mall Management Authority (RMMA) to carry forward its 2018-19 operating surplus into 2019-20 inline with the RMMA Charter.

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Schedule 16: Proposed amendments Adelaide Central Market Authority

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Project Number	Project	2018-19 QF3 Net Budget \$'000s	Proposed Budget Adjustment \$'000s	Proposed Carry Forwards \$'000s	Revised Net Budget 2018-19 \$'000s	Administration Comment	Contracted and forecast completion
Asset Renewals							
CM1	Security Upgrade (Bollards)	(624)	48	405	(171)	Bollards had to be custom made and had an 8 month lead time on manufacture. Installation will take 3 months to complete. Construction due to start on early August.	Yes Q2
CM2	Market Entrances Re-Tiling	(200)	-	127	(73)	Works to be undertaken in conjunction with the bollard install.	Yes Q2
CM3	Fire & Emergency System (Tanks)	(1,025)	-	787	(238)	Significant engineering input was required to finalise the location due to structural implications. Tender commencing in August.	No Q2
CM4	Stall Mezzanines	(1,020)	(48)	182	(886)	Stall works nearing completion.	Partially Q1
CM5	IT Upgrade	(30)	-	30	-	Replacement of people counters. Works commenced in June.	Partially Q1
CM6	Gouger Lift Refurbishment	(191)	-	55	(136)	Works completed in July.	Yes Q1
CM7	HVAC	(100)	-	84	(16)	Scoping & design works to be completed in July.	Yes Q1
CM8	Grote Dining Furniture	(80)	-	48	(32)	Engineering works required to support the fold out tables. Installation scheduled for August.	Yes Q1
Projects with no change		(1,408)	-	-	(1,408)		
Total Asset Renewals		(4,678)	-	1,717	(2,961)		

Table Key	Additional Expenditure / Reduced Income	Transfers / Zero Bottom Line	Savings / Increased Income	Carry Forwards
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Statement of Comprehensive Income

Year Ended 30 June \$'m	Consolidated 2018-19 Preliminary End of Year	Consolidated 2018-19 QF3 Forecast
Income		
General Rates	103.4	102.8
Other Rates and Levies	5.4	5.4
Statutory Charges	13.3	13.9
User Charges	67.6	68.2
Grants, Subsidies and Contributions	6.6	6.2
Investment Income	0.1	0.1
Reimbursement	1.3	0.5
Other Income	2.0	1.7
Total Income	199.7	198.8
Expenses		
Employee Costs	(73.1)	(74.3)
Materials, Contracts & Other Expenses	(79.8)	(79.6)
Depreciation, Amortisation & Impairment	(43.6)	(43.4)
Finance Costs	(0.9)	(1.1)
Total Expenses	(197.4)	(198.4)
Operating Surplus / (Deficit)	2.3	0.4
Amounts received specifically for New or Upgraded Assets	8.0	8.9
Net Surplus / (Deficit)	10.3	9.3
Total Comprehensive Income	10.3	9.3

Please note these are only preliminary financial results to reflect a funding perspective and do not reflect the final results to be reported in the Audited Financial Statements.

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Statement of Financial Position

Year Ended 30 June \$'000	Consolidated 2018-19 Preliminary End of Year	Consolidated 2018-19 QF3 Forecast
Assets		
Current Assets		
Cash and Cash Equivalents	0.1	0.1
Trade and other Receivables	14.4	14.4
Other Financial Assets	0.2	0.2
Inventories	0.5	0.5
Total Current Assets	15.2	15.2
Non-Current Assets		
Financial Assets	0.4	0.4
Equity Accounted Investments in Council Businesses	0.1	0.1
Investment Property	2.9	2.9
Infrastructure, Property, Plant & Equipment	1,663.1	1,683.6
Other Non-Current Assets	1.6	1.6
Total Non-Current Assets	1,668.1	1,688.6
Total Assets	1,683.3	1,703.8
Liabilities		
Current Liabilities		
Trade & Other Payables	(23.8)	(21.7)
Provisions	(13.0)	(13.0)
Total Current Liabilities	(36.8)	(34.7)
Non Current Liabilities		
Borrowings	(41.4)	(65.0)
Provisions	(2.0)	(2.0)
Total Non-Current Liabilities	(43.4)	(67.0)
Total Liabilities	(80.2)	(101.7)
Net Assets	1,603.1	1,602.1
Equity		
Accumulated Surpluses	865.3	864.3
Asset Revaluation Reserves	736.2	736.2
Other Reserves	1.6	1.6
Total Council Equity	1,603.1	1,602.1

Please note these are only preliminary financial results to reflect a funding perspective and do not reflect the final results to be reported in the Audited Financial Statements.

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Statement of Changes in Equity

Year Ended 30 June \$'m	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
Consolidated 2018-19 Preliminary End of Year				
Balance at the end of the previous reporting period	855.0	736.2	1.6	1,592.8
Net Surplus / (Deficit) for Year	10.3	-	-	10.3
Balance at the end of period	865.3	736.2	1.6	1,603.1
Consolidated 2018-19 QF3 Forecast				
Balance at the end of the previous reporting period	855.0	736.2	1.6	1,592.8
Net Surplus / (Deficit) for Year	9.3	-	-	9.3
Balance at the end of period	864.3	736.2	1.6	1,602.1

Please note these are only preliminary financial results to reflect a funding perspective and do not reflect the final results to be reported in the Audited Financial Statements.

Schedule 17: Budgeted Financial Statements

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Statement of Cash Flows

Year Ended 30 June \$'000	Consolidated 2018-19 Preliminary End of Year	Consolidated 2018-19 QF3 Forecast
Cash Flows from Operating Activities		
Receipts		
Operating Receipts	203.1	198.8
Payments		
Operating Payments to Suppliers and Employees	(158.3)	(161.6)
Net Cash provided (or used in) Operating Activities	44.8	37.2
Cash Flows for Investing Activities		
Receipts		
Amounts received specifically for New/Upgraded Assets	8.0	8.9
Payments		
Expenditure on Renewal/Replacement of Assets	(43.8)	(54.7)
Expenditure on New/Upgraded Assets	(25.6)	(31.5)
Net Cash provided by (or used in) Investing Activities	(61.4)	(77.3)
Cash Flows from Financing Activities		
Receipts		
Proceeds from Borrowings	10.1	33.5
Net Cash provided by (or used in) Financing Activities	10.1	33.5
Net Increase (Decrease) in Cash Held	(6.6)	(6.6)
Plus: Cash & Cash Equivalents at beginning of the period	6.7	6.7
Cash and Cash Equivalents at end of the period	0.1	0.1

Please note these are only preliminary financial results to reflect a funding perspective and do not reflect the final results to be reported in the Audited Financial Statements.

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Uniform Presentation of Finances

Year Ended 30 June \$'000	Consolidated 2018-19 Preliminary End of Year	Consolidated 2018-19 QF3 Forecast
Income	196.5	195.6
less Expenses	(197.6)	(198.5)
Operating Surplus / (Deficit) before Capital Amounts	(1.1)	(2.9)
less Net Outlays on Existing Assets		
Net Capital Expenditure on Renewal & Replacement of Existing Assets	43.8	54.7
less Depreciation, Amortisation and Impairment	(43.6)	(43.4)
less Amounts received specifically for Existing Assets	(3.3)	(3.3)
Net Outlays on Existing Assets	(3.1)	8.0
less Net Outlays on New and Upgraded Assets		
Net Capital Expenditure on New and Upgraded Assets	25.6	31.5
less Amounts received specifically for New and Upgraded Assets	(8.0)	(8.9)
Net Outlays on New and Upgraded Assets	17.6	22.6
Net Lending / (Borrowing) for the Financial Year	(15.5)	(33.5)

Please note these are only preliminary financial results to reflect a funding perspective and do not reflect the final results to be reported in the Audited Financial Statements.

2019-20 Revised Forecast

Attachment B

Item 4.2 - Attachment B

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This schedule compares the 2019-20 Adopted Budget to the 2019-20 Revised Forecast

\$'m	2019-20 Adopted Budget	2019-20 Budget with PEOY Carry Forwards	Revised Budget	Variance to Budget
Business Operations	26.3	26.3	26.2	(0.1)
General Operations	37.0	37.0	36.7	(0.3)
Funding available for Projects	63.3	63.3	62.9	(0.4)
Operating/Capital Projects	(21.5)	(23.2)	(23.5)	(0.3)
Infrastructure Program & Renewals	(43.1)	(49.1)	(48.4)	0.7
Projects and Infrastructure Program	(64.6)	(72.3)	(71.9)	0.4
Underlying Surplus/(Deficit)	(1.3)	(9.0)	(9.0)	(0.0)
Major Projects	(19.1)	(19.3)	(19.2)	0.1
Commercial Opportunities	21.7	16.8	16.8	-
Annual Funding Surplus/(deficit) excluding Subsidiaries	1.3	(11.5)	(11.4)	0.1
Total Subsidiaries	(3.3)	(5.2)	(5.2)	-
Annual Funding Surplus/(deficit) including Subsidiaries	(2.0)	(16.7)	(16.6)	0.1
Cumulative Funding Surplus/(deficit) including Subsidiaries	(65.0)	(63.7)	(63.6)	0.1

The proposed net adjustments are \$0.1m reducing the forecasted funding requirement for 2019-20 from (\$63.7m) to (\$63.6m).

- Business Operations (\$0.1m):** Cessation of lease partially offset by increased income for a lease extension. Refer to Schedule 2 for a detailed breakdown.
- General Operations (\$0.3m):** Primarily due to increase costs arising from increases in the Solid Waste Levy and Search Fees, and unscheduled maintenance on the Colonel Light Centre. Refer to Schedule 3 for a detailed breakdown.
- Operating and Capital Projects (\$0.3m):** Due to emerging priorities including two Council decisions. Refer to Schedule 4 and 5 for a detailed breakdown.
- Infrastructure Program \$0.7m** primarily due to the deferral of works to fund additional request for Gawler Place, partially offset by a timing adjustment (\$0.3m) relating to Financial Assistance Grant. Refer to Schedule 6 for a detailed breakdown.
- Major Projects \$0.1m.** Budget increase for the Gawler Place Development (1.0m) offset by a timing variance for the same project due to expenditure being incurred in 2018-19 rather than 2019-20 as originally forecast. Refer to Schedule 7 for a detailed breakdown.

Schedule 2: Proposed amendments to Business Operations

Revised Forecast

General & Business Operations

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Revised LTFP & Uniform Presentation of Finances

Reference No.	Project	2019-20 Adopted Budget \$'000s	Proposed Budget Adjustment \$'000s	2019-20 Revised Net Budget \$'000s	Administration Comment	Baseline (ongoing)/ Once-off
BO-01	Contract Extension		42		Contract extended for further 12 months at higher rate.	Baseline
BO-02	Lease Termination		(128)		Lease termination.	Baseline
Total Net Adjustment			(86)			

* Further details provided in the Quarter 4 Business Operations Report

Table Key

Additional Expenditure /
Reduced IncomeTransfers /
Zero Bottom LineSavings /
Increased Income

Carry Forwards

Schedule 3: Proposed amendments to General Operations

Revised Forecast

General & Business Operations

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Reference No.	Project	2019-20 Adopted Budget \$'000s	Proposed Budget Adjustment \$'000s	2019-20 Revised Net Budget \$'000s	Administration Comment	Baseline (ongoing)/ Once-off
GO-01	Solid Waste Levy increase	(626)	(119)	(745)	To reflect the increase in the Solid Waste Levy increases above CPI in the SA Government Budget: <ul style="list-style-type: none"> \$110 per tonne from 1 July 2019 \$140 per tonne from 1 January 2020 	Baseline with further increase in 2020-21
GO-02	DPTI vehicle search fee	(284)	33 (150)	(401)	To reflect increase in search fee from \$7 to \$10 in the SA Government Budget.	Baseline
GO-03	e-Scooter licence agreement	-	39	39	e-Scooter licence agreement income for remainder of the 6 month trail (July to mid October)	Once-off
GO-04	Building Audits	-	40 (40)	-	Allocation of external funding to undertake building audits program.	Once-off
GO-05	Colonel Light Centre - Maintenance	(70)	(150)	(220)	Structural repair works required during saline coating to the façade of the Colonel Light Building.	Once-off
Total Net Adjustment			(347)			

Table Key

Additional Expenditure /
Reduced IncomeTransfers /
Zero Bottom LineSavings /
Increased Income

Carry Forwards

Schedule 4: Proposed amendments to Operating Projects

Project Number	Project	2019-20 Adopted Budget* \$'000s	Proposed Budget Adjustment \$'000s	2019-20 Revised Net Budget \$'000s	Administration Comment
OP1	Additional grant for the 2020 Chinatown Lunar New Year celebrations	(15)	(15)	(30)	Increase event sponsorship of the 2020 Chinatown Lunar New Year Celebrations from \$15k to \$30k. Council Decision ID 19430
OP2	SA Creative Bureaucracy Program	-	(88)	(88)	Partnership agreement between Council and the SA Government to identify innovation projects and support experimental ideas to deliver Splash 2.0.
OP3	North Adelaide Parking Review	-	(50)	(50)	Additional funds required to cover labour costs for sign installations (\$40k) and utilisation surveys (\$26k), noting a (\$16k) carry forward has been requested.
OP4	Strategic Event Matter	-	(75)	(75)	Contribution as per Council Decision ID 19536
Projects with no changes		16,621	-	16,621	
Total Net Adjustment		(16,636)	(228)	(16,864)	

* Adopted Budget before 2018-19 QF1-3 carry forwards and Preliminary End of Year proposed carry forwards.

Table Key

Additional Expenditure /
Reduced Income

Transfers /
Zero Bottom Line

Savings /
Increased Income

Carry Forwards

Schedule 5: Proposed amendments to Capital Projects

Project Number	Project	2019-20 Adopted Budget* \$'000s	Proposed Budget Adjustment \$'000s	2019-20 Revised Net Budget \$'000s	Administration Comment
CP1	Point of Sale replacement Golf Links	-	(42)	(42)	Mi-club point of sale replacement for Centaman at North Adelaide Golf Course.
Projects with no changes		(3,616)	-	(3,616)	
Total Capital Projects		(3,616)	(42)	(3,658)	
Total Capital and Operating Projects		(20,252)	(270)	(2,522)	

* Adopted Budget before 2018-19 QF1-3 carry forwards and Preliminary End of Year proposed carry forwards.

Schedule 6: Proposed amendments to the Infrastructure Program

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Project Number	Project	2019-20 Adopted Budget* \$'000s	Proposed Budget Adjustment \$'000s	2019-20 Revised Net Budget \$'000s	Administration Comment
IP-01	Road, Kerb and Footpaths	(6,119)	962	(5,442)	Deferral of aspects of the road, kerb and footpath program to offset additional funding for S710 Gawler Place Upgrade.
			(285)		Allocate road funding from the 2019-20 Financial Assistance Grant following the receipt of funding in 2018-19.
Projects with no changes		(34,491)	-	(34,491)	
Total Infrastructure Program and Renewals		(40,610)	677	(39,933)	

* Adopted Budget before 2018-19 QF1-3 carry forwards and Preliminary End of Year proposed carry forwards.

Schedule 7: Proposed amendments to Major Projects

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Project Number	Project	2019-20 Adopted Budget* \$'000s	Proposed Budget Adjustment \$'000s	2019-20 Revised Net Budget \$'000s	Administration Comment
S710	Gawler Place Development	(6,510)	(962)	(6,388)	Additional funding for the Gawler Place upgrade.
			1,084		Timing adjustment to reflect expenditure incurred earlier than forecast in 2018-19, offsetting adjustment in 2018-19 Preliminary End of Year Report.
U050	City Skate Park	-	7	-	Planning on project started in 2018-19. Budget request offset by recognition of grant income.
			(7)		
Projects with no changes			-		
Total Major Projects		(6,510)	122	(6,388)	

* Adopted Budget before 2018-19 QF1-3 carry forwards and Preliminary End of Year proposed carry forwards.

Table Key

Additional Expenditure /
Reduced IncomeTransfers /
Zero Bottom LineSavings /
Increased Income

Carry Forwards

Schedule 8: Revised Long-Term Financial Plan

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Revised LTFP & Uniform Presentation of Finances

This schedule provides the Long Term Financial Plan updated for the Cumulative Borrowing Position and Baseline changes into 2019-20 and beyond.

\$'m	2018-19	2019-20 Adopted Budget	2019-20 Budget with PEOY Carry Forwards	Revised 2019-20 Budget	2020-21 Plan	2021-22 Plan	2022-23 Plan	2023-24 Plan	2024-25 Plan	2025-26 Plan	2026-27 Plan	2027-28 Plan	2028-29
General Operations													
General Rates	103.4	108.6	108.6	108.6	112.2	115.9	119.7	123.7	127.7	132.0	136.3	140.8	145.5
Revenue	33.3	33.1	33.1	33.2	33.9	34.7	35.5	36.3	37.1	38.0	38.9	39.8	40.7
Expenditure	(104.1)	(104.7)	(104.7)	(105.1)	(107.2)	(109.6)	(112.1)	(114.7)	(117.4)	(120.1)	(122.8)	(125.6)	(128.5)
General Operations Surplus	32.6	37.0	37.0	36.7	38.9	41.0	43.1	45.2	47.5	49.9	52.4	54.9	57.6
Business Operations													
Revenue	45.1	48.5	48.5	48.4	49.6	50.8	52.0	53.2	54.4	55.6	56.9	58.2	59.6
Expenditure	(20.3)	(22.2)	(22.2)	(22.2)	(22.7)	(23.2)	(23.8)	(24.3)	(24.9)	(25.4)	(26.0)	(26.6)	(27.2)
Business Operations Surplus	24.8	26.3	26.3	26.2	26.9	27.6	28.2	28.8	29.5	30.2	30.9	31.6	32.3
Amount available for Projects	57.4	63.3	63.3	62.9	65.9	68.5	71.3	74.1	77.0	80.1	83.2	86.5	89.9
Projects (inc. Grants & Sponsorships)	(18.5)	(21.5)	(23.1)	(23.5)	(20.7)	(21.2)	(21.7)	(22.2)	(22.7)	(23.2)	(23.8)	(24.3)	(24.9)
Capital Works Program													
Infrastructure Program	(27.4)	(33.4)	(39.0)	(38.3)	(34.7)	(34.2)	(35.0)	(35.8)	(36.6)	(37.5)	(38.3)	(39.2)	(40.1)
Other Asset Renewals	(3.1)	(2.4)	(2.8)	(2.8)	(3.1)	(3.2)	(3.2)	(3.3)	(3.4)	(3.5)	(3.6)	(3.6)	(3.7)
Capital Works Program Management	(7.1)	(7.3)	(7.3)	(7.3)	(7.5)	(7.6)	(7.8)	(8.0)	(8.2)	(8.4)	(8.6)	(8.8)	(9.0)
Infrastructure Program and Renewals	(37.6)	(43.1)	(49.1)	(48.4)	(45.3)	(45.0)	(46.0)	(47.1)	(48.2)	(49.4)	(50.5)	(51.6)	(52.8)
Underlying Current Year Funding Surplus/(Deficit)	1.4	(1.3)	(9.0)	(9.0)	(0.2)	2.3	3.5	4.8	6.1	7.5	9.0	10.6	12.3
Major Projects	(12.3)	(19.1)	(19.3)	(19.2)	(1.0)	-	-	-	-	-	-	-	-
Commercial Opportunities	(2.1)	21.7	16.7	16.7	(1.0)	(0.8)	(0.6)	(0.4)	(0.2)	-	0.1	0.2	0.3
Annual Funding Surplus/(Deficit) excl. Subsidiaries	(13.0)	1.3	(11.5)	(11.4)	(2.2)	1.5	2.9	4.4	5.9	7.5	9.1	10.8	12.6
Subsidiaries	(2.5)	(3.5)	(5.2)	(5.2)									
Annual Funding Surplus/(Deficit) incl. Subsidiaries	(15.5)	(2.2)	(16.7)	(16.6)	(2.2)	1.5	2.9	4.4	5.9	7.5	9.1	10.8	12.6
Cumulative Funding Surplus/(Deficit) at End of Year incl. Subsidiaries	(47.0)	(65.0)	(63.7)	(63.6)	(65.8)	(64.3)	(61.4)	(57.0)	(51.1)	(43.6)	(34.5)	(23.7)	(11.1)
<i>Project retiming incorporated in the relevant budget categories above</i>	(23.0)	(18.4)	(33.1)	(33.1)	(2.3)	-	-	-	-	-	-	-	-

Schedule 9: Uniform Presentation of Finances

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\$'m	2019-20 Adopted Budget	2019-20 Budget incl. PEOY Carry Forwards	2019-20 Revised Forecast
Income	205.0	205.0	205.1
less Expenses	(210.7)	(212.5)	(213.2)
Operating Surplus / (Deficit) before Capital Amounts	(5.6)	(7.4)	(8.1)
<i>less Net Outlays on Existing Assets</i>			
Net Capital Expenditure on Renewal & Replacement of Existing Assets	47.5	55.3	53.5
less Depreciation, Amortisation and Impairment	(45.5)	(45.5)	(45.5)
less Amounts received specifically for Existing Assets	(1.1)	(1.5)	(1.5)
Net Outlays on Existing Assets	0.9	8.3	6.5
<i>less Net Outlays on New and Upgraded Assets</i>			
Net Capital Expenditure on New and Upgraded Assets	37.7	43.4	44.4
less Amounts received specifically for New and Upgraded Assets	(42.2)	(42.4)	(42.4)
Net Outlays on New and Upgraded Assets	(4.5)	1.0	2.0
Net Lending / (Borrowing) for the Financial Year	(2.0)	(16.7)	(16.6)

Attachment C - Proposed Amendment to the 2019-20 Schedule of General Fees and Charges set by Council

Where applicable Council will charge fees to the Crown and agencies or third parties acting on behalf of the Crown under common law in accordance with fees set out in the below schedule

Fee ID	Ref	Fee Description	Units	Fee 2016-17	Fee 2017-18	Fee 2018-19	Fee 2019-20	Variation	Legislation	Notes
Archives										
Other Fees										
1267	89	Plan print colour A1 size	each	\$29.50	\$30.00	\$30.00	\$30.60	2.0%		CPI increase rounded to nearest appropriate amount
Sales										
1053	151	Those Turbulent Years Sale of Publication	each	\$39.00	\$39.80	\$39.80	\$40.60	2.0%		CPI increase
Electric Vehicle Charging										
Alternating Current (AC) Charging Stations										
2062	292	Weekdays Peak On-Street greater than 1hour (Mon-Fri 6am-6pm)	per kWh	\$0.00	\$0.20	\$0.20	\$0.20	0.0%		No increase

Order Making Policy

ITEM 4.3 06/08/2019

The Committee

Program Contact:

Vanessa Godden, AD Customer
& People 8203 7156

2017/01627

Public

Approving Officer:

Clare Mockler, Director Culture

EXECUTIVE SUMMARY:

The City of Adelaide has a responsibility to take measures to improve the amenity of the city and protect it from hazards. From time to time this means orders may be issued pursuant to the *Local Government Act 1999 (SA) (the Act)*. Council is required by *Section 259 of the Act* to adopt an Order Making Policy (the Policy) which sets out our principles and approach to order making. An “order” is a binding directive from a Council employee who is authorised under the Act, to another party requiring cessation of an activity, to remedy an alleged breach of an Act or to improve amenity or functionality of an area.

This Policy guides our employees who are “Authorised Persons” as defined in the Act in exercising powers to “order a person to do or refrain from doing a thing” either on or adjacent to local government land.

The current Order Making Policy has been reviewed to incorporate changes to legislation and to include additional sections of the Act previously not covered by the Policy.

The draft Policy went out for Public Consultation with no submissions or comments received. This report now seeks Council approval of the revised Policy.

RECOMMENDATION:

THAT THE COMMITTEE RECOMMENDS TO COUNCIL

That Council:

1. Receives the consultation results as at Attachment A to Item 4.3 on the Agenda for the meeting of The Committee held on 6 August 2019.
2. Adopts the Order Making Policy as at Attachment B to Item 4.3 on the Agenda for the meeting of The Committee held on 6 August 2019.

IMPLICATIONS AND FINANCIALS:

City of Adelaide 2016-2020 Strategic Plan	Strategic Alignment - Corporate Activities The review of the Order Making Policy forms part of our commitment to efficient and transparent processes.
Policy	Not as a result of this report.
Consultation	Consultation on the draft Policy occurred from 23 May to 20 June 2019. During this period the draft Policy was made available for inspection at Council offices and community centres and through Your Say Adelaide.
Resource	No additional resources required as a result of this report.
Risk / Legal / Legislative	Required Policy pursuant to section 259 of the <i>Local Government Act 1999</i> .
Opportunities	Not as a result of this report.
19/20 Budget Allocation	Not as a result of this report.
Proposed 20/21 Budget Allocation	Not as a result of this report.
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report.
19/20 Budget Reconsideration (if applicable)	Not as a result of this report.
Ongoing Costs (eg maintenance cost)	Not as a result of this report.
Other Funding Sources	Not as a result of this report.

DISCUSSION

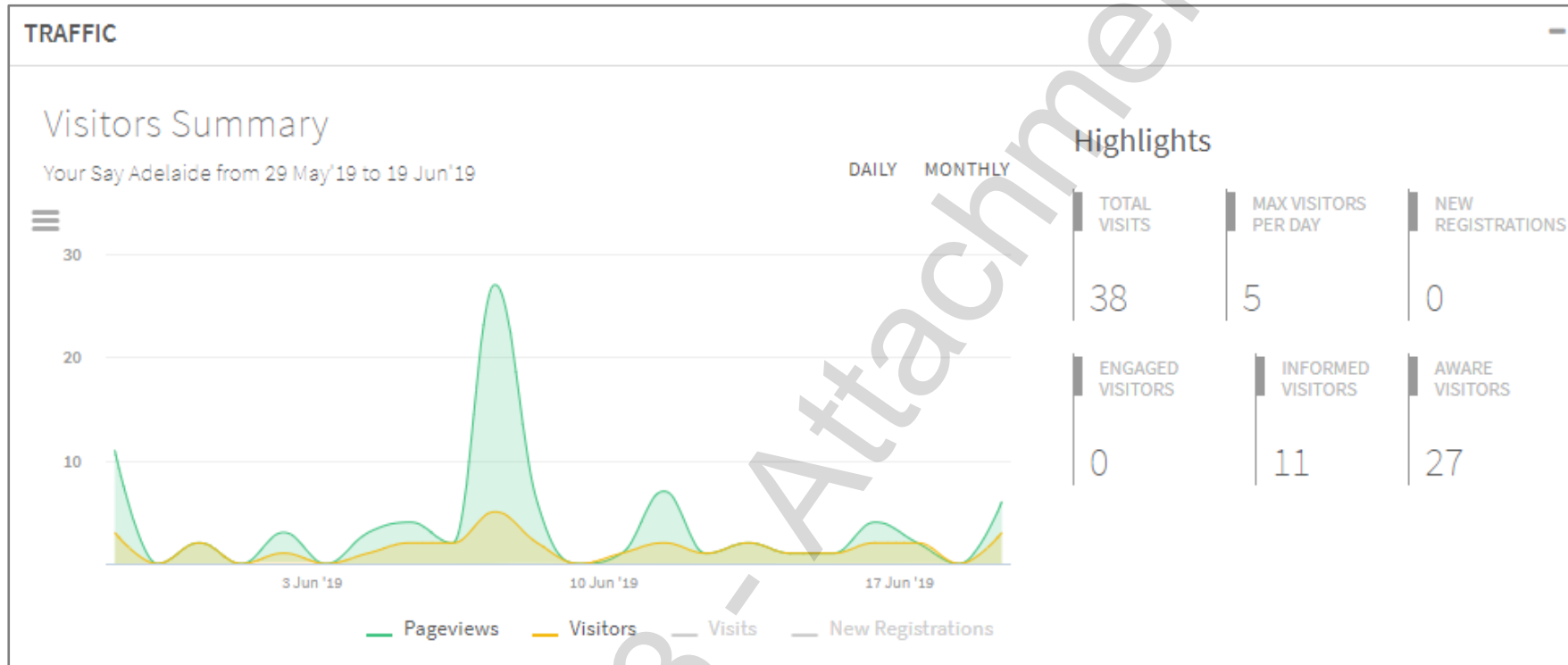
1. The Order Making Policy (the Policy) establishes Council’s principles and approach to order making.
2. In dealing with issues relating to hazards and/or the amenity in the city, we take the following approach in seeking resolution:
 - 2.1 Education through discussion with customers and site meetings;
 - 2.2 Informal action by offering verbal or written advice, as well as verbal and written warnings;
 - 2.3 Mediation through discussion and action planning with affected parties and/or other agencies.
 - 2.4 In the unfortunate circumstances where a satisfactory resolution is unable to be reached without formal action an “order” may be required to be issued.
3. Since January 2017 we have issued a total of three orders that have related to dog control matters.
4. The Policy:
 - 4.1 provides guidance for our employees who are “Authorised Persons” as defined in the Act, when exercising their powers “to order a person to do or refrain from doing a thing”.
 - 4.2 establishes how order making powers may be used in such a way as to facilitate a safe and healthy environment, to improve the amenity of a locality and generally for the good governance of our city.
 - 4.3 addresses options and actions to be taken when the recipient of an order fails to comply with an order.
5. The Policy has been reviewed and the following changes were made:
 - 5.1 Inclusion of the following:
 - 5.1.1 *Section 216 of the Act* – Power to order an owner of a private road to carry out specified roadwork.
 - 5.1.2 *Section 217 of the Act* – Power to order an owner of infrastructure on road to carry out specified maintenance or repair work.
 - 5.1.3 *Section 218 of the Act* – Power to require an owner of adjoining land to carry out specific work.
 - 5.2 Removal of sections relating to address unsightly condition of land (now dealt with under *Local Nuisance and Litter Control Act 2016*).
 - 5.3 Removal of sections relating to animals causing a nuisance or hazard (now dealt with under *Local Nuisance and Litter Control Act 2016*).
6. Consultation on the draft Policy commenced on 23 May 2019 and concluded on 20 June 2019. During this time the draft Policy was made available for inspection at Council offices and community centres and through Your Say Adelaide.
7. A notice was published in the City Messenger giving notice of the places where copies of the draft were available for inspection (without charge) and inviting interested persons to make written submission on the draft Policy within the four week period.
8. No submissions on the draft Policy were received during the consultation period.
9. The Policy will come into operation once adopted by Council and will be utilised by Authorised Persons when, from time to time, they are required to exercise their powers under *the Act*.
10. The Policy will be published on the City of Adelaide website.

ATTACHMENTS

Attachment A – Consultation Results - Draft Order Making Policy

Attachment B – Revised Order making Policy

Attachment A- Community Consultation Results



ORDER MAKING POLICY

Date this document was adopted

legislative

PURPOSE

In accordance with Section 259 of the *Local Government Act 1999 SA* (the Act) Council must adopt an Order Making Policy governing the City of Adelaide's (CoA's) responsibilities to take measures to protect the area from hazards and to improve the amenity of the City. The City of Adelaide is committed to utilising the order making powers provided for by the Act to consistently facilitate a safe and healthy environment, and to ensure decisions are fair and equitable.

Further to the above and in accordance with the requirements of the Act, this Policy also applies in respect of orders issued by Council under *Division 4 – Power to require others to carry out work*; Sections 216, 217, and 218 of the Act.

OPERATION

This policy informs the actions of persons who are authorised under the provisions of section 260 of the Act.

This Policy will apply to:

- circumstances listed in section 254 of the Act which states that Council may order a person to do, or refrain from doing, a thing under certain circumstances, as specified in the table included within that section of the Act (Attachment A)
- circumstances set out in sections 216, 217 and 218 of the Act which states that Council may order the owner of a road or structure installed in, on, across or under a road to carry out specified under certain circumstances (Attachment B)
- conduct that constitutes a contravention of the Act or By-Laws under the Act as provided for in section 262 of the Act which states that Council may order an offender to stop the conduct and/or remedy the contravention (Attachment C)

application of this document

Each instance which may result in the use of Council's order making powers will be considered on its merits. Factors to be considered include:

- Severity of the incident
- Hazard/danger posed to the community
- Risk to health/safety of the community
- Detraction from the amenity of the locality
- Repeated occurrence of the activity/incident (e.g. duration, previous offences)
- Impact of any previous actions to overcome the problem
- Significance of the breach
- Likely effectiveness of alternative enforcement options

- Issues of public interest
- Whether there is sufficient evidence upon which Council may rely to exercise its order making powers
- Number and nature of reports received in respect of the matter (if any).

Council will take reasonable steps to resolve issues by negotiation and agreement before issuing an order.

Before making an order (except in the case of an immediate risk to safety described below) Council will give notice of its intention to make an order in accordance with section 255 of the Act by:

- Giving the person(s) to whom an order is intended to be directed a notice in writing stating the:
 - proposed action;
 - terms of the proposed order (i.e. what it requires the person to do or refrain from doing);
 - period within which compliance with the order will be required;
 - penalties for non-compliance; and
 - reasons for the proposed action.
- Inviting the person notified of the opportunity to give reason/s, within a specified time, why the proposed action should not be taken.

Council will proceed to make an order without negotiation or notice, in accordance with section 255(12) where Council considers the circumstance or activity constitutes, or is likely to constitute:

- a threat to life;
- an immediate threat to public health or public safety; or
- an emergency situation.

right of review

Pursuant to section 256 any person to whom an order is issued has a right to appeal against the order. Any such appeal must be lodged with the South Australian Civil and Administrative Tribunal (SACAT) within fourteen (14) calendar days of service of the order. Council will ensure that reference to this right of review will form part of the order document. This will include details of how an appeal must be lodged with the Council.

non-compliance with an order

If an order is not complied with within the time fixed for compliance (or if there is an application for review, within fourteen (14) calendar days from the determination of

the review) Council may (subject to the outcome of any review) take the action required by the order.

The reasonable costs and expenses incurred by Council in taking action under this section may be recovered by Council as a debt from the person who failed to comply with the requirements of the order.

Where an amount is recoverable by Council, Council may, in accordance with section 257(5) of the Act, by notice in writing to the person fix a period, being not less than twenty eight (28) days from the date of the notice, within which the amount must be paid. If the amount is not paid by the person within that period, the person is liable to pay interest on the outstanding amount. Council may impose a charge over the land for the unpaid amount, together with interest.

Non-compliance with an order of Council is an offence for which a person may incur a statutory penalty. The maximum penalty of \$2,500 and an expiation fee of \$210 may apply for failure to comply with an order issued under the Act.

this policy does not apply to

Local nuisances and littering offences (other than those found in the *Local Government Act 1999* (SA)) are contained in the *Local Nuisance and Litter Control Act 2016* (SA). Nuisance and littering enforcement fall within the jurisdiction of the *Local Nuisance and Litter Control Act* will be dealt with in accordance with the procedures set out in that Act.

OTHER USEFUL DOCUMENTS

relevant legislation

- *Local Government Act 1999* (SA)
- *Local Nuisance and Litter Control Act 2016* (SA)

GLOSSARY

Throughout this document, the below terms have been used and are defined as:

Authorised Person: a person appointed by a Council as an authorised person

Expiation fee: amount payable as set by the relevant legislation which, once paid to the Council, will expiate an alleged offence

Order: a binding directive from an Authorised Person of the Council to another party requiring action of the cessation of an activity of some sort to rectify an alleged breach of an Act or to improve amenity or functionality of an area

Notice in writing means written notice given:

- personally
 - by leaving it at the last residential or business address of the person known to the serving authority (including, in the case of a corporation, the registered address of the corporation)
-

ORDER MAKING POLICY

- by post addressed to the person at the last residential or business address of the person known to the serving authority (including, in the case of a corporation, the registered address of the corporation)
- by leaving it in the letter box to which the document could be sent
- by a means indicated by the person as being an available means of service
- if the document is to be served on a person as the owner of land, the land is unoccupied, and the identity or address of the owner is unknown to the council—by placing the document on a conspicuous part of the land

ADMINISTRATIVE

As part of Council's commitment to deliver the City of Adelaide Strategic Plan, services to the community and the provision of transparent information, all policy documents are reviewed as per legislative requirements or when there is no such provision a risk assessment approach is taken to guide the review timeframe.

This Policy document will be reviewed every **3** years unless legislative or operational change occurs beforehand. The next review is required in **2022**.

review history:

Trim Reference	Authorising Body	Date/ Decision ID	Description of Edits
ACC2019/42036	Council		Full review to include changes to <i>Local Government Act 1999</i> order making provisions and the introduction of the <i>Local Nuisance and Litter Control Act 2016</i>
ACC2003/1221	Strategy & Policy Committee	5 August 2002	first version

contact:

For further information contact the Customer and People Program

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 25 Pirie Street, ADELAIDE, SA
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 +61 8 8203 7203
 city@cityofadelaide.com.au

Attachment A

Local Government Act 1999

254—Power to make orders

- (1) A Council may order a person to do or to refrain from doing a thing specified in Column 1 of the following table if in the opinion of the Council the circumstances specified opposite it in Column 2 of the table exist and the person comes within the description opposite it in Column 3 of the table.

Column 1	Column 2	Column 3
To do or to refrain from doing what?	In what circumstances?	To whom?
1. Unsightly condition of land		
Refer to Local Nuisance and Litter Control Act 2016		
2. Hazards on lands adjoining a public place		
(1) To fence, empty, drain, fill or cover land (including land on which there is a building or other structure).	(1) A hazard exists that is, or is likely to become, a danger to the public.	(1) The owner or occupier of the land.
(2) To remove overgrown vegetation, cut back overhanging branches, or to remove a tree.	(2) The vegetation, branches or tree create, or are likely to create, danger or difficulty to persons using a public place.	(2) The owner or occupier of the land.
(3) To remove or modify a flag or banner, a flagpole or sign, or similar object or structure that intrudes into a public place.	(3) The relevant object or structure creates, or is likely to create, danger or difficulty to persons using a public place.	(3) The owner or occupier of the land.
(4) Where the public place is a road—to take action necessary to protect the road or to remove a hazard to road users.	(4) A situation exists that is causing, or is likely to cause, damage to the road or a hazard to road users.	(4) The owner or occupier of the land.

Examples—

Column 1 To do or to refrain from doing what?	Column 2 In what circumstances?	Column 3 To whom?
<ul style="list-style-type: none"> · To fill an excavation, or to prevent drainage of water across the road. · To construct a retaining wall or to remove or modify a fence. · To fence land to prevent the escape of animals. · To remove a structure or vegetation near an intersection. 		
<p>3. Animals that may cause a nuisance or hazard</p> <p>Refer to Local Nuisance and Litter Control Act 2016</p>		
<p>4. Inappropriate use of vehicle</p>	<p>A person is using a caravan or vehicle as a place of habitation in circumstances that—</p> <ul style="list-style-type: none"> (a) present a risk to the health or safety of an occupant; or (b) cause a threat of damage to the environment; or (c) detract significantly from the amenity of the locality. 	<p>The owner or occupier of the land or a person apparently occupying the caravan or vehicle.</p>
<p>(2) A reference in the table to an animal or animals includes birds and insects.</p>		

Attachment B

Local Government Act 1999

216—Power to order owner of private road to carry out specified roadwork

- (1) *A Council may, by order in writing to the owner of a private road, require the owner to carry out specified roadwork to repair or improve the road.*
- (2) *Divisions 2 and 3 of Part 2 of Chapter 12 apply with respect to—*
 - (a) *any proposal to make an order; and*
 - (b) *if an order is made, any order, under subsection (1).*

217—Power to order owner of infrastructure on road to carry out specified maintenance or repair work

- (1) *A Council may, by order in writing to the owner of a structure or equipment (including pipes, wires, cables, fittings and other objects) installed in, on, across, under or over a road, require the owner—*
 - (a) *to carry out specified work by way of maintenance or repair; or*
 - (b) *to move the structure or equipment in order to allow the Council to carry out roadwork.*
- (2) *If the order is not complied with within a reasonable time fixed in the order—*
 - (a) *the Council may itself take the action required by the order and recover the cost of doing so as a debt from the owner; and*
 - (b) *the owner is guilty of an offence and liable to a penalty not exceeding \$5 000.*
- (3) *Subsection (1) and (2) do not apply to the owner of electricity infrastructure, public lighting infrastructure or gas infrastructure if the Commission has determined, on application by the owner, that there are reasonable grounds for not requiring the owner to take the action specified in the order.*
- (4) *In this section—*

Commission means the Essential Services Commission established under the Essential Services Commission Act 2002;

electricity infrastructure has the same meaning as in the Electricity Act 1996;

gas infrastructure has the same meaning as in the Gas Act 1997, but does not include a transmission pipeline within the meaning of the Petroleum Act 2000;

owner of a structure or equipment includes a lessee or licensee;

public lighting infrastructure has the same meaning as in the Electricity Corporations (Restructuring and Disposal) Act 1999.

218—Power to require owner of adjoining land to carry out specified work

- (1) *A Council may, by order in writing to the owner of land adjoining a road, require the owner to carry out specified work to construct, remove or repair a crossing place from the road to the land.*

ORDER MAKING POLICY

- (2) *Divisions 2 and 3 of Part 2 of Chapter 12 apply with respect to—*
- (a) any proposal to make an order; and*
 - (b) if an order is made, any order, under subsection (1).*
-

Attachment C

Local Government Act 1999

262—Power of enforcement

- 1) *If a person (the offender) engages in conduct that is a contravention of this Act or a by-law under this Act, an authorised person may order the offender—*
 - (a) if the conduct is still continuing—to stop the conduct; and*
 - (b) whether or not the conduct is still continuing—to take specified action to remedy the contravention.*
-

Public Notification of Category 2 Development Applications

ITEM 4.4 06/08/2019
The Committee

2013/01478-4
Public

Program Contact:
Shanti Ditter, AD Planning,
Design & Development 8203
7756
Approving Officer:
Klinton Devenish, Acting Director
Place

EXECUTIVE SUMMARY:

In 2007 Council resolved to publish Category 2 development application public notices in the City Messenger Newspaper. There is no legislative requirement to do this.

We have recently been advised that the City Messenger will no longer be printing hard copy papers. Whilst the Messenger will still be published online, the public notices section has been removed.

To maintain Council's resolution from 2007, we have commenced placing notices in the Advertiser, at significant higher cost.

Given the time delay this causes to applicants and the financial cost to Council to undertake this non-legislated notification of development applications and that no legal recourse is afforded to notified parties, it is recommended that Council discontinues the practise of publishing these notices in the Messenger.

RECOMMENDATION:

THAT THE COMMITTEE RECOMMENDS TO COUNCIL

That Council:

1. Approves the discontinuation of the current practice of placing notices in the Advertiser Newspaper and Messenger Press for Category 2 Developments.

IMPLICATIONS AND FINANCIALS:

City of Adelaide 2016-2020 Strategic Plan	Strategic Alignment - Corporate Activities Removing unlegislated notification reduces 'red tape' and improves business processes and improves effectiveness and efficiency to assist in growing the economy by reducing time delays for applicants.
Policy	Council previously resolved to consult more broadly (November 2007) than is required by the Act, however, no Council policy is impacted.
Consultation	Consultation of Development Applications is mandated by the <i>Development Act 1993</i> (SA). Council currently consults more widely in relation to Category 2 development than otherwise required by the Act.
Resource	Not placing Category 2 notices in The Messenger will result in savings in the order of \$10,000-\$31,000 per financial year. However, this could be an escalated figure due to the substantial increase of cost for advertisements within the Advertiser.
Risk / Legal / Legislative	There is no legislative risk in ceasing the current practice of placing Category 2 adverts in the Messenger. Legal advice indicates that representations received by persons not directly notified will not have effect for any relevant purpose under Section 38 of the <i>Development Act 1993</i> . It is noted that the <i>Planning, Development and Infrastructure Act 2016</i> (SA) may alter current notification processes.
Opportunities	Removing the requirement for unlegislated public notification i.e. notices in the Messenger, provides a more streamlined and efficient assessment process reducing assessment timeframes and time delays for the applicant.
19/20 Budget Allocation	\$30,000 allocated as part of Planning Assessment budget allocation.
Proposed 20/21 Budget Allocation	\$30,000 allocated as part of Planning Assessment budget allocation.
Life of Project, Service, Initiative or (Expectancy of) Asset	N/A
19/20 Budget Reconsideration (if applicable)	The proposed budget allocation will only be required for Category 3 Development Applications.
Ongoing Costs (eg maintenance cost)	There are no ongoing maintenance costs.
Other Funding Sources	There are no other funding sources available.

DISCUSSION

Background

1. In November 2007, Council resolved that –
 - "(a) Council resume its former practice of posting Category 2 & 3 Development Applications lodged in the previous week, as presently posted on the Council website, in the City Messenger in the Public Notices section. This would be in addition to the present directory to the website that is currently posted in the Messenger, in the interests of community consultation and including those not able or inclined to access the website posting.*
 - (b) Council requests the State Government's Planning and Development Review to consider allowing Councils to adopt the practice of posting a sign on the site of Category 2 & 3 Development Applications during the public notification period.*
 - (c) Council post a copy of this list of Category 2 & 3 Development Applications in the Council Libraries and Community Centres. "*
2. Category 3 developments are required to be published in a newspaper circulating in the area. There is no legislative requirement to publish Category 2 developments in a newspaper. The legislation requires that Category 2 developments are notified to owners and occupiers of "adjacent land" (as defined in the *Development Act 1993* 'the Act', i.e. land that abuts the site and land that is within 60 metres from the other land and is directly separated from the other land only by a road or watercourse or reserve etc).
3. In 2009, the Act was amended by the insertion of Section 38(17) to read "Where a relevant authority is acting under this section in relation to a Category 2A or Category 2 development, a representation made by a person who is not entitled to be given notice of the relevant application under this section is not required to be taken into account under this section and will not have effect for any relevant purpose under this section".
4. At the time, legal advice was sought (refer to letter from Norman Waterhouse dated 25 August 2009) ([Link 1](#)). The advice included a number of points including:
 - 4.1. "the commentary from Hansard suggests that the reason behind the change was to avoid councils inappropriately raising people's expectations by misleading them into believing that they had legal rights which they did not in fact have. This, it was said, was undesirable as it gave rise to a false expectation of an entitlement to be involved in the process".
 - 4.2. It was recommended "that the current practice of giving notice in the Messenger in respect to Category 2 development be discontinued".
 - 4.3. The advice also suggested that any representation received from persons not individually notified by Council as required by legislation "should not be taken into account. Such an approach would be more consistent with the balance of changes made to Section 38 which appear to have been designed deliberately to limit the extent of third-party involvement in application for Category 1 and 2 development".
5. Elected Members were advised of the above information via a Briefing Memo circulated in September 2009. Elected Members were advised that a Motion on Notice was to be put to Council to rescind the decision of Council in November 2007. They were also advised that processes will be put in place to inform persons submitting representations not individually advised by Council of a Category 2 Development, that such a representation cannot be taken into account, and will not be heard by the then, Development Assessment Panel.
6. Following the distribution of this Briefing Memo, a letter that included legal advice was submitted to Administration by an Elected Member ([Link 2](#)).
7. Further legal advice was obtained from Norman Waterhouse dated 15 October 2009 ([Link 3](#)) following the review of the Elected Members letter. It re-affirmed the previous advice given. Confirmation has been sought again that the previous advice from 2009 is still valid. It has been confirmed that this is the case.
8. Council was advised that we would continue with the practice of placing notices in the Messenger notwithstanding this was not the intent of the legislation change. Council has continued this practice since 2009.
9. A further report was presented to Council 27 June 2017 on this matter, however the Council at the time determined to maintain the practice of publishing notices in the Messenger press.

Latest Changes

10. On 12 June 2019, Council was informed by NewsCorp Australia that the 'City Messenger' was no longer being printed but would be published online. Further, the public notice section of the City Messenger was not continuing with the new digital paper.
11. As such, Council's 2007 decision to place advertisements in the City Messenger is no longer possible. To continue the intent of this Council decision, since 12 June 2019, we have been publishing advertisements of Category 2 development applications in the 'Messenger East' (which covers North Adelaide but not Adelaide) and the 'Advertiser' to ensure the notice can be reached by all owner/occupiers within the City of Adelaide.
12. Whilst the cost of placing an advertisement in Messenger East for each application equates to approximately \$400, placing an advertisement in the Advertiser for each application equates to approximately \$1800. The cost of placing an advertisement in The Messenger for each application equates to approximately \$400. This cost is borne by Council given it is not a mandatory notification required by the Act.
13. The cost to place a Category 3 notification in the Messenger is partly offset by public notification fees paid by the applicant as legislated by the Act. Placing adverts in the Messenger for Category 2 Applications has resulted in the following expenditure over the last three years:

FINANCIAL YEAR	NUMBER OF CATEGORY 2 DEVELOPMENT APPLICATIONS	TOTAL COST OF PLACING ADVERTISEMENT IN MESSENGER
2018/19	57	\$10,736
2017/18	43	\$16,172
2016/17	62	\$28,388
2015/16	74	\$31,245
2014/15	91	\$28,172

Discussion

14. In addition to the financial cost to Council, the unlegislated position to place an advert in the Messenger results in delay for the applicant. The time delay is estimated in the order of 10 additional business days. If the notice is not required by Council, then legislative requirements could be met with letters sent to required owners/occupiers and a notice placed on Council's website. This process would be undertaken more frequently without the need to time the commencement of the notification period with the publishing of the Messenger. The planning assessment staff receive frequent complaints from applicants about this unlegislated requirement and the delay to the processing of their development applications.
15. The notification documents are available for viewing on Council's website by persons not directly notified by Council of a Category 2 development. Council's website already provides information that representations made by persons not individually notified by Council of Category 2 Developments, that such a representation cannot be taken into account and there will be no opportunity to be heard by the Council Assessment Panel in support of the representation.
16. Council has recently created interactive a development application register, which provides information about all development applications lodged and whether they will involve public notification. This development application register is available on Council's website and is automatically updated daily.
17. The City of Adelaide has been undertaking notification of Category 2 developments beyond legislative requirement for some time. It is therefore considered timely to revisit this process. Undertaking notification in accordance with legislative requirements would result in a cost saving to the applicant, reduced assessment timeframes and a reduction in notification costs to Council and avoid confusion from persons who legally have no right conferred to influence the decision making of development applications.
18. We have also contacted other metropolitan Councils, which provided that of the Councils surveyed, no other Council was placing public notices in newspapers for Category 2 development applications.

Planning Reform

19. South Australia's planning system is currently undergoing its biggest modernisation in over 20 years. The *Planning, Development and Infrastructure Act 2016* will make changes to public notification of development applications in the future. Public notices in newspapers will not be required. Public notification from 1 July 2020 will require:

- 19.1. Direct notification to owners and/or occupiers of each piece of adjacent land (within 60 metres of the subject site); and
- 19.2. A sign placed on the relevant land to notify the broader public who may be impacted by the site.
 - 19.2.1. This is a new feature to the planning system and in line with Council's recommendation from 2007, as outlined in paragraph 1 above.

ATTACHMENTS

Nil

IT Business Systems Roadmap – an enterprise approach

Workshop Purpose:

To share with Council Members the journey of an enterprise approach for business IT systems and to seek feedback and answer questions.

A SMART CITY WITH
A GLOBALLY
CONNECTED AND
OPPORTUNITY RICH
ECONOMY



SMART

PROGRAM: Information Management

AUTHOR: Stacey Bateson **APPROVING OFFICER:** Clare Mockler
The Committee Meeting - Agenda - 6 August 2019

KEY MESSAGES:

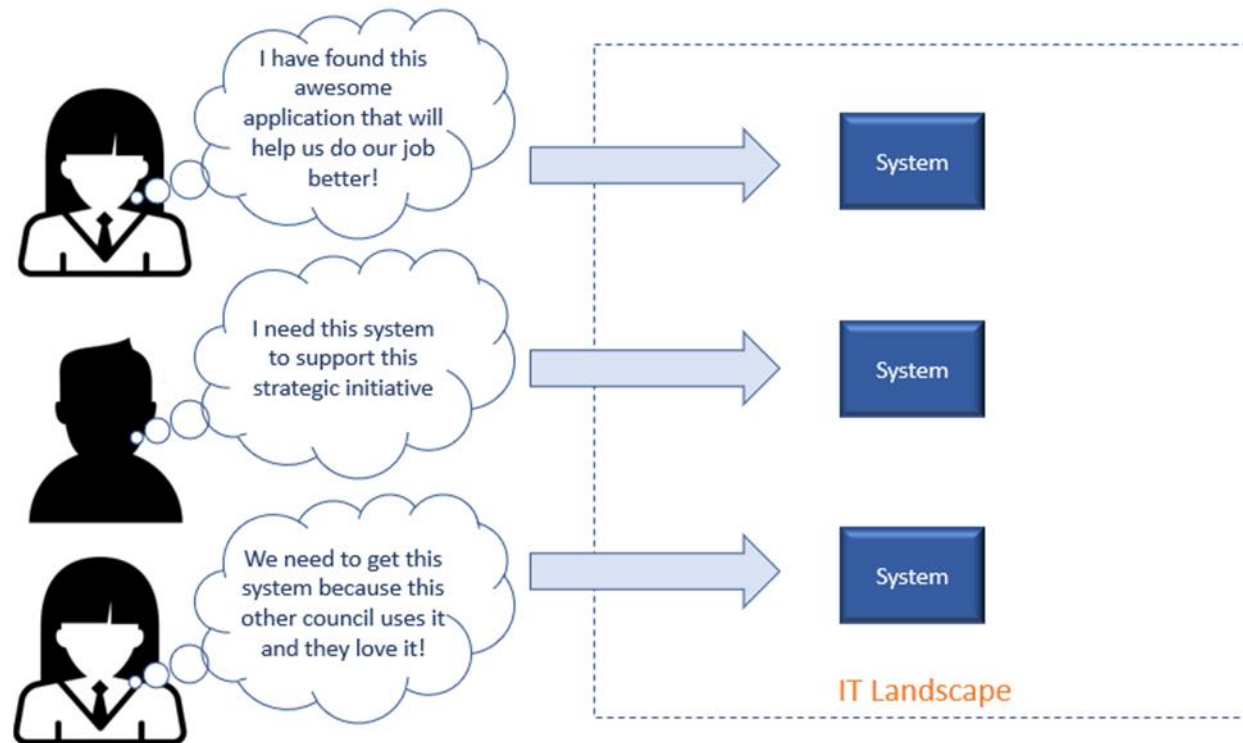
Purpose:

- This workshop is to share with Council Members the journey that the organisation has been on for the past 22 months, to establish an enterprise approach to the way we change and improve our 'IT landscape'
- This workshop outlines the process to date that the organisation has taken, where we are up to and the next steps
- We seek any feedback Council Members would like to provide and use this workshop as an opportunity to answer questions

IMPLICATION	COMMENT:
Policy	No policy implications
Consultation	Every Program was consulted, through 48 workshops and 10 IT governance meetings
Resource	Specific project teams and resources will need to be engaged to undertake the prioritised projects, including resources within the current Information Management Program
Risk / Legal / Legislative	No known risks
Opportunities	Progressing with the IT Business Systems Roadmap will enable Council to better prioritise its IT investments and increase value from its systems, which will facilitate improved productivity for its staff and provide enhanced customer and community experiences

IMPLICATION	COMMENT:
19/20 Budget Allocation	\$3m allocated for the Asset Management Transformation Project (capital)
19/20 Budget Reconsideration (if applicable)	Information only – no budget request
Proposed 20/21 Budget Allocation	As per Long Term Financial Plan
Ongoing Costs (eg maintenance cost)	No expected ongoing costs. However, if there are any ongoing costs identified throughout the development of business cases these would be offset against ongoing benefits
Life of Project or Life Expectancy of Asset	Roadmap projects would be expected to be completed within 5-7 years
Other Funding Sources	No other funding sources have been identified

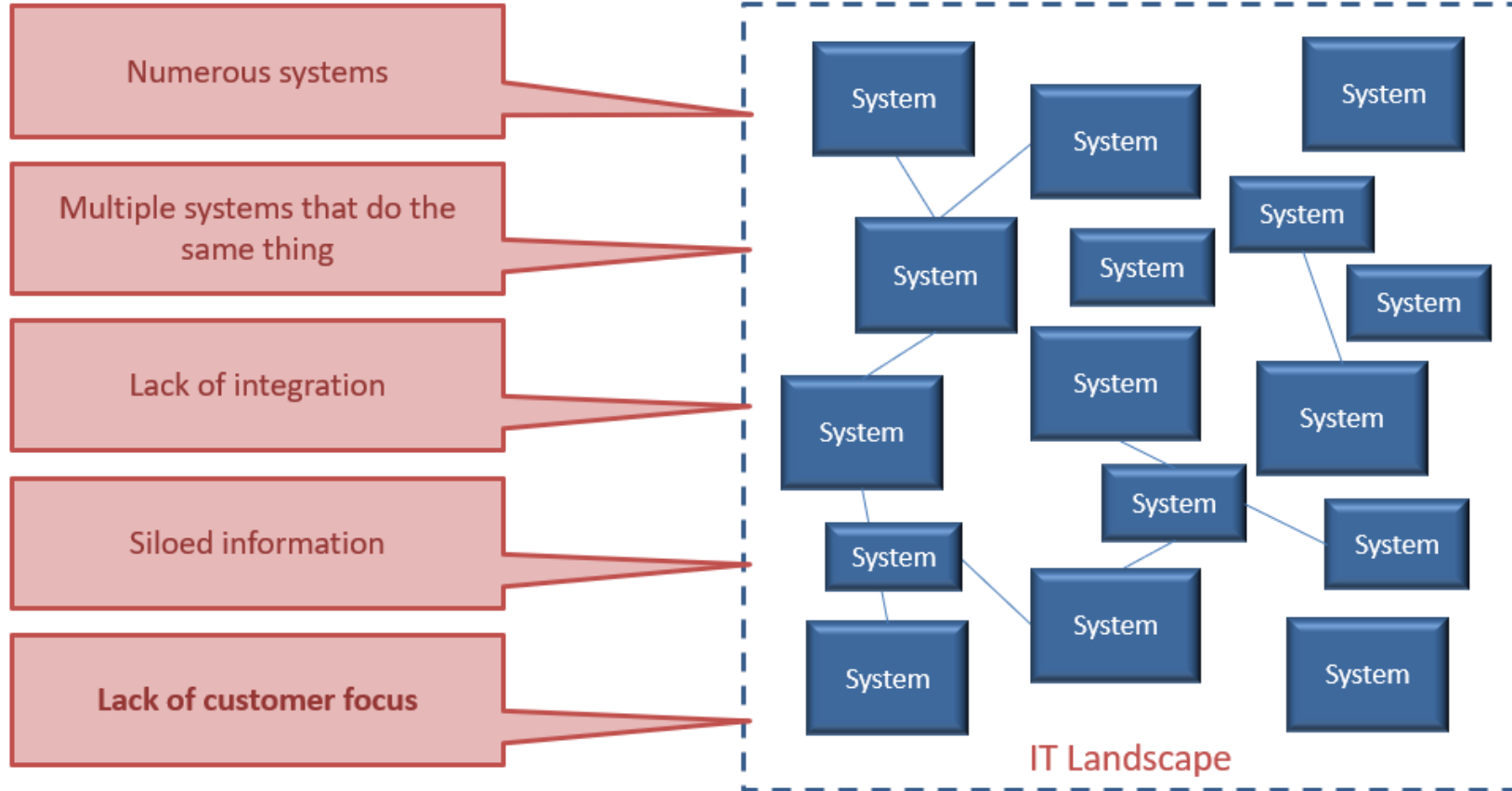
- The current approach to IT systems is an unsustainable approach and has contributed to decentralised IT budgets across the organisation and a lack of governance to the decisions made about IT investments



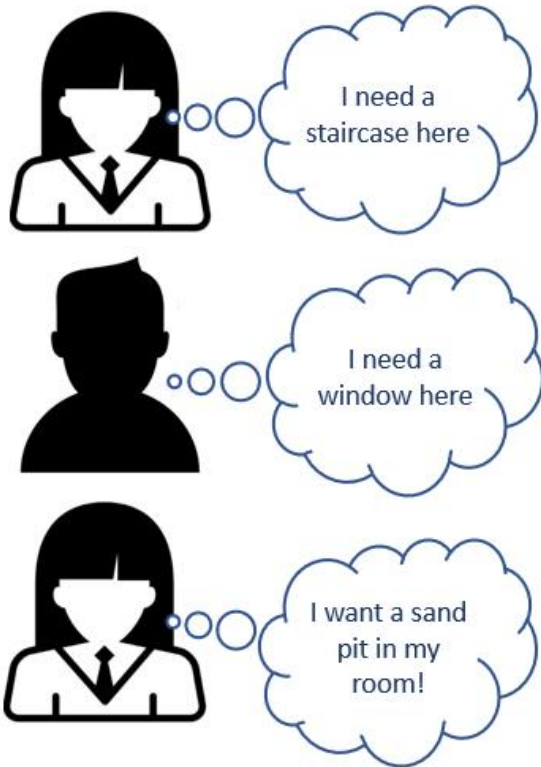
- This approach has become unsustainable, expensive and complex to manage
- Leading to an inflexible technology landscape that makes it difficult to change and respond to dynamic organisation
- Reduced ability to adopt new technologies in a responsive and sustainable manner
- Reduced data quality and accuracy to support evidence based decision making
- The fast changing nature of IT is a common cause of the current state

Problems with our IT systems...

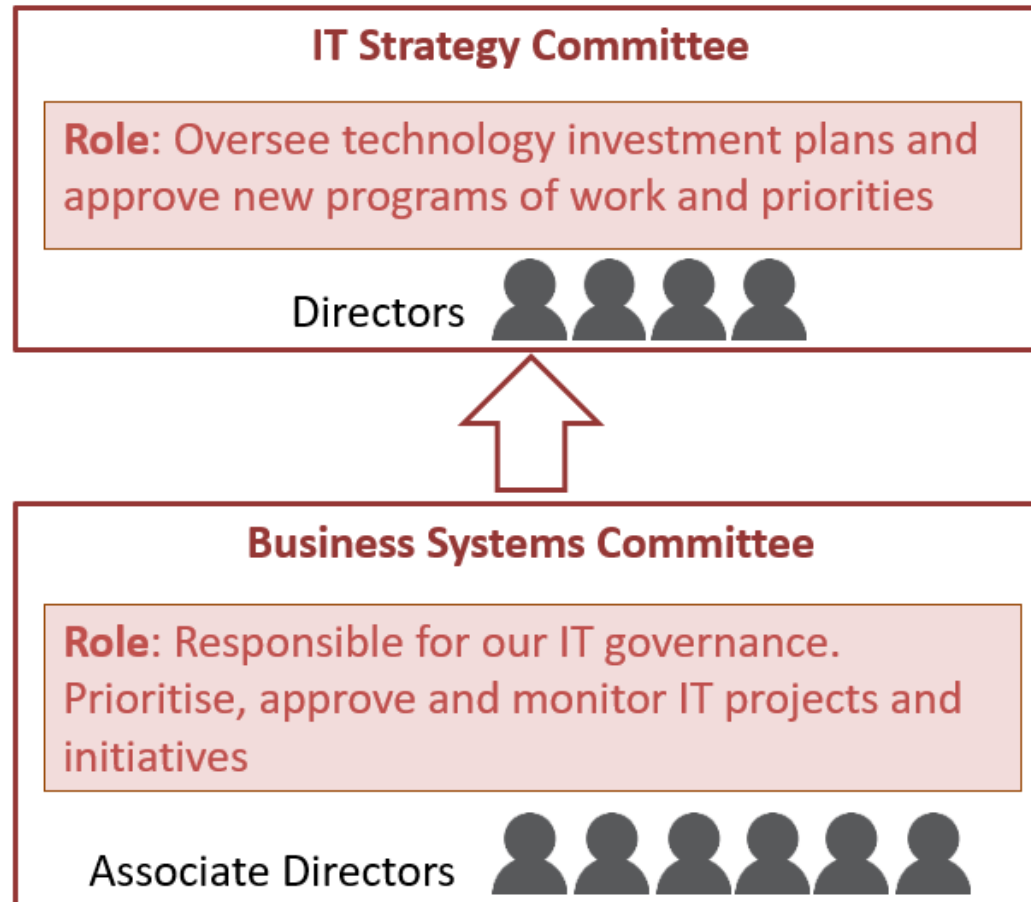




Imagine if we built houses that way...



- In 2016, a governance structure was established to start addressing the issues and collectively work towards common goals in relation to IT investment decisions and strategies
- All IT related annual budgets were centralised into the Information Management (IM) software maintenance budget



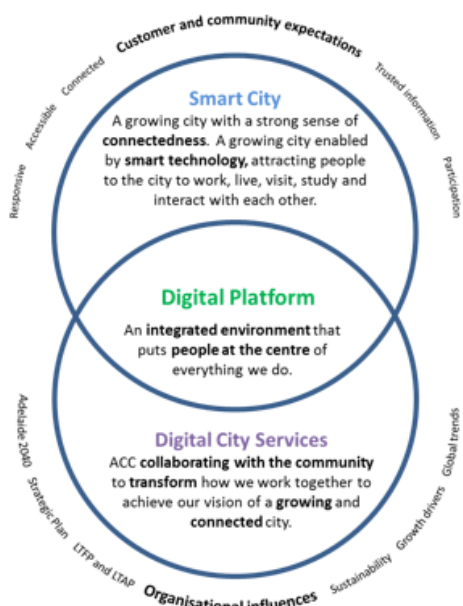
- Through this good governance, it was agreed and supported that an enterprise approach to IT investment is needed
- Think of an analogy of building a house – the family is the organisation/business and IM is the builder/architect
- IT systems and information underpins everything our council does

The journey to ‘building our house’



- In terms of what we want to build, we know what we want to achieve by aligning to our strategies

1 Smart		3 Liveable	
11	By 2020, our city's economy will be growing faster than the Australian economy	31	The number of people living in the City will grow from 25,000 to 28,000 by 2020
12	Total businesses in the City will grow from 5,000 to over 5,300 and workers on any given day from 89,000 to 94,000 by 2020	32	Adelaide will be listed in the top three (3) most liveable cities in the world by 2020
13	Workers in professional and technical services, education, finance, telecommunications, creative and media sectors will have grown from 41,000 to over 49,000 by 2020	33	A nation leading wellbeing and resilience will be applied and influences our work
14	By 2020, the number of students in the City on any given day of the week will increase from 38,000 to 41,000		
2 Green		4 Creative	
21	City carbon emissions will be reduced by 35% from the 2006-07 baseline by 2020	41	Attendance at festivals and events in the City and Park Lands will have grown by 5% by 2020
22	Green space and greenery in the built-up areas of the City will have increased by 100,000 sq meters	42	A detailed measure of the number of people creating and actively participating in arts and cultural activities will have been developed and influences our work
23	By 2020, aquatic native plants on the Torrens Lake foreshore will have increased from almost zero to 7,500 sq meters	43	Bed nights spend in Adelaide by international and domestic visitors will have grown from \$1 million to \$9 million by 2020
24	A detailed measure of reduction in kerbside and general waste will have been developed and influences our work	44	People who say the City has great places to enjoy events, activities, arts and culture will have grown from 8.4 to 9 out of 10 by 2020
25	A comprehensive integrated water management measure will have been developed and influences our work	44	The number of people that are visiting the City each day for shopping, leisure or entertainment will have grown from 17,000 to 17,000 by 2020



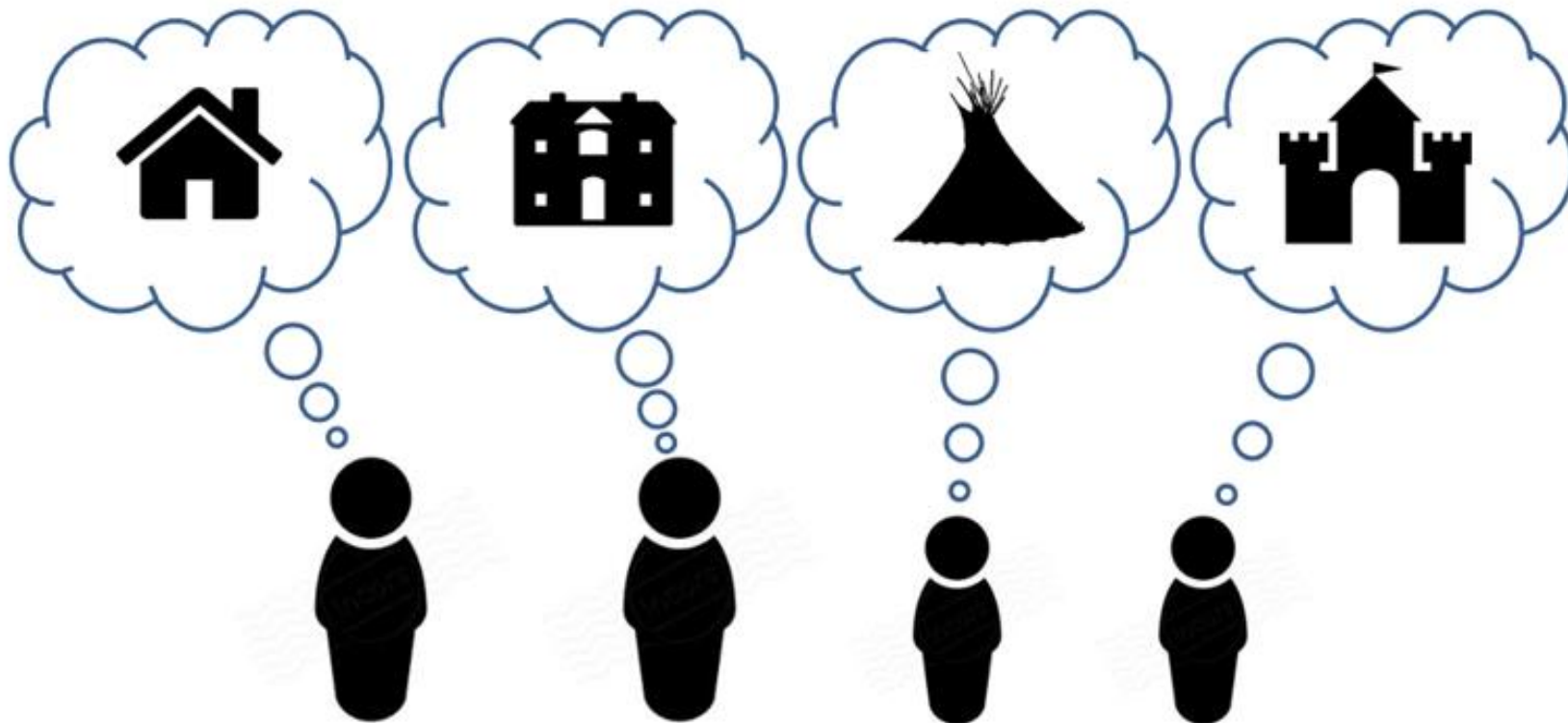
Claire's Story

A citycentric vision for Adelaide



- A Smart connected city
- Putting the customer at the centre of everything
- Empowering the business through better insight
- An engaged community

- It was agreed that we want to build an effective house/IT landscape, but when it comes to imagining what it actually looks like and its designs, there are many different ideas



- In order to change the traditional and ineffective approach, we needed to stop building the way we had been
- A plan needed to be established to generate a unified vision of what we are trying to build and how we will do it successfully

Building without a plan...



Establishing a plan...

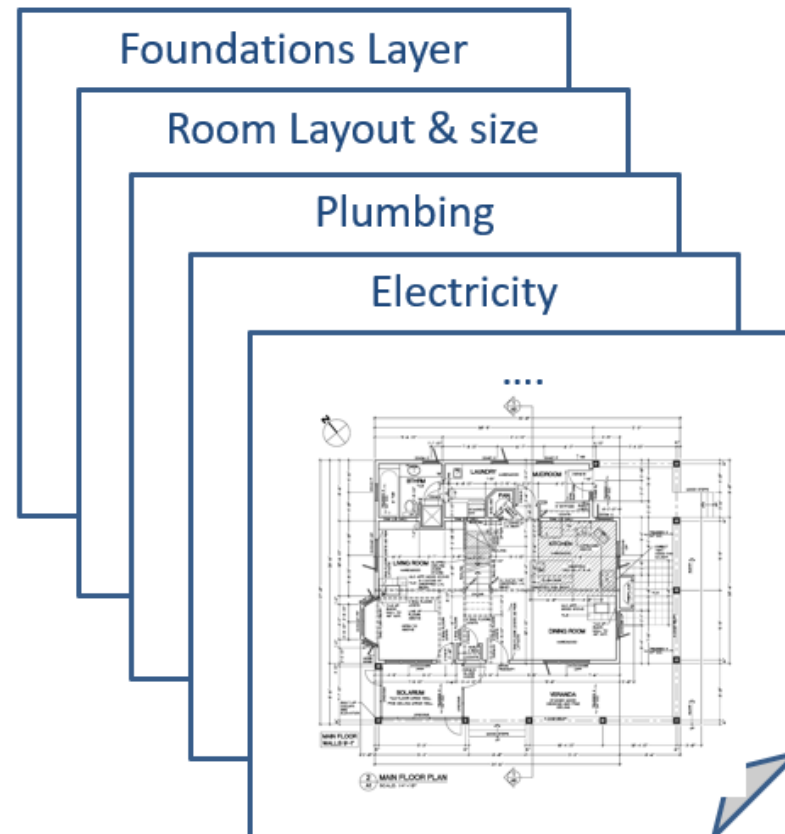


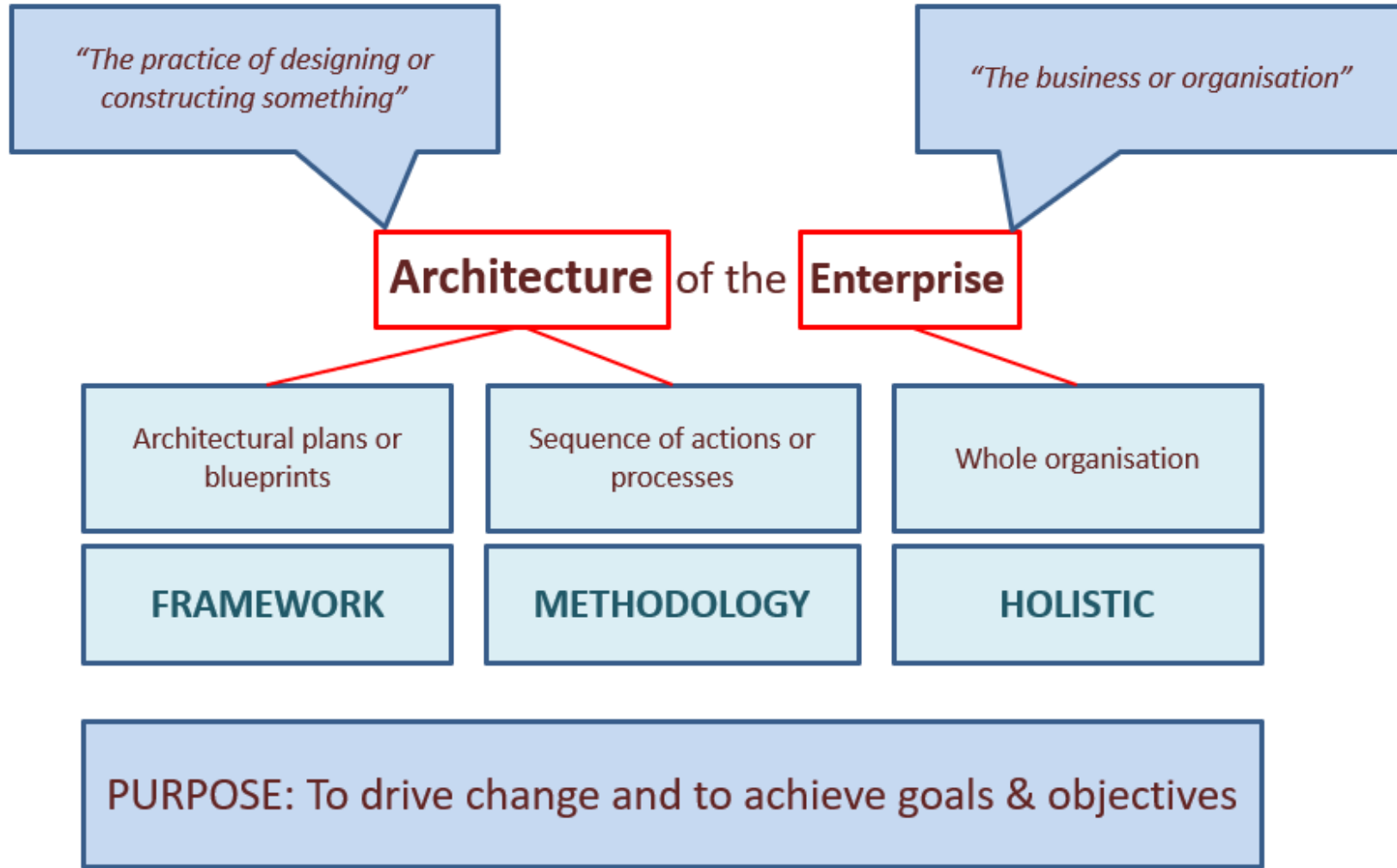
Unified in our vision and goals



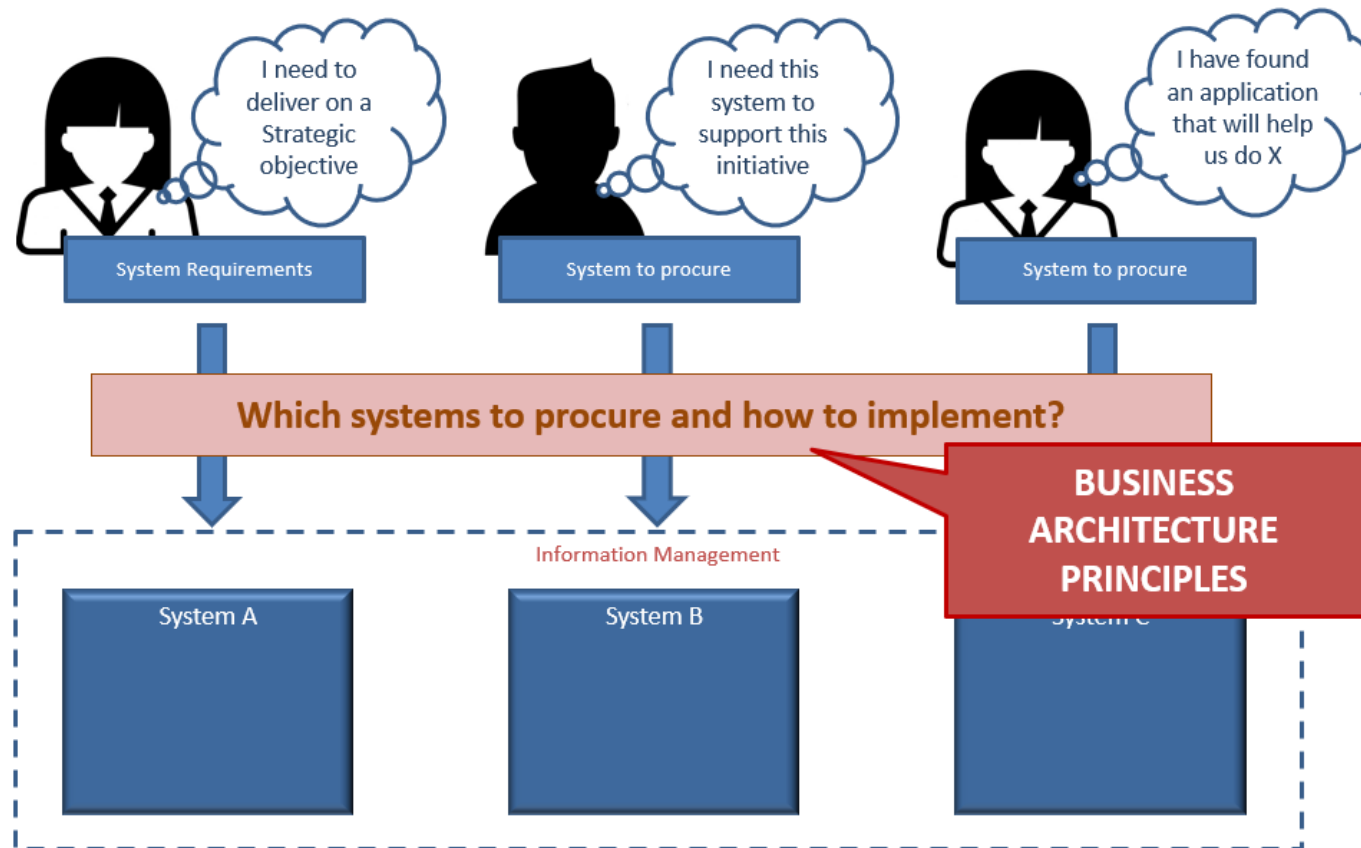
An Enterprise Architecture Approach

- An Enterprise Architecture approach was adopted, which can be described as the architecture of the enterprise, which establishes a 'floor plan' of what we want to build and its various layers
- Houses and organisations are complex
- We needed holistic plans that will help to meet our objectives





- We identified that we need to modify how we deal with IT requests
- A consistent approach was needed and a set of business architecture principles were established and agreed on by our 2 governance committees
- These principles enable us to make consistent decisions and provide guidance when implementing new solutions



- Our principles are based on foundational statements



Endorsed business architecture principles:

Strategic Alignment

IT projects should be aligned with strategy

Customer Centric Focus

Solutions should always seek to improve customer experience, keeping the customer at the centre of what we are doing

Long Term Focus

Decisions should be based on long term strategy and should seek to minimise total cost of ownership

Build Business Capability

IT projects should focus on building new business capabilities that meet the needs of numerous parts of the organisation, and therefore build up its capabilities

Leverage our solutions

Reuse before buy. Buy before build

Simple Purpose-built Solutions

We should keep systems simple and use them for their intended purpose

Agility

Solutions should be designed to be flexible and to accommodate future change

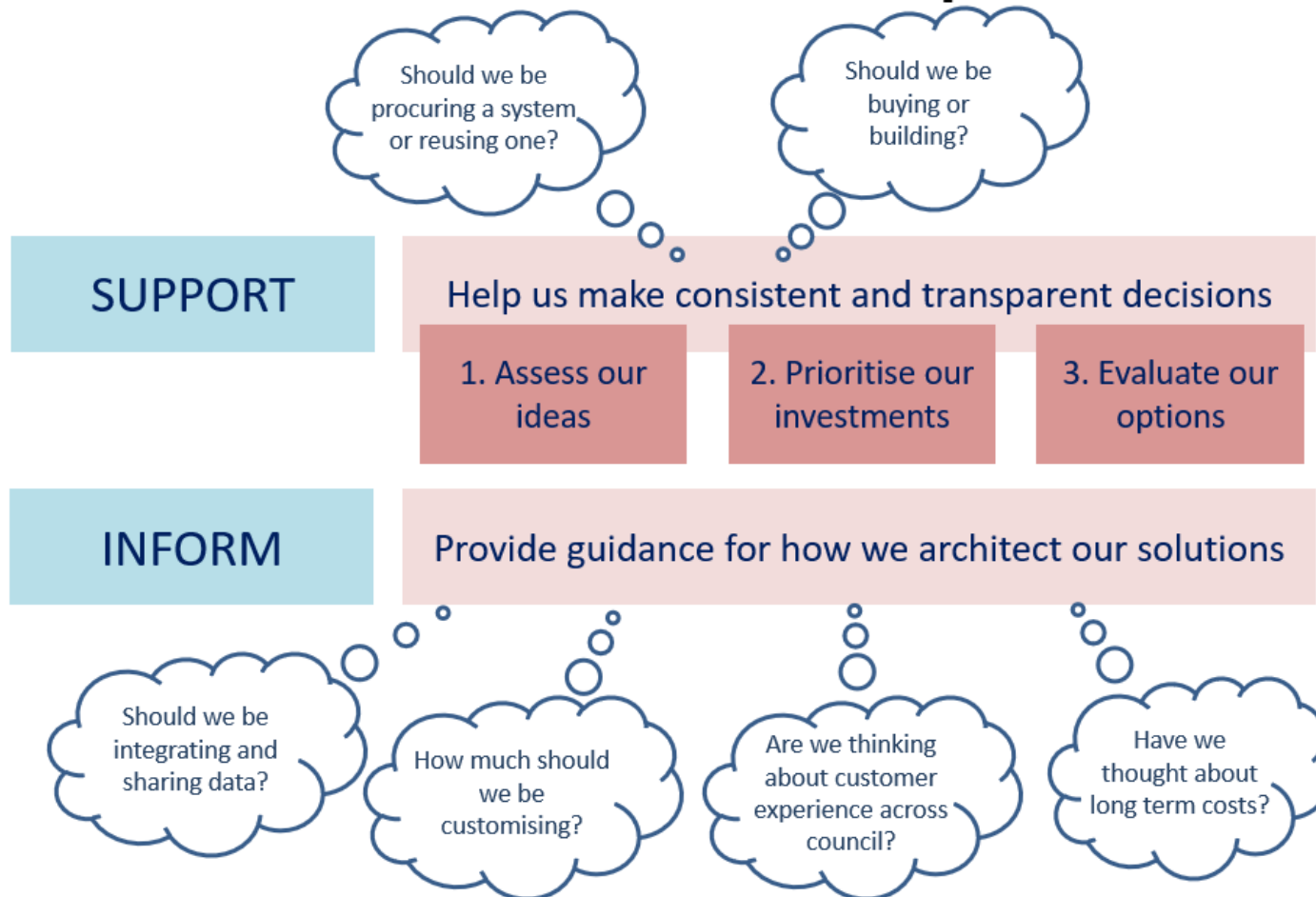
Shared Internal Information

Information is an asset and it should be shared across enterprise functions

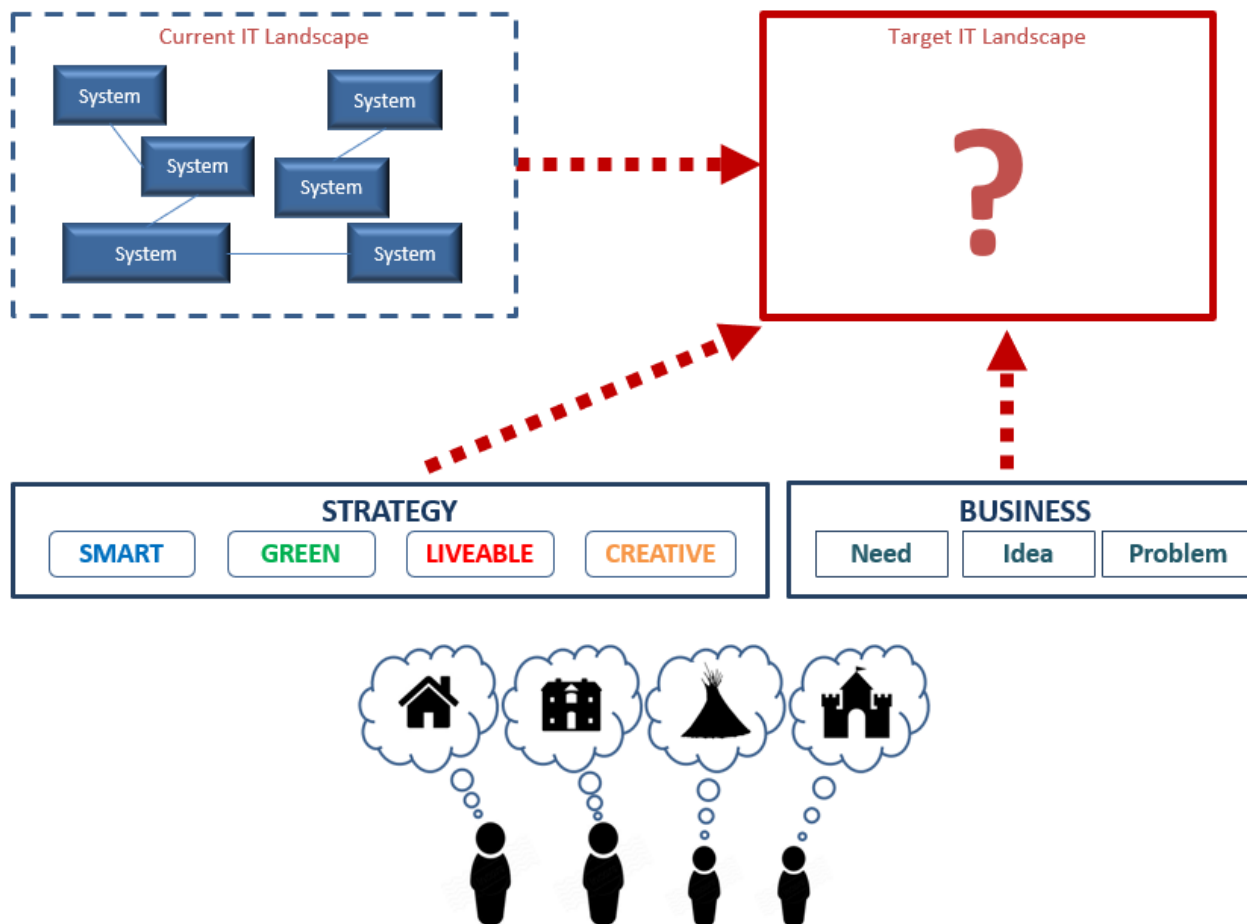
Open Transparent Information

Data should be accessible and inclusive of all types of customers, and available to both internal and external users.

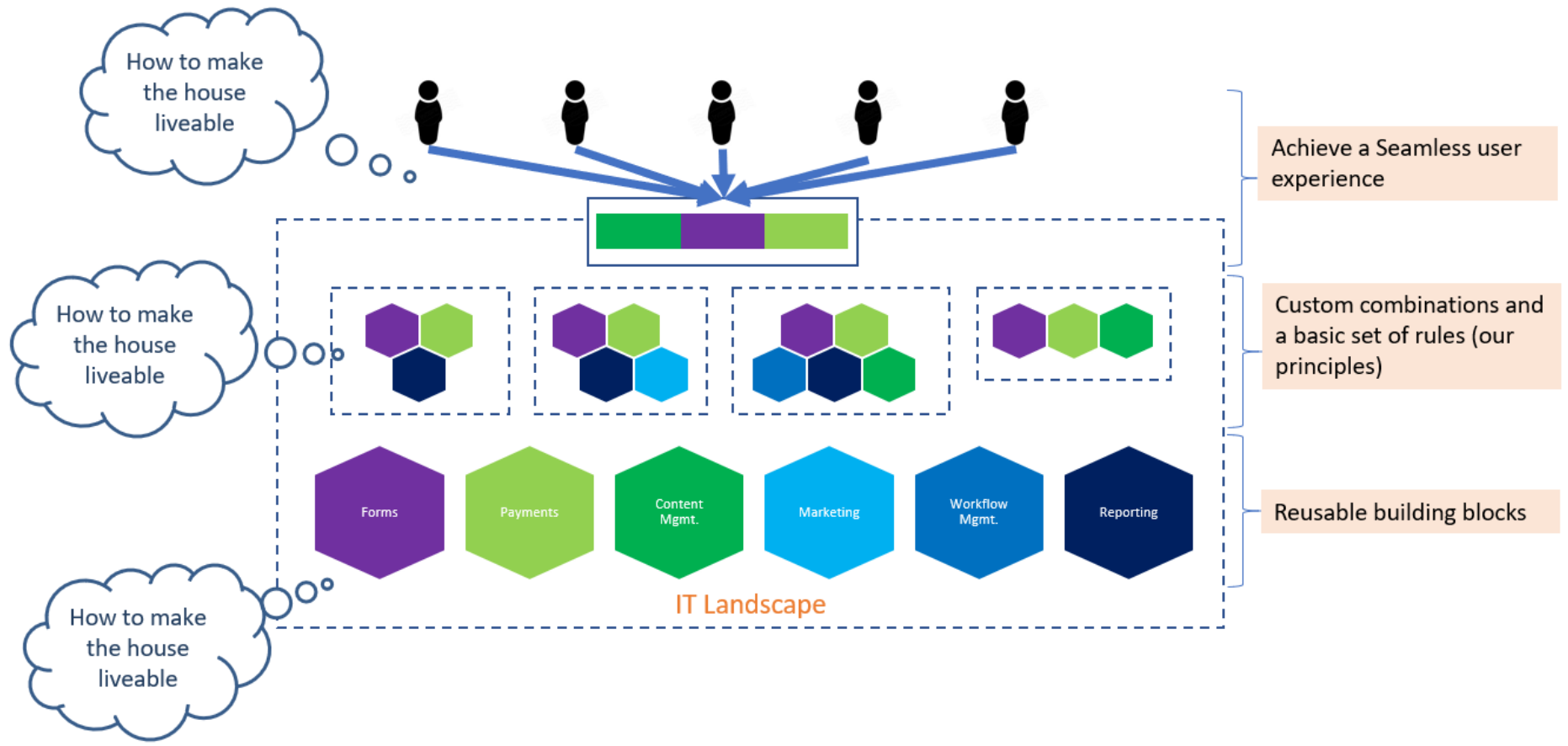
How does this help us?



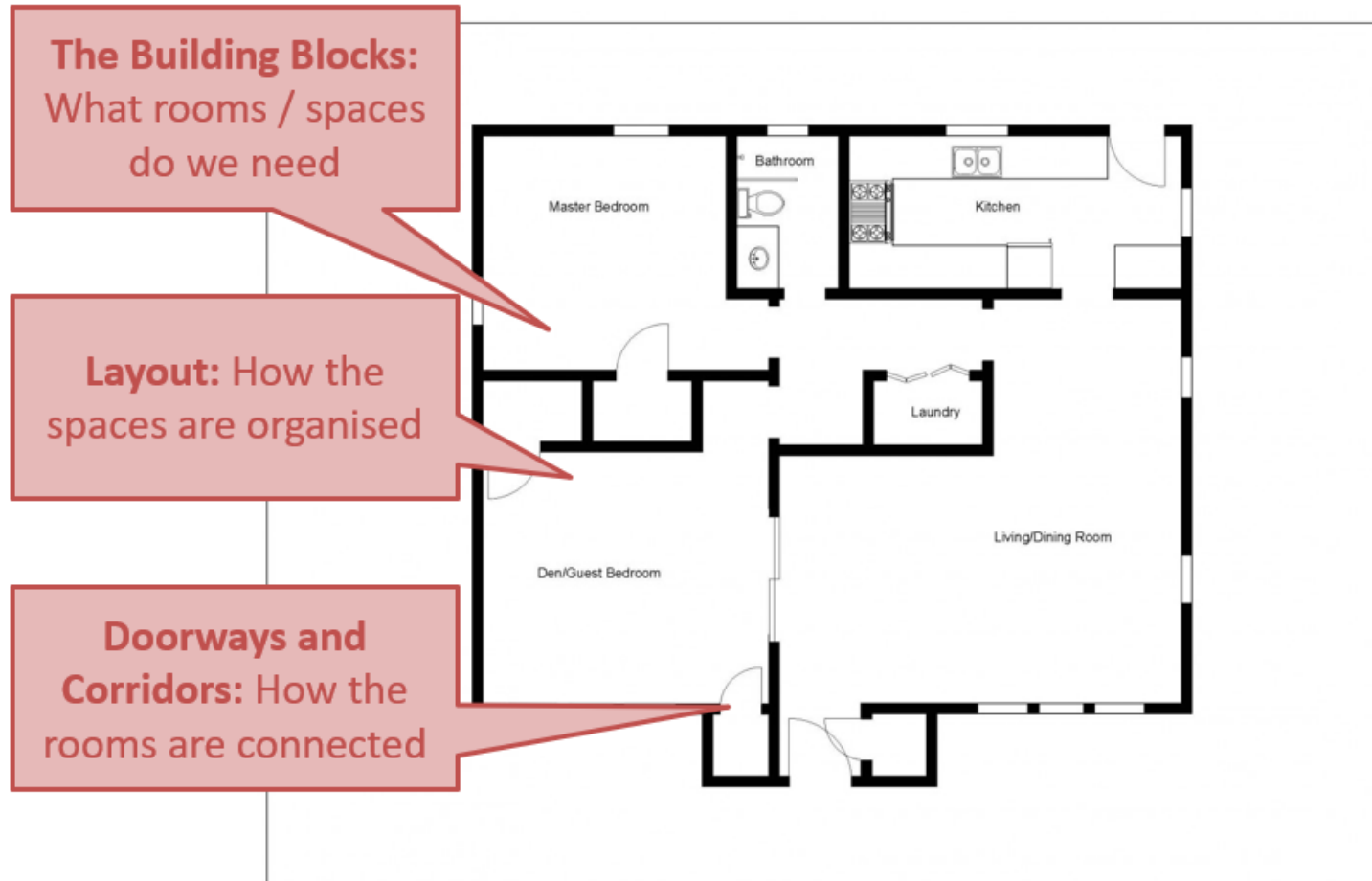
- Using 7 of our Business Systems Committee (BSC) meetings and 3 IT Strategy Committee (ITSC) meetings over 15 months, we collectively decided what we wanted our target state to be and made many decisions



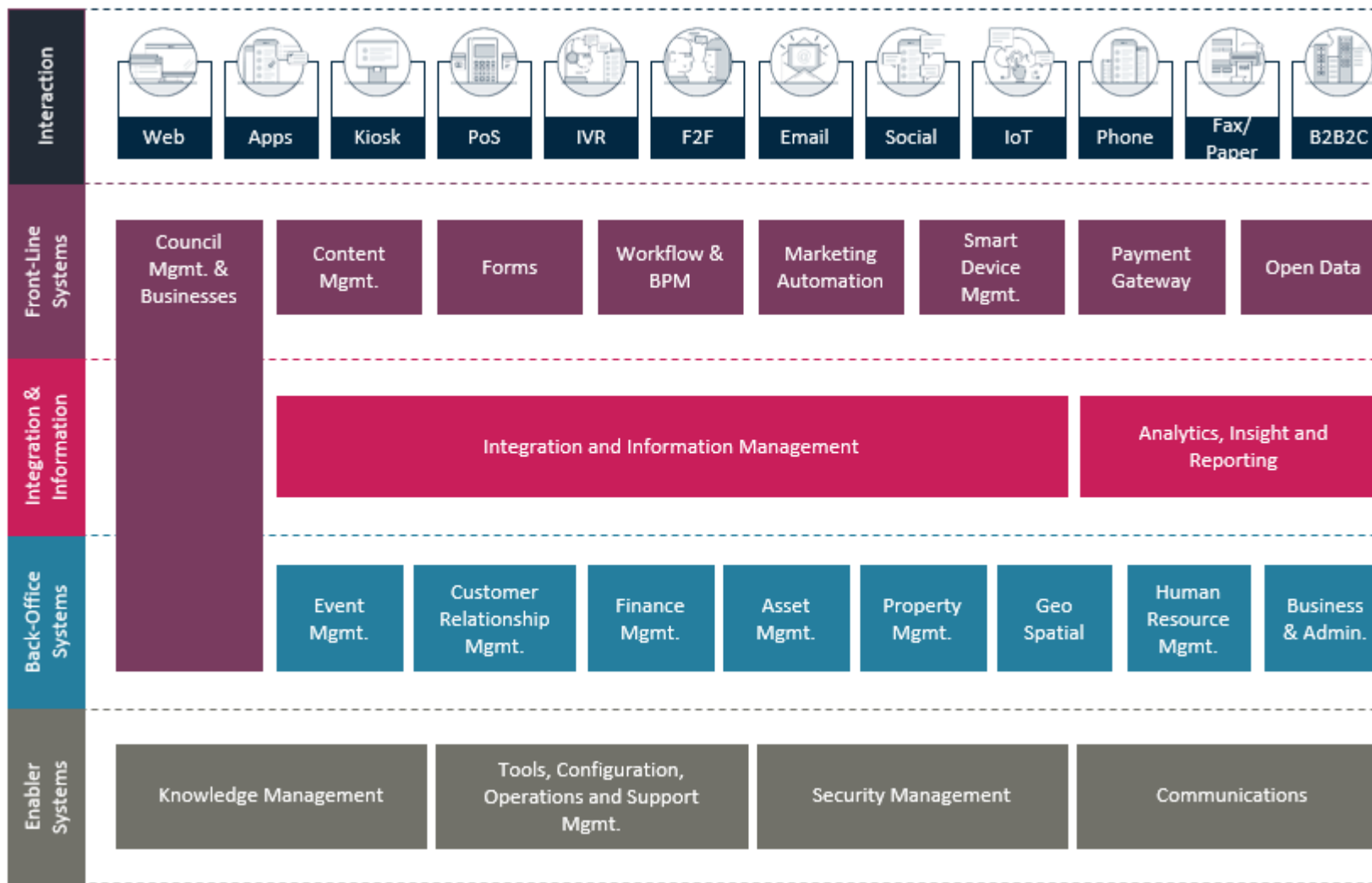
Designing What We Want To Build



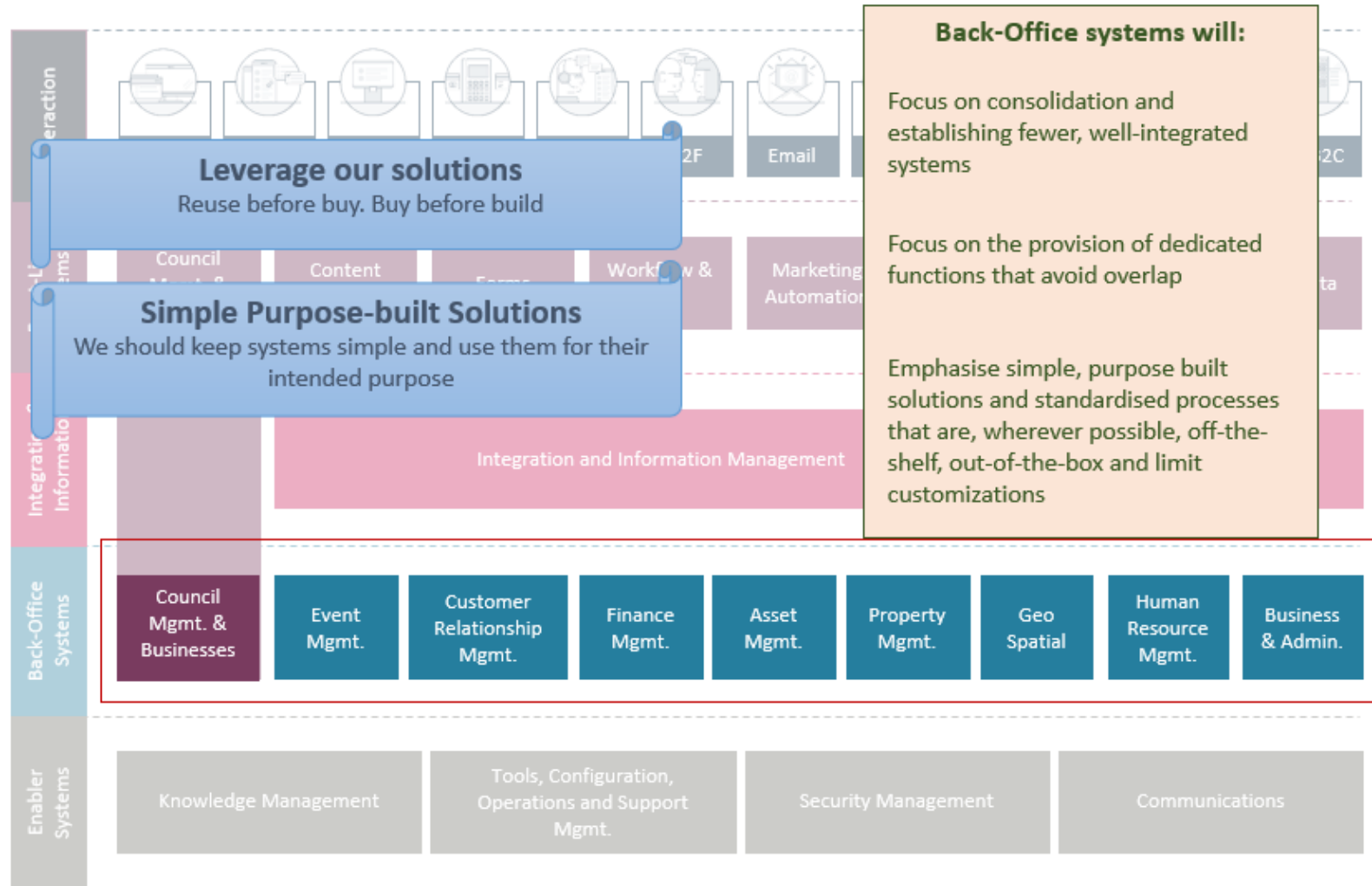
Concept of a high level 'blueprint'



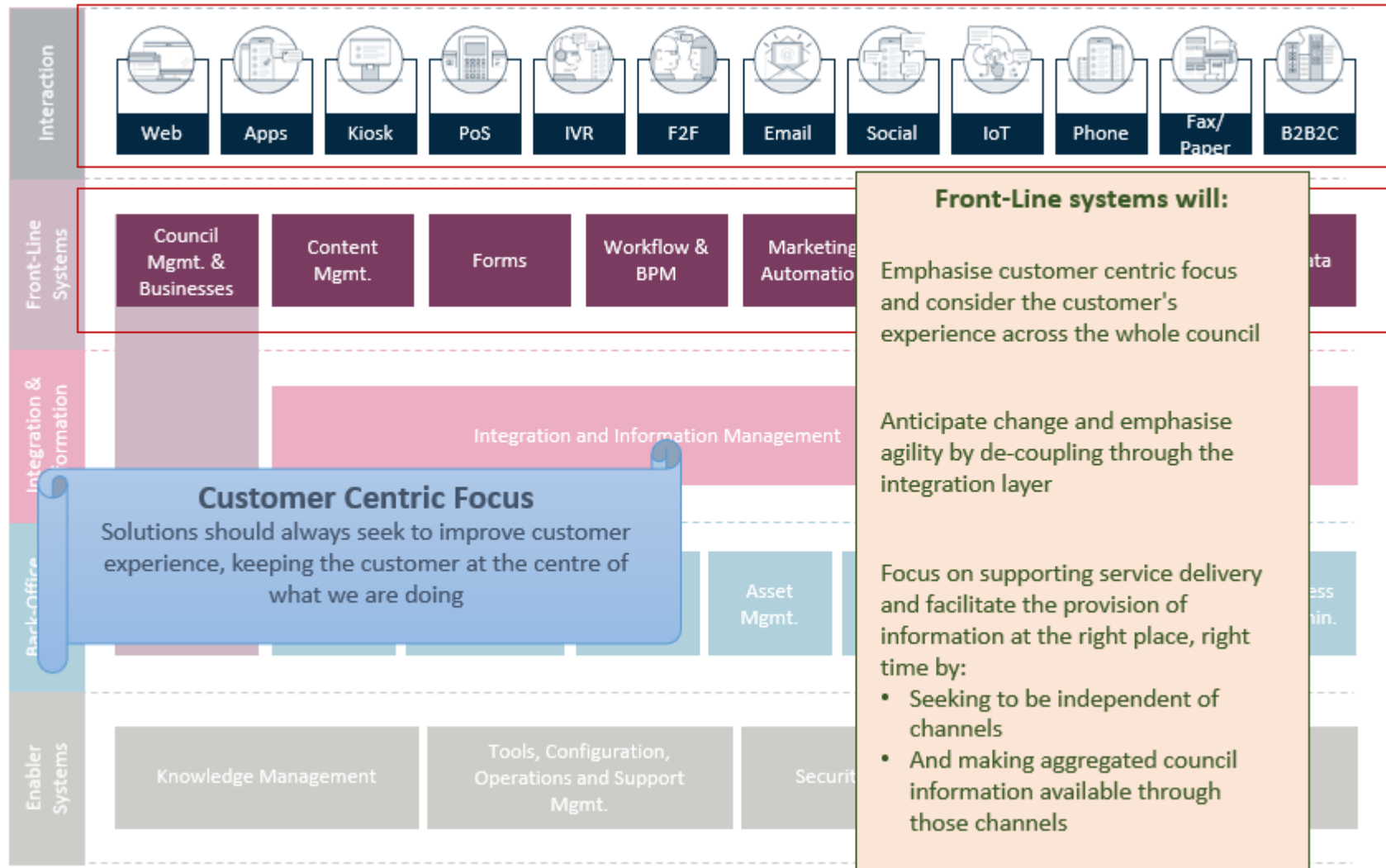
Represents the blueprint for how our IT systems and platforms need to be organised, integrated and implemented to achieve our strategies



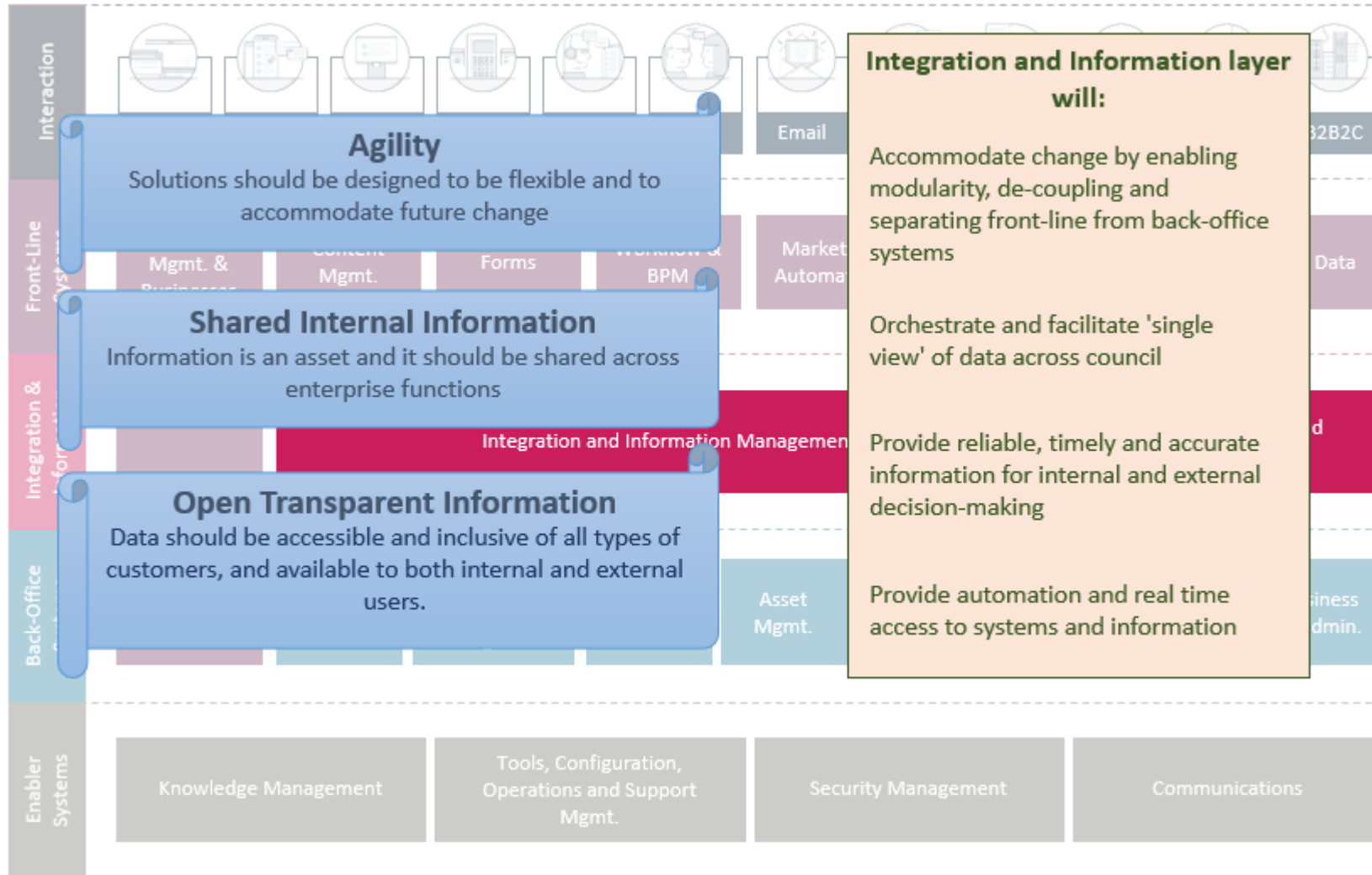
“Back office” platforms and solutions



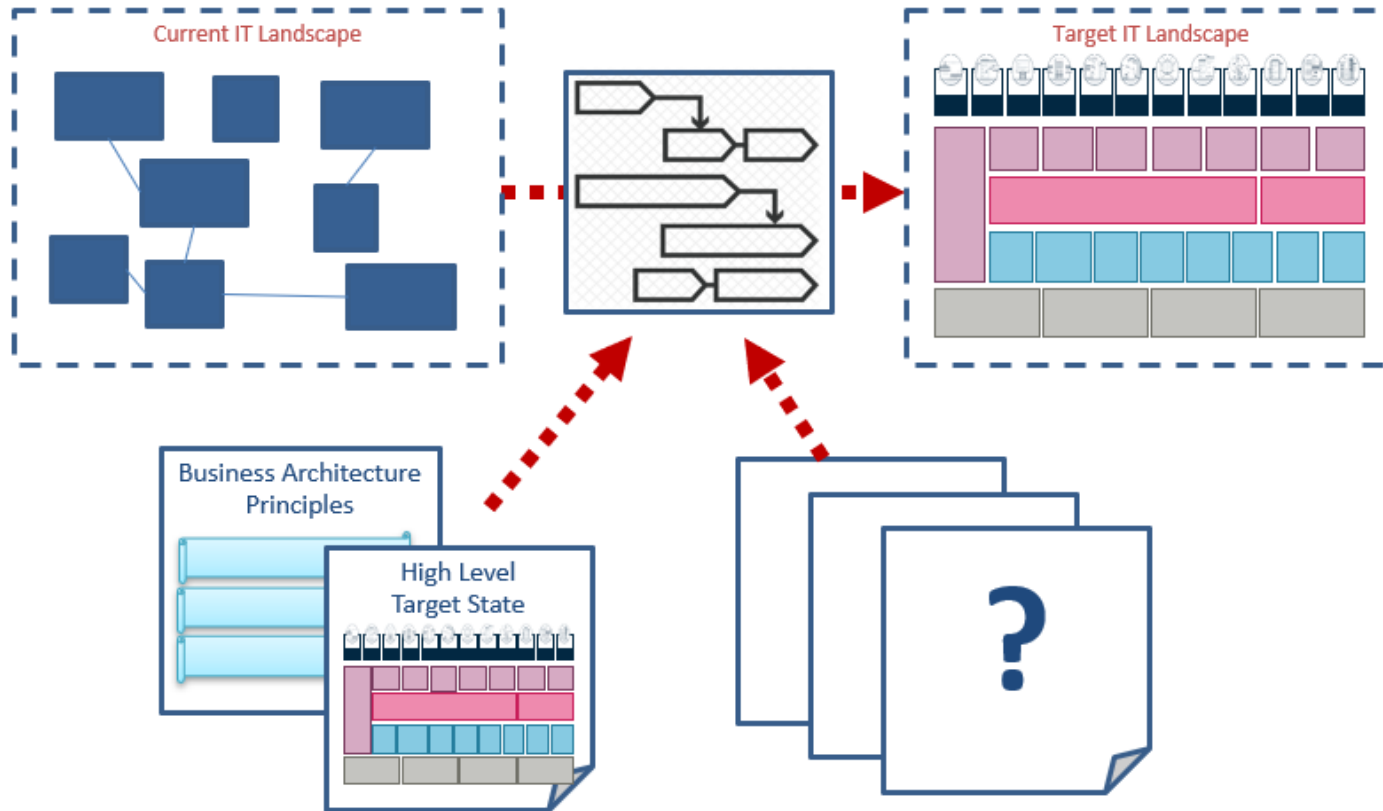
“Front office” platforms and solutions



Integration and Information Layer

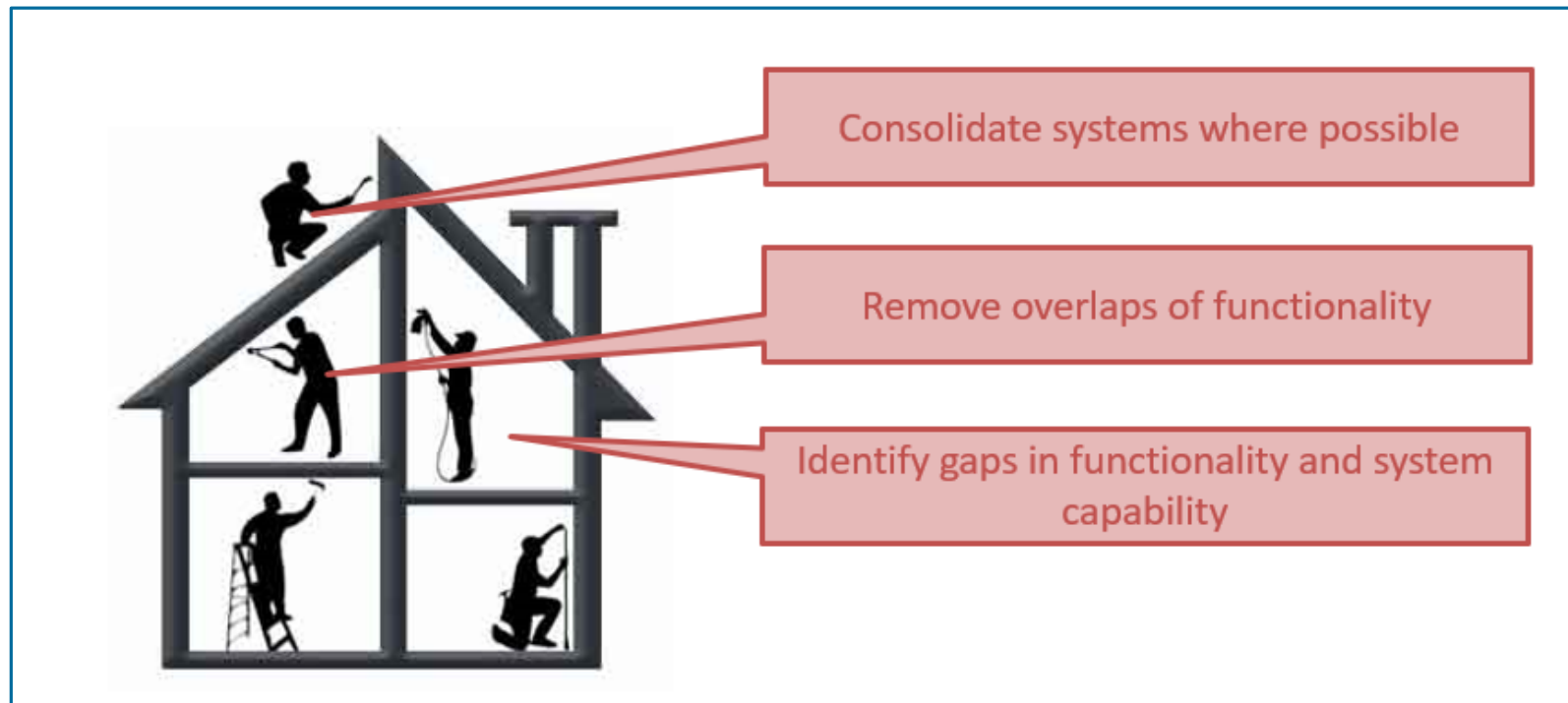


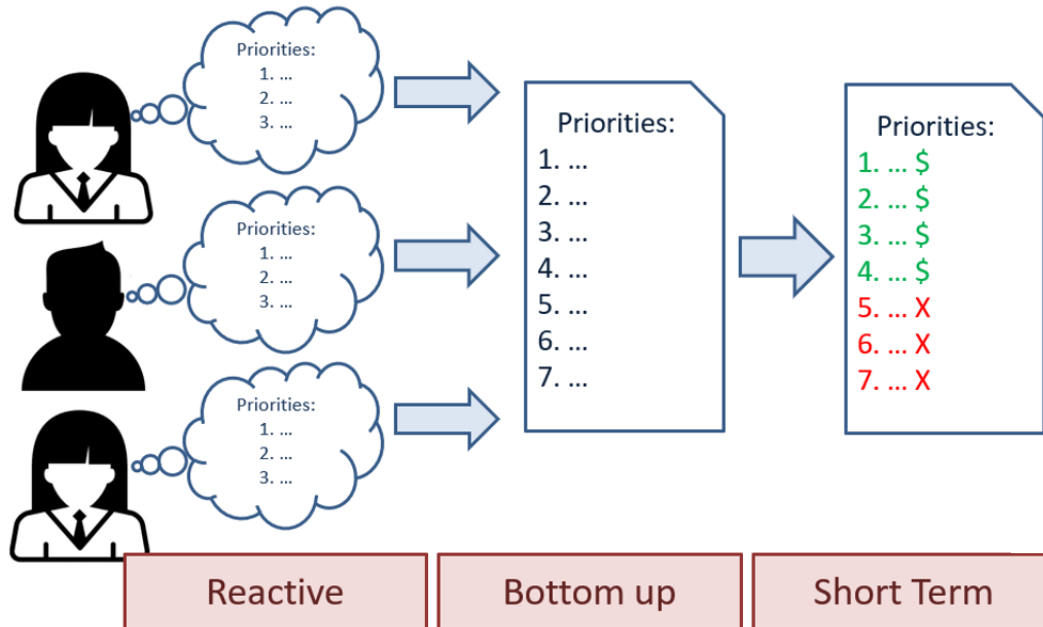
We embarked on a journey to answer the questions through the delivery of an Enterprise IT Business Systems Roadmap that is strategic and business driven, not IT driven



- The next step was for our CoA Enterprise Architect and EA Partners to produce a draft roadmap for consideration
- Intelligence utilised:
 - Worked through 2 years of business requests and intelligence gathered at the 48 business workshops
 - Confirmed information with Business Improvement Team
 - Discussion and feedback provided in 13 presentations across the organisation, including 7 at the BSC and 3 at the ITSC

We identified opportunities to improve and drive value



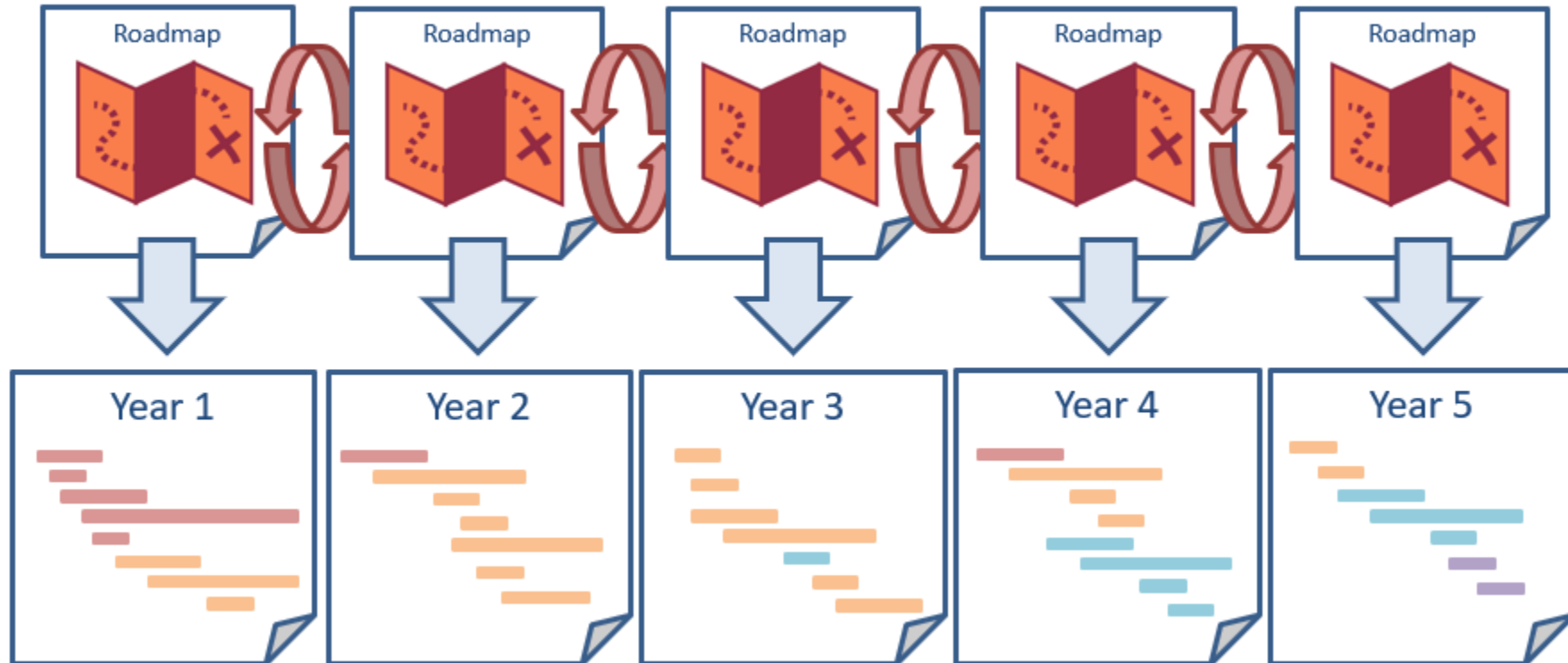


Addresses a significant problem:

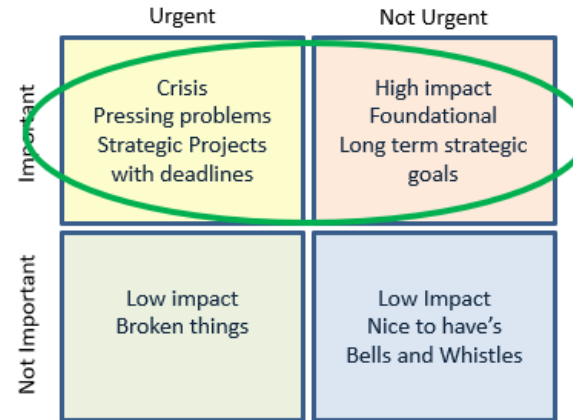
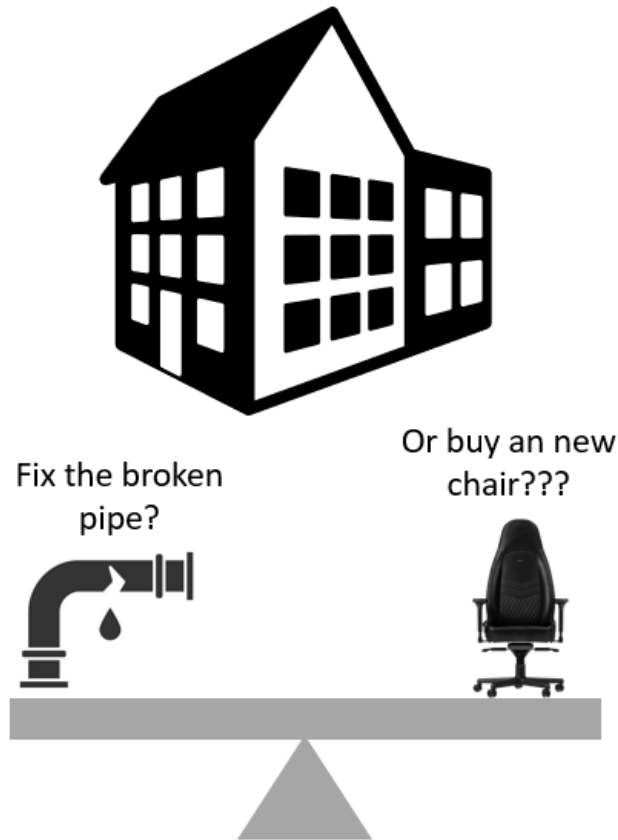
- A main purpose of the roadmap is to address the way IT investment was planned in the past
- It was very reactive, annually based
- Decisions were based on inconsistent factors
- Decisions often came down to fitting within available budgets

The roadmap provides us with a basis on which to work, while keeping a long term view:

- It will be a living, breathing, changing document
- Our needs will change
- We will discover new things



- The roadmap provides us with perspective
- Having a holistic view allows us to judge and re-prioritise new problems and opportunities
- Allows us to spend more time doing important activities



The Eisenhower Matrix

The Roadmap Projects and Opportunities

- 31 projects/opportunities have been identified in the roadmap
- The roadmap was endorsed by the BSC in its meeting in November 2018

List of projects (Excluding Asset Management Transformation Project – already in progress)

Program Governance Uplift	Council Decision (ICRS) Solution
Leadership Training	BPM/Case Management (ongoing, post pilot)
Solution Governance	Additional Portals (ongoing, post pilot)
Investment & Prioritisation	Workforce Management and Time & Attendance
Insight Foundation	Grants Management Solution Refresh
Project Management Framework Refresh	Enterprise Asset Mgmt & Work Delivery Consolidation
Stakeholder Identity & Access Management	Financial Management Solution Expansion
Integration Services Review	Analytics & Reporting Operationalisation (ongiong)
Business Process Management & Case Management Foundation & Pilot	Building Management and Physical Access Control Refresh
Knowledge Management	Local Government Management Solution Consolidation
Roles Based Portal Framework & Pilot	Community Safety Management Solution Refresh
Relationship & Interaction Management Consolidation	Records Management System Upgrade
Leisure Facility Management System Review	Supply & Contract Management Solution Refresh
Development Planning (ePlanning) DPTI Alignment	Digital Asset Management
Event Management Consolidation	On-Street Parking Enforcement & Regulation Compliance

KEY QUESTION

Do Members have feedback
or questions on the approach
or the Business Systems
Roadmap?

Adelaide Park Lands

Building Design Guidelines

Purpose:

To introduce the Committee to the updated Guidelines (currently under development), including the project background and draft design principles.

PROGRAM: PLANNING, DESIGN & DEVELOPMENT

AUTHORS: Chris Dimond | APPROVING OFFICER: Klinton Devenish
The Committee Meeting - Agenda - 6 August 2019

**A BEAUTIFUL
DIVERSE CITY
WITH AN
ENVIABLE
LIFESTYLE THAT IS
WELCOMING TO
PEOPLE AT ALL
STAGES OF LIFE**

LIVEABLE

KEY MESSAGES:

The updated Adelaide Park Lands Building Design Guidelines will

- Address and balance the increasing current demands for new and renovated buildings (particularly for sporting clubs and diverse user groups), with the intent being to conserve the existing qualities of the Adelaide Park Lands.
- Ensure that the design of new buildings address current Council strategies and policies.
- Capture recent developments in smart building technology.
- Consistently achieve a high level of sustainability.

KEY QUESTIONS:

KEY QUESTION

Does Committee have views on the scope and proposed influence of the Guidelines?

KEY QUESTION

Does Committee have views on the draft Principles?

KEY QUESTION

Is a Park Lands 'identity' appropriate for buildings?

If so, how does 'Adelaide Designed For Life' fit?

IMPLICATIONS:

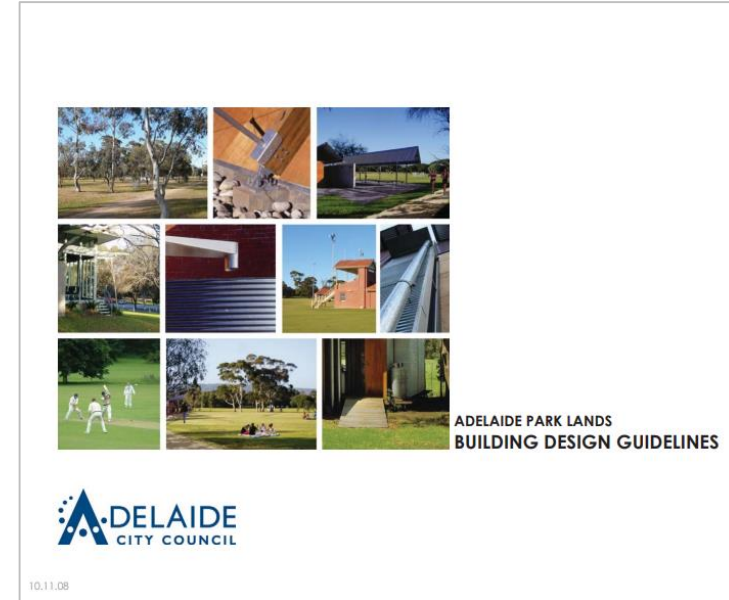
IMPLICATION	COMMENT:
Policy	Adelaide Park Lands Management Strategy 2015-2025: Strategy 1.4 Actions 2 Review the Development Plan provisions and Park Lands buildings Design Guidelines to optimise design and functional outcomes from Park Lands buildings and structures whilst managing impacts on the Park Lands.
Consultation	Consultation will be undertaken with internal stakeholders (eg Assets, Public Realm), external stakeholders (eg Design Consultants) and wider community engagement.
Resource	Not as a result of this workshop.
Risk / Legal / Legislative	Not as a result of this workshop.
Opportunities	To develop updated design guidelines that will deliver well-considered buildings that provide fit-for-purpose facilities, invite wide community participation and enjoyment in the Park Lands, and deliver social, economical and environmental sustainability.

BUDGET / FINANCIAL IMPLICATIONS:

IMPLICATION	COMMENT:
19/20 Budget Allocation	Not as a result of this workshop.
19/20 Budget Reconsideration (if applicable)	Not as a result of this workshop.
Proposed 20/21 Budget Allocation	Not as a result of this workshop.
Ongoing Costs (eg maintenance cost)	Not as a result of this workshop.
Life of Project or Life Expectancy of Asset	Not as a result of this workshop.
Other Funding Sources	Not as a result of this workshop.

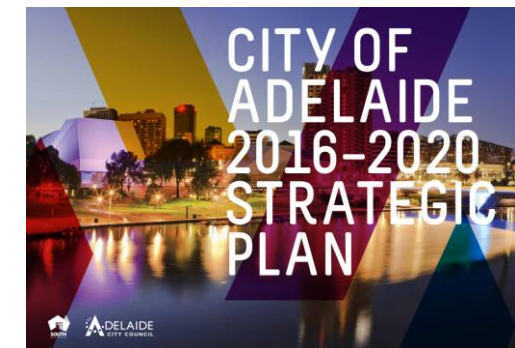
The 2008 Adelaide Park Lands Building Design Guidelines:

- Provide clear **design direction**
- Inform proponents and designers
- **Inform consistent decision** making for provision of **landlord approval**
- Guide proponents through the **Council approval process**

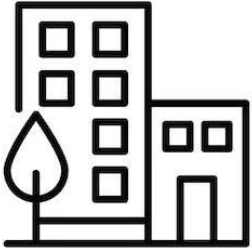


Why an update?

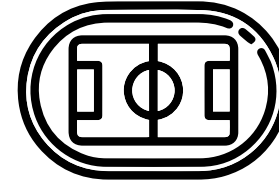
- **Adelaide Park Lands Management Strategy 2015-25 (APLMS)**
- **Align with key CoA strategies and policies**
- **Simpler and more user-friendly Guidelines**
- Support **increased** Park Lands visitation and **diversity** of user groups
- **Improve alignment** of the updated Guidelines with **current and developing planning policies**
- To **increase the scope and influence** of the updated Guidelines



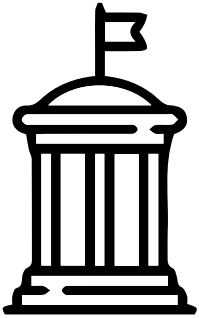
In the Park Lands, we have



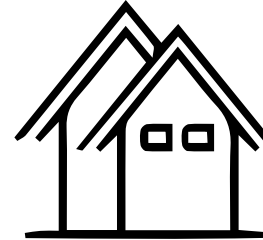
140 buildings
(excluding Institutional Zones)



**50 sports
buildings**



**21 heritage
buildings**



**20 public
amenities**

Many existing buildings are in fair to reasonable condition. However, few are **fit-for-purpose**

Of the approximately **9** building projects currently under CoA's consideration, **7** are sports buildings



Adelaide Pétanque Club
Blue Gum Park / Kurangga (Park 20)



Council building
GS Kingston Park / Wirraninithi (Park 23)



Kiosk
Bonython Park / Tulya Wardli (Park 27)



Adelaide Aquatic Centre
Denise Norton Park / Pardipardinyilla (Park 2)



SACA Pavilion
Gladys Elphick Park / Narnungga (Park 25)



Heritage Grandstand
Victoria Park / Pakapakanthi (Park 16)

What is required from Park Lands buildings?

1. Optimisation of use
2. Physical appearance
3. Sustainability
4. Enriching culture, heritage and place



Building types to be covered



Community Sports Buildings



Cafés and Restaurants



Maintenance Buildings



Amenity Buildings



Arbours and Pavilions



Heritage Buildings



Removable / Temporary Buildings



Principle 1

Celebrate the quality, identity and cultural heritage of the Park Lands

Objective 1.1

Contribute positively to and respect the cultural importance and heritage values of the National Heritage Listed Park Lands

Objective 1.2

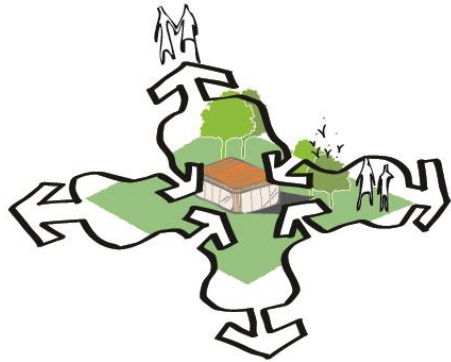
Embrace and celebrate the unique identity of each park

Objective 1.3

Connect to Kaurua heritage



Ruth Lily Visitors Pavilion by Marlon Blackwell Architects



Principle 2

Apply a “whole of park” approach

Objective 2.1

Consider the entire park when designing buildings

Objective 2.2

Sit comfortably within, and be enhanced by their landscape setting

Objective 2.3

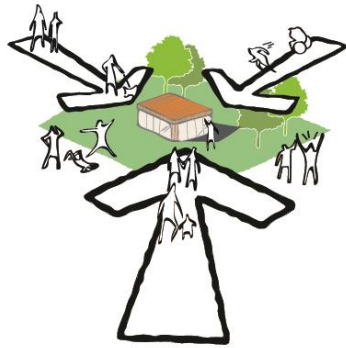
Protect and restore the surrounding biodiversity

Objective 2.4

Optimise service infrastructure and prioritise integration of blue and green systems



Bungarrabee Superpark by JMD Design/Shelters by Stanic Harding Architects



Principle 3

Activate the Park Lands

Objective 3.1

Promote and enhance active uses

Objective 3.2

Be welcoming public destinations that are inclusive to all

Objective 3.3

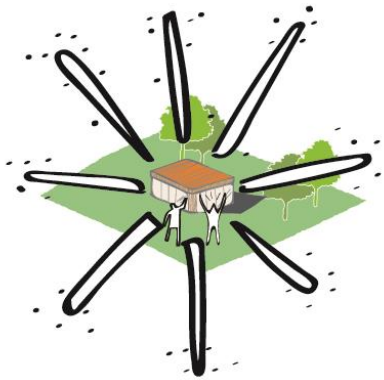
Be well-connected and easily identifiable

Objective 3.4

Promote formal and informal recreation



MPavilion by OMA



Principle 4

Be design exemplars

Objective 4.1

Demonstrate exceptional contemporary design

Objective 4.2

Preserve heritage and cultural values

Objective 4.3

Be beautifully detailed using well-considered materials that complement the Park Lands

Objective 4.4

Empower its users



Quintessa Pavillions by Walker Warner Architects



Principle 5

Balance the visual impact of built form within the Park Lands

Objective 5.1

Balance a minimal footprint with fit-for-purpose needs

Objective 5.2

Be an appropriate height and form within their landscape context

Objective 5.3

Maximise opportunities for integration of indoor-outdoor spaces and greening

Objective 5.4

Preserve significant views and vistas



St. Elizabeth's East Gateway Pavilion by Davis Brody Bond



Principle 6

Design with sustainability and longevity in mind

Objective 6.1

Be well-designed for the local climate

Objective 6.2

Use robust and consciously sourced materials

Objective 6.3

Operate optimally



Sportplaza Mercator by VenhoevenCS

APLA members supported:

- The **general scope and intent** of the developing Guidelines, including the draft design principles and objectives, (with minor amendments proposed)
- Buildings to align with a **Park Lands identity**

Further details were requested on:

- **Percentage of building footprints** in the Park Lands & trends
- **Building-free zones**
- **Undercrofts**
- **Green star** (or alternate) environmental rating systems

The comprehensive Guidelines will be developed to address the above feedback.

KEY QUESTIONS:

KEY QUESTION

Does Committee have views on the scope and proposed influence of the Guidelines?

KEY QUESTION

Does Committee have views on the draft Principles?

KEY QUESTION

Is a Park Lands 'identity' appropriate for buildings?
If so, how does 'Adelaide Designed For Life' fit?

Exclusion of the Public

ITEM 7.1 06/08/2019
The Committee

Program Contact:
Rudi Deco, Manager
Governance 8203 7442

2018/04291
Public

Approving Officer:
Mark Goldstone, Chief
Executive Officer

EXECUTIVE SUMMARY:

It is the recommendation of the Chief Executive Officer that the public be excluded from this Committee meeting for the consideration of information and matters contained in the Agenda.

For the following Items for Consideration and Recommendation to Council in Confidence:

- 8.1.** 2018-19 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)]
- 8.2.** Rymill Park Kiosk EOI Results [s 90(3) (d)]
- 8.3.** Property Matter [s 90(3) (b)]

For the following Discussion Forum Item in Confidence:

- 9.1.** Strategic Property Investigations [s 90(3) (b) & (d)]

The Order to Exclude for Item 8.1, 8.2, 8.3 and 9.1:

1. Identifies the information and matters (grounds) from s 90(3) of the *Local Government Act 1999 (SA)* utilised to request consideration in confidence;
2. Identifies the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public; and
3. In addition identifies for the following grounds – s 90(3) (b), (d) or (j) - how information open to the public would be contrary to the public interest.

ORDER TO EXCLUDE FOR ITEM 8.1:

THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (b) & (d) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/8/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public for the consideration of Item 8.1 [2018-19 Quarter 4 Commercial and Business Operations Report] listed on the Agenda.

Grounds and Basis

This Item is confidential as it includes commercial information of a confidential nature where confidence consideration is sought to protect the commercial position of the council and the operating position of Council's business entities operating in a competitive market place prior to the effective date of 30 June 2019.

The disclosure of information in this report to competitors in advance may be to Council's commercial detriment.

Public Interest

The Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information to competitors in advance may be to Council's commercial detriment.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)* this meeting of The Committee dated 6/8/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.1 [2018-19 Quarter 4 Commercial and Business Operations Report] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) & (d) of the Act.

ORDER TO EXCLUDE FOR ITEM 8.2:

THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (d) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/8/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public for the consideration of Item 8.2 [Rymill Park Kiosk EOI Results] listed on the Agenda.

Grounds and Basis

This Item contains commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information and confer a commercial advantage on a third party.

Public Interest

The Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information may result in release of information prior to the finalisation of 'commercial in confidence' negotiations between the proponent and their suppliers and may materially and adversely affect the financial viability of the proponent in relation to contract negotiations which on balance would be contrary to the public interest.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)* this meeting of The Committee dated 6/8/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.2 [Rymill Park Kiosk EOI Results] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (d) of the Act.

ORDER TO EXCLUDE FOR ITEM 8.3:

THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (b) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/8/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public for the consideration of Item 8.3 [Property Matter] listed on the Agenda.

Grounds and Basis

This Item is commercial information of a confidential nature the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting business and prejudice the commercial position of the council.

The disclosure of information in this report could reasonably prejudice the commercial position of council because it discloses the content of negotiations between council and the owners of Featherstone Place and options for council to consider and may prejudice the opportunity to discuss or negotiate an option yet to be determined by the council at this point in time.

Public Interest

The Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information will result in the commercial position of council being compromise

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)* this meeting of The Committee dated 6/8/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.3 [Property Matter] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) of the Act.

ORDER TO EXCLUDE FOR ITEM 9.1:

THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (b) & (d) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/8/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public for the consideration of Item 9.1 [Strategic Property Investigations] listed on the Agenda.

Grounds and Basis

This Item contains certain information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting business, prejudice the commercial position of the Council and prejudice the commercial position of the person who supplied the information and confer a commercial advantage on a third party.

More specifically, the disclosure of certain information in this update could reasonably prejudice the commercial position of Council given that the City of Adelaide Council land holding is the subject of commercial negotiations

Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances given that information within this update pertains to commercial negotiations for a City of Adelaide Council land holding. The release of such information may severely prejudice the City of Adelaide Council's ability to influence a proposal for the benefit of the City of Adelaide Council and the community in this matter.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)* this meeting of The Committee dated 6/8/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 9.1 [Strategic Property Investigations] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) & (d) of the Act.

DISCUSSION

1. s 90(1) of the *Local Government Act 1999 (SA)*, directs that a meeting of a Council Committee must be conducted in a place open to the public.
2. s 90(2) of the *Local Government Act 1999 (SA)*, states that a Council Committee may order that the public be excluded from attendance at a meeting if the Council Committee considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in s 90(3).
3. s 90(3) prescribes the information and matters that a Council may order that the public be excluded from.
4. s 90(4) of the *Local Government Act 1999 (SA)*, advises that in considering whether an order should be made under s 90(2), it is irrelevant that discussion of a matter in public may:
 - 4.1 cause embarrassment to the council or council committee concerned, or to members or employees of the council; or
 - 4.2 cause a loss of confidence in the council or council committee.’
 - 4.3 involve discussion of a matter that is controversial within the council area; or
 - 4.4 make the council susceptible to adverse criticism.
5. s 90(7) of the *Local Government Act 1999 (SA)* requires that an order to exclude the public:
 - 5.1 Identify the information and matters (grounds) from s 90(3) of the *Local Government Act 1999 (SA)* utilised to request consideration in confidence;
 - 5.2 Identify the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public; and
 - 5.3 In addition identify for the following grounds – s 90(3) (b), (d) or (j) - how information open to the public would be contrary to the public interest.
6. s 87(10) of the *Local Government Act 1999 (SA)* has been utilised to identify in the Agenda and on the Report for the meeting, that the following matter is submitted seeking consideration in confidence.
 - 6.1 Information contained in Item 8.1 – 2018-19 Quarter 4 Commercial and Business Operations Report
 - 6.1.1 Is not subject to an Existing Confidentiality Order.
 - 6.1.2 The grounds utilised to request consideration in confidence is s 90(3) (b) & (d)
 - (b) information the disclosure of which—
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest;
 - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which —
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest;
 - 6.2 Information contained in Item 8.2 – Rymill Park Kiosk EOI Results
 - 6.2.1 Is not subject to an Existing Confidentiality Order.
 - 6.2.2 The grounds utilised to request consideration in confidence is s 90(3) (d)
 - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which —
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest;
 - 6.3 Information contained in Item 8.3 – Property Matter
 - 6.3.1 Is not subject to an Existing Confidentiality Order.

6.3.2 The grounds utilised to request consideration in confidence is s 90(3) (b)

(b) information the disclosure of which—

(i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and

(ii) would, on balance, be contrary to the public interest;

6.4 Information contained in Item 9.1 – Strategic Property Investigations

6.3.1 Is subject to Existing Confidentiality Orders.

6.3.2 The grounds utilised to request consideration in confidence is s 90(3) (b) & (d)

(b) information the disclosure of which—

(i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and

(ii) would, on balance, be contrary to the public interest;

(d) commercial information of a confidential nature (not being a trade secret) the disclosure of which —

(i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and

(ii) would, on balance, be contrary to the public interest;

ATTACHMENTS

Nil

- END OF REPORT -

Confidential Item 8.1

2018-19 Quarter 4 Commercial and Business Operations Report
Section 90 (3) (b) & (d) of the *Local Government Act 1999 (SA)*
Pages 146 to 163

Confidential Item 8.2

Rymill Park Kiosk EOI Results
Section 90 (3) (d) of the *Local Government Act 1999 (SA)*
Pages 164 to 170

Confidential Item 8.3

Property Matter
Section 90 (3) (b) of the *Local Government Act 1999 (SA)*
Pages 171 to 181

Confidential Item 9.1

Strategic Property Investigations
Section 90 (3) (b) & (d) of the *Local Government Act 1999 (SA)*
Pages 182 to 212
